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SECURITIES AND EXCHANGE COMMISSION

FORM 17-Q

QUARTERLY REPORT PURSUANT TO SECTION 17 OF THE SECURITIES REGULATION CODE AND SRC RULE 17(2) (b) THEREUNDER

1.	1. For the quarterly period ended March 31, 2015	
2.	2. Commission identification number: 108476	Blectronic Records Management Director
3.	3. BIR Tax Identification No: 000-390-189-	20.0
4.	4. Exact name of registrant as specified in its cha	erter: BY - 12 LECENTED SUB-RECT TO REVIEW OF FORM AND CONTENTS
	PHILIPPINE SEVEN CORPORATION	The support of the su
5.	5. Country of incorporation : PHILIPPINES	, , , , , , , , , , , , , , , , , , ,
6.	6. Industry Classification Code:	(SEC Use Only)
7.	• • • • • • • • • • • • • • • • • • • •	oor, The Columbia Tower s Avenue, Mandaluyong City
8.	8. Telephone number : (632)	724-44-41 to 51
9.	9. Former name, former address and former fisca	I year, if changed since last report N/A
10.	10. Securities registered pursuant to Section 8 and RSA	12 of the Code, or Sections 4 and 8 of the
	N	o. of Shares of Common Stock
	Shares Outstanding - Common : Warrants :	458,435,323 -0-
11.	11. Are any or all of the securities listed on the Sto	ck Exchange?
	Yes [x] No []	
	Stock Exchange: CI	ass/es of Securities listed
	Philippine Stock Exchange -	Common
12.	12. Indicate by check mark whether the registrant:	
а		SA Rule 11(a)-1 thereunder, and Sections 26 Philippines, during the preceding twelve (12)

Yes [x] No []

b. Has been subject of such filing requirements for the past 90 days.

Yes [x] No []

PART I - FINANCIAL INFORMATION

Item 1. Financial Statements.

Please refer to the attached.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

Please refer to the attached

PART II - OTHER INFORMATION

N/A

Pursuant to the requirement of the Securities Regulation Code, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Registrant: PHILIPPINE SEVEN CORPORATION

Signature and Title: JOSE VICTOR P. PATERNO

President and CEO

Date: May 13, 2015

Signature and Title: PING-HUNG CHEN

Treasurer and CFO

Date: May 13, 2015

May 13, 2015

SECURITIES AND EXCHANGE COMMISSION

SEC Building EDSA, Quezon City

Gentlemen:

In connection with the financial statements of Philippine Seven Corporation as of March 31, 2015, which will be submitted to the Philippine Stock Exchange (PSE), we confirm to the best of our knowledge and belief, the following:

1. We are responsible for the fair presentation of the financial statements in conformity with the generally accepted accounting principles.

2. There have been no:

- a. Irregularities involving management or employees who have significant roles in the system or internal accounting control.
- b. Irregularities involving other employees that could have a material effect on financial statements.
- c. Communication from regulatory agencies concerning non-compliance with or deficiencies in, financial reporting practices that could have a material effect on the financial statements.

3. There are no:

- a. Violations or possible violations of laws or regulations whose effects should be considered for disclosure in the financial statements or as a basis for recording a loss contingency.
- Other material liabilities or gain or loss contingencies that are required to be accrued or disclosed.
- 4. The accounting records underlying the financial statements accurately and fairly reflect the transactions of the company.
- 5. The company has satisfactory title to all owned assets, and there are no liens or encumbrances on such assets nor has any asset been pledged.
- 6. Provision has been made for any material loss to be sustained.
- 7. We have complied with all respects of contractual agreements that would have a material effect on the financial statements in the event of non-compliance.

PING-HUNG CHEN
Treasurer and CFO

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STATEMENT OF MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL STATEMENTS

The management of Philippine Seven Corporation is responsible for all information and representations contained in the consolidated unaudited financial statements for the guarter ended March 31, 2015. The financial statements have been prepared in conformity with generally accepted accounting principles and reflect amounts that are based on the best estimates and informed judgment with an appropriate consideration to materiality.

In this regard, management maintains a system of accounting and reporting which provides for the necessary internal controls to ensure that transactions are properly authorized and recorded, assets are safeguarded against unauthorized use or disposition and liabilities are recognized.

JOSE VICTOR P. PATERNO

President and CEO

May 13, 2015

PING-HUNG CHEN

Treasurer and CFO

May 13, 2015

LAWRENCE M. DE LEON

Head

Finance & Accounting Services Division

May 13, 2015

SUBSCRIBED AND SWORN TO EEFORE ME THIS DAY OF

MAY 1 3 2015 of

ATTY. RAMON L. CARPIO NOTARY PUBLIC

NP-189(2015-2016) Commission Expires December 31, 20 Rell of Attorney's No. 22172

IBP OR 978729; 12/12/14, Pasig City PTR No. 0350443, 1/6/15, Pasig City

TIN 106-918-897 NACT F IV. Compliance No. 000630, 6/19/13 Ruis Juturiania Consolucion Bldg. Cubao, Quezon City

Part 1 - FINANCIAL INFORMATION

Item1. Financial Statements

The consolidated financial statements accompany this form 17-Q and the following is the table of contents.

a.	Unaudited Consolidated Balance Sheet as at March 31, 2015 and Audited Consolidated Balance Sheet as at December 31, 2014	3
b.	Unaudited Consolidated Statements of Comprehensive Income for the Three Months Ended March 31, 2015 and 2014	5
C.	Unaudited Consolidated Statements of Changes in Stockholders' Equity for the Three Months Ended March 31, 2015 and 2014	6
d.	Unaudited Consolidated Statements of Cash Flow for the Three Months Ended March 31, 2015 and 2014	7
e.	Notes to Unaudited Consolidated Financial Statements	8

Item2. Management's Discussion and Analysis of Results of Operations and Financial Condition (Pages i – viii)

SELECTED FINANCIAL DATA

	For the Peri	od Ended ar	nd as of Mar	ch 31,
				2015 vs.
	2015	2014	2013	2014
SYSTEM WIDE SALES	5,501,495	4,429,961	4,155,295	24.2%
Statement of Income Data:				
Revenues and other income				
Revenue from merchandise sales	4,542,634	3,611,422	3,442,941	25.8%
Franchise revenue	434,269	347,852	284,407	24.8%
Marketing income	144,526	80,637	64,123	79.2%
Other Income	150,493	65,198	39,687	130.8%
Cost and expenses				
Cost of merchandise sales	3,451,952	2,769,512	2,611,387	24.6%
General & administrative expenses	1,667,971	1,200,283	1,077,701	39.0%
Interest expense	6,062	3,685	5,053	64.5%
Net income	112,856	100,005	113,883	12.9%
Earnings per share (EPS)	0.25	0.22	0.25	11.9%
Cash Flow Data:				
Net cash (used in) from operating activities	(434,724)	11,927	139,142	-3740%
Net cash (used in) from investing activities	(505,066)	(254,558)	(108,654)	98.4%
Net cash (used in) from financing activities	574,580	(4,587)	99,613	-12620%
Balance Sheet Data:	March 31,	Decemb	er 31,	
Total assets	7,838,476	7,882,305	6,024,713	-0.6%
Total liabilities	4,436,083	4,592,769	3,483,480	-3.4%
Total stockholders' equity	3,402,392	3,289,536	2,541,233	3.4%

^{*} Amount in thousands of Pesos, except EPS

OVERVIEW

We operate the largest convenience store network in the country. We acquired from Southland Corporation (now Seven Eleven Inc.) of Dallas, Texas the area license to operate 7-Eleven convenience stores in the Philippines in December 1982.

We opened our first store in February 1984 at the corner of Kamias Road and EDSA Quezon City, and grew slowly as the economy struggled. Expansion was stepped up in 1993, followed by an IPO in 1998. President Chain Store Corporation of Taiwan took a majority stake in 2000 at management's invitation, providing technology transfer from a more advanced market.

After a period of consolidation of organization, processes, and systems, the rate of expansion was stepped up further in 2007 through the franchise business model and close collaboration with business partners. This was backed by a strong logistics system and head office support.

At the end of March 31, 2015, we have 1,341 7-Eleven convenience stores, mainly in Metro Manila and in major towns and cities in Luzon. We penetrated the Visayas during the middle of 2012 and we ended the first quarter with 119 stores in the Cebu and Bacolod market.

We have taken steps to protect and expand our leadership in light of increased competition, recognizing that rewards for market share are especially strong in the convenience store sector. This involves not only an increased pace of expansion in areas contested by competition, but strategic entry into new territories. The latter may be unprofitable for the first few years due to the high fixed costs of logistics, but the Company will later be rewarded with strong first mover advantages. Last year, we entered Panay and built on our entry into Negros and Cebu the years prior. This year 7-Eleven will be entering Mindanao via Davao and Cagayan de Oro.

Our retail chain of convenience stores is sustained by a manpower complement of 4,541 employees engaged in corporate store operations and in support service units. Despite of growing competition, we maintain our leadership in the CVS industry.

We seek to meet the needs of our customers and maintain a leadership position in the C-store industry by taking advantage of economies of scale, technology, people and a widely recognized brand. Our vision is to be the best retailer of convenience for emerging markets.

First Quarter Financial Condition and Results of Operations

Results of Operations

For the First Quarter

The net income of Philippine Seven Corporation (PSC) in the first quarter rose by 12.9 percent to ₽ 112.9 million, from ₽ 100.0 million registered in the same period in 2014. This was mainly driven by the increase in sales and improvement in gross margin during the period.

System-wide sales, which represent sales of all corporate and franchise-operated stores, rose by 24.2 percent to ₱ 5.5 billion during the quarter. Revenue from merchandise sales, which pertains to retail sales of corporate stores and merchandise sold to franchised stores, grew by 25.8 percent in the first quarter. The quarter ended with 1,341 stores, up by 27.8 percent from 1,049 stores by the end of March, last year.

Gross margin improved to 24.0 percent of revenue from merchandise sales in the first quarter from 23.3 percent during the same period in 2014. This can be attributed to the higher discounts and rebates earned.

Earnings per share (EPS) likewise increased by 11.9 percent to ₱0.25 per share in the first quarter.

The Company opened the most number of new stores in its history last year. It intends to accelerate the rate of new store openings over the medium-term at a rate of at least twenty percent per year to take advantage of improving economic conditions and to protect its market share in light of increased competition. PSC believes that the CVS sector will remain to be crowded over the next five years. It intends to capitalize on its first-mover advantage and economies of scale to remain the market leader.

Further, new operators boosted franchise store count to 766 franchisees from 633 a year ago. As a result, total franchise revenues went up by 24.8 percent to ₽ 434.3 million as a result of the higher number of franchisees and also attributed to the restructuring of the industrial-type franchise package or FC2. Previously, under FC2, only the service fees are recorded and the corresponding merchandise sales are recognized by PSC. Under the new setup, revenue from merchandise sales are now credited to the franchisee, while the corresponding share of PSC in the gross profit is treated as part of franchise revenues. There is no significant impact on net income as a result of the restructuring.

Marketing income continued to enhance the bottom-line by generating ₽144.5 million as 7-Eleven expanded brand building opportunities for vendor partners, and as increased sales made it easier to request for more equitable treatment vis-à-vis other channels.

As the Company continues to scale up, total selling, general and administrative expenses (SG & A) slightly grew as a percentage of revenues from 33.2 percent in 2014 to 36.7 percent this year.

EBITDA (earnings before interest, taxes, depreciation and amortization) rose by 22.1 percent from ₽ 340.0 million in 2014 to ₽ 415.1 million at the end March 2015 while EBITDA margin declined to 9.1 percent of revenue from merchandise sales from 9.4 percent in 2014. Operating margin likewise decreased to 3.7 percent from 4.0 percent in 2014.

Stock price ranged from \rightleftharpoons 84-110 per share during the first quarter.

Revenue and Gross Margin

The Company closed the quarter with total revenue from merchandise sales of ₽4.5 billion, an increase of 25.8 percent compared to ₽3.6 billion in 2014. Cost of merchandise sold rose by ₽682.4 million to ₽3.5 billion as at March 31, 2015.

Gross Profit stood at \neq 1.1 billion, an increase of .07 percent compared to last year's rate of 23.3 percent.

Along with its 24/7 convenience, PSC also offers services including bills payment, phone/call cards, and 7-Connect that allows customers to pay for selected online purchases with cash through any 7-Eleven store. These products in the services category plus consigned goods formed part of commission income, which declined in 2014 as a result of the temporary suspension of services with the aim of enhancing internal controls. The services line were restored to normal prior to the end of the year leading to a higher Commission income this quarter amounting to $\stackrel{\square}{=}$ 11.0 million compared to $\stackrel{\square}{=}$ 8.9 million for the same period last year.

	Mar . 31, 2015	Mar . 31, 2014	Increase (I	Decrease)
			Value	Percentage
Revenue from merchandise sales	4,542,634	3,611,422	931,212	25.8
Cost of merchandise sales	3,451,952	2,769,512	682,440	24.6
Gross profit	1,090,682	841,910	248,772	29.5
Commission income	10,997	8,915	2,082	23.4
(amount in thousand Pesos)				

Other Income

Other income mainly consists of franchise revenues, marketing and rental income. The Company's total other income increased by $\stackrel{\square}{=}$ 256.1 million, to 750.0 million as a result of the following:

Franchise revenues went up by 24.8 percent to ₽ 434.3 million due to the increase in the number of franchisees from 633 at the end of March 2014 to 766 in 2015.

Moreover, rent income related to the stores' subleased spaces increased by 122 percent to ₽ 8.9 million and can be attributed to the increase in occupancy rate.

Other income rose by 130.8 percent to \$\mathbb{P}\$ 150.5 million partly due to penalties imposed on suppliers, which incurred low inbound fill rate and delayed deliveries.

No significant element of income came from sources other than the result of the Company's continuing operations.

	Mar . 31, 2015	Mar. 31, 2014	Increase (I	Decrease)
			Value	Percentage
Franchise revenue	434,269	347,852	86,417	24.8
Marketing income	144,526	80,637	63,889	79.2
Rental income	8,862	3,987	4,875	122.3
Other income	162,095	74,706	87,389	117.0
Total	749,753	507,182	242,571	47.8
(amount in thousand Pesos)				

Selling, General and Administrative Expense

Selling, general and administrative (SG & A) expenses which is comprised of store operating and selling expenses and headquarters' expenses went up by 39.0 percent or almost $\stackrel{\square}{=}$ 467.7 million to $\stackrel{\square}{=}$ 1.7 billion in the 1st quarter of 2015. This is quite higher than the growth rate in system-wide sales of 24.2 percent and in the increase in number of stores of 27.8 percent.

Communication, light and water were the highest contributor as it increased by 21.0 percent to $\stackrel{\square}{=}$ 283.1 million and was pegged at 6.2 percent of Merchandise sales. The increase was due mainly to the opening of new stores.

Depreciation and amortization expense rose by 27.3 percent but its percentage to sales remained at 5.4 percent. Higher depreciation was a result of opening of new stores and renovation of existing stores.

The Company continued to employ outsourced manpower on its new corporate stores and warehouse facilities, outsourced services as percentage of sales rose to 5.3 percent from 5.1 percent in 2014.

Rent, as percentage of sales went up to 5.2 percent, due to store opening, while warehouse and trucking services grew because of Visayas operations from 4.2 percent in the same period last year.

All other expense types went up over preceding year's level as a result of the increased number of stores. The said growth is considered to be incidental and proportionate as PSC continues to grow its store base.

There are no significant nor unusual expense incurred during the calendar year and is considered to be in the normal course of business.

	Mar. 31, 2015	Mar. 31, 2014	Incre	ase (Decrease)
			Value	Percentage
Communication, light and water	283,054	233,886	49,168	21.0
Depreciation and amortization	246,949	194,031	52,918	27.3
Outside services	239,048	182,688	56,360	30.9
Rent	237,202	151,874	85,328	56.2
Personnel costs	146,198	118,819	27,380	23.0
Advertising and promotion	55,022	52,779	2,243	4.2
Trucking services	78,297	60,237	18,060	30.0
Royalties	54,892	44,192	10,700	24.2
Warehousing services	56,325	38,367	17,958	46.8
Repairs and maintenance	37,744	25,901	11,843	45.7
Supplies	46,895	22,410	24,485	109.3
Taxes and licenses	21,439	16,958	4,481	26.4
Entertainment and amusement	3,530	3,091	439	14.2
Transportation and travel	15,667	13,198	2,469	18.7
Others	145,710	41,852	103,858	248.2
Total	1,667,971	1,200,283	467,688	39.0
(amount in thousand Pesos)				

Interest Expense

Interest incurred to service debt increased by 65 percent to $\stackrel{\square}{=}$ 6.1 million. Outstanding loan balance at the end of the first quarter was pegged at $\stackrel{\square}{=}$ 1.3 billion, up by $\stackrel{\square}{=}$ 580.0 million or 77.3 percent from the start of the year. Loans are short-term in nature and proceeds were used to fund expansion.

Net Income

Net income in the first quarter of 2015 grew by $\stackrel{\square}{=}$ 12.9 million or 12.9 percent to $\stackrel{\square}{=}$ 112.9 million. This was primarily due to improved sales, higher margins and continued store expansion.

The net income generated during the quarter translated into a 2.1 percent return on system wide sales, slightly lower compared with 2.3 percent in 2014, while return on equity went down to 3.4 percent from 3.9 percent. Moreover, EPS reached \rightleftharpoons .25 per share at the end of the quarter, up from \rightleftharpoons .22 in 2014.

Financial Condition



Balance Sheet Highlights (in Php Million except book value per share)	March 2015	% Change
Total Assets	7,838.5	(0.6)
Current Assets	3,063.7	(9.0)
Non-current Assets	4,774.8	5.7
Current Liabilities	4,067.6	(3.7)
Total Liabilities	4,436.1	(3.4)
Stockholders' Equity	3,402.4	3.4
Book Value Per Share (P)	7.4	3.2

Total assets went down by $\stackrel{\square}{=}$ 43.8 million or .56 percent to $\stackrel{\square}{=}$ 7.8 billion at the end of the first quarter of 2015.

This was mainly driven by the decrease in Cash and cash equivalents by 29.4 percent to end the quarter with ₱ 876.5 million. Cash level went down as a result of the increase in net working capital.

Merchandise inventories also decreased by ₽ 90.6 million or 7.8 percent compared with 2014 level attributed to forward buying aimed towards generating additional revenues.

Property and equipment, net of accumulated depreciation increased by 6.7 percent mainly due to capital expenditure spent in relation to store expansion and investment in store equipment to support new product lines.

Also, Rental deposits made to acquire new sites contributed an increase of 15.6 percent and reached \$\mathbb{P}\$ 375.3 million at the end of the quarter.

On the other hand, current liabilities went down by \$\mu\$ 157.7 million or 3.7 percent owing to the decrease in accounts payable and accrued expenses. Payables dropped as a result of decrease in inventories, while loan balance was higher by 77.3 percent to partly finance expansion.

The Company operates on a negative working capital position, which is manifested by a current ratio of 0.75:1 from 0.80:1 at the end of 2014. This is because cash proceeds from retail sales are invested in long-term assets and at the same time utilizing credit term extended by trade suppliers.

Stockholders' equity at the end of the quarter comprises 43.4 percent of total assets, compared to 41.7 percent at the beginning of the year. The increase in equity account was driven by improved profitability in the first quarter of the year.

Liquidity and Capital Resources

The Company obtains majority of its working capital and capital expenditure requirements from cash generated by retailing operations and franchising activities and short-term borrowings under the revolving facility extended by banks

PSC believes that operating activities and available working capital sources will provide sufficient liquidity in 2015 as it continues to expand its store base. This will enable the Company to fund its capital expenditures, pay dividends and other general corporate purposes.

Management believes that this trend will be favorable in the long term, as rate of store expansion will be entering a more rapid stage augmented by improving economic outlook and prevailing positive investor sentiment in the country.

The following are the discussion of the sources and uses of cash in 2015.

Cash Flows from Operating Activities

Net cash used from operating activities at the end of Q1 2015 totaled to ₽ 434.7 million, 37.5 percent lower compared to ₽ 11.9 million generated in 2014. The decline in operating cash flow can be attributed to the increase in working capital contribution resulting from lower level of current liabilities.

Cash Flows from Investing Activities

Net cash used in investing activities, primarily for capital expenditures, rose by 98.0 percent to almost ₽ 505.1 million. Major cash outlay went to new store constructions and renovations and acquisition of new equipment to support new product lines. There were 59 new stores opened in the first quarter of the year.

Cash Flows from Financing Activities

Net cash flow from financing activities reached $\stackrel{\square}{=}$ 574.6 million representing availment of new short-term loans in the amount of $\stackrel{\square}{=}$ 580 million.

We expect to take advantage of our working capital and utilizing the short-term line extended by leading local banks in funding our growth strategies.

Discussion of the Company's Key Performance Indicators

• System Wide Sales

System-wide sales represents the overall retail sales to customers of corporate and franchise-operated stores.

• Revenue from Merchandise Sales

Revenue from merchandise sales corresponds to the retail sales of corporate owned stores plus sales to franchised stores.

• Net Income Margin

Measures the level of recurring income generated by continuing operations relative to revenues and is calculated by dividing net income over revenue from merchandise sales.

EBITDA Margin

The ratio of earnings before interest, taxes, depreciation and amortization over revenue from merchandise sales. This measures the level of free cash flow generated by retail operations and is a main indicator of profitability.

• Return on Equity (ROE)

The amount of net income returned as a percentage of equity. ROE measures profitability by revealing how much profit a company generates with the money shareholders have invested. This is computed by dividing net income over average equity.

Quarter 1	2015	2014	% change
System wide Sales (in '000s)	5,501,495	4,429,961	24.2
Revenue from Merchandise Sales (in '000s)	4,542,634	3,611,422	25.8
EBITDA (in '000s)	415,059	340,046	22.1
EBITDA Margin *	9.1%	9.4%	(3.0)
EBIT Margin *	3.7%	4.0%	(9.5)
Net income (in '000s)	112,856	100,005	12.9
Net Income Margin *	2.5%	2.8%	(10.3)
Return on Equity	3.4%	3.9%	(12.4)
Earnings Per Share	0.25	0.22	11.9

^{*} Margin is calculated based on revenue from merchandise sales

- System wide sales generated by all 7-Eleven stores continued with its upward trail by posting growth of 24.2 percent to ₽ 5.5 billion at the end of the quarter.
- The increase in total sales can be attributed to the opening of new stores and improvement in average sales of mature stores.
- At the end of the quarter, 7-Eleven stores in the Philippines totaled to 1,341, up by 292 stores or 27.8 percent from same period in 2014.
- EBITDA margin declined to 9.1 percent of revenue from Merchandise sales from 9.4 percent during the same period in 2014. As percentage of System-wide sales, EBITDA went down to 7.5 percent from 7.7 percent.
- Operating income or EBIT margin stood at 3.7 percent of revenues from 4.0 percent in 2014.
- Net income rose by 12.9 percent to ₽ 112.9 million, translating into a net margin and EPS of 2.5 percent and ₽ 0.25, respectively.

Financial Soundness Indicator

Quarter 1	Formula	2015	2014
Liquidity Ratio			
Current ratio	Current Assets/Current Liabilities	0.8	0.8
Quick ratio	Cash + Receivables/Current Liabilities	0.4	0.4
Financial Leverage			
Debt ratio	Total Debt/Total Assets	0.6	0.6
Debt to equity ratio	Total Debt/Total Equity	1.3	1.2
Interest coverage	EBIT/Interest charges	26.8	39.8
Asset to equity ratio	Total Assets/Total Equity	2.3	2.2
Profitability Ratio			
Gross profit margin	Gross profit/Revenue from merchandise sales	24.0%	23.3%
Net profit margin	Net income/Revenue from merchandise sales	2.5%	2.8%
Return on assets	Net income/Total Assets	1.4%	1.7%
Return on equity	Net income/Average Equity	3.4%	3.9%
Price/earnings ratio	Stock price (end of year)/EPS	111.7	66.0

Discussion and Analysis of Material Events and Uncertainties

- 1. There are no known trends, events and uncertainties that will have a material impact on liquidity after the balance sheet date.
- 2. There are no material off-balance sheet transactions, arrangements and obligations of the Company with unconsolidated entities during the reporting period.
- 3. All of the Company's income was earned in the ordinary course of business.
- 4. There are no seasonal aspects that have a potentially material effect on the financial statements.
- 5. The Company's financial risk management objectives and policies are discussed in Note 29 of the March 31, 2015 Notes to Unaudited Consolidated Financial Statements.

SIGNATURE

Pursuant to the requirements of the Securities Regulation Code, the issuer has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Registrant: PHILIPPINE SEVEN CORPORATION

JOSE VICTOR P. PATERNO

President and CEO

Date: May 13, 2015

PING-HUNG CHEN Treasurer and CFO

Date: May 13, 2015

LAWRENCE M. DE LEON

Head

Finance & Accounting Services Division

Date: May 13, 2015

Philippine Seven Corporation and Subsidiaries

Unaudited Consolidated Financial Statements As at March 31, 2015 and December 31, 2014(Audited) and for the Quarters Ended March 31, 2015 and 2014

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	(Business Address: No. StreetCity/Town/Province)																															
	Steve Chen (Contact Person) (Company Telephone Number)																															
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PHILIPPINE SEVEN CORPORATION AND SUBSIDIARIES INTERIM CONSOLIDATED BALANCE SHEETS

	March 31,	December 31,
	2015	2014
	(Unaudited)	(Audited)
ASSETS		
Current Assets		
Cash and cash equivalents (Note 4)	₽876,475,770	₽1,241,685,743
Short-term investment	10,884,130	10,884,130
Receivables (Note 5)	587,738,770	589,387,141
Inventories (Note 6)	1,074,478,645	1,165,094,076
Prepayments and other current assets (Note 7)	514,147,245	358,396,530
Total Current Assets	3,063,724,560	3,365,447,620
Noncurrent Assets		
Property and equipment (Note 8)	3,794,929,509	3,558,089,998
Deposits (Note 9)	482,810,166	460,528,797
Deferred income tax assets - net	78,962,483	79,238,167
Goodwill and other noncurrent assets (Note 10)	418,048,888	419,000,444
Total Noncurrent Assets	4,774,751,046	4,516,857,406
TOTAL ASSETS	P7,838,475,606	P7,882,305,026
LIABILITIES AND EQUITY		
Current Liabilities		
Bank loans (Notes 11, 28 and 29)	P1,330,000,000	₽750,000,000
Accounts payable andaccrued expenses		
(Notes 12 and 29)	2,027,972,233	2,445,160,713
Income tax payable	226,219,348	176,425,816
Other current liabilities (Note 13)	483,419,029	853,722,638
Total Current Liabilities	4,067,610,610	4,225,309,167
Noncurrent Liabilities		
Deposits payable (Note 14)	238,234,745	234,502,609
Net retirement obligations (Note 24)	97,685,406	100,404,074
Cumulative redeemable preferred shares		, ,
(Note 15)	6,000,000	6,000,000
Deferred revenue - net of current portion	. ,	
(Note 16)	26,552,651	26,552,651
Total Noncurrent Liabilities	368,472,802	367,459,334
Total Liabilities	P4,436,083,412	₽4,592,768,501

(Forward)

	March 31,	December 31,
	2014	2014
	(Unaudited)	(Audited)
Equity		
Common stock (Notes 17 and 30) - P1 par value		
Authorized - 600,000,000 shares		
Issued - 459,121,573 shares	P459,121,573	P459,121,573
Additional paid-in capital (Note 30)	293,525,037	293,525,037
Retained earnings (Notes 17 and 30)	2,659,191,232	2,546,335,563
Other comprehensive income (loss):		
Remeasurements loss on net retirement		
obligations - net of deferred income tax asset	(25,041,697)	(25,041,697)
Revaluation increment on land - net of deferred	• • • •	, , ,
income tax liability		
(Note 8)	18,519,295	18,519,295
	3,405,315,440	3,292,459,771
Cost of 686,250 shares held in treasury (Note 17)	(2,923,246)	(2,923,246)
Total Equity	3,402,392,194	3,289,536,525
TOTAL LIABILITIES AND EQUITY	P7,838,475,606	P7,882,305,026
	•	

See accompanying Notes to Consolidated Financial Statements.

PHILIPPINE SEVEN CORPORATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (UNAUDITED)

	Three Months Ended March 31		
	2015 20		
REVENUES			
Revenue from merchandise sales	P4,542,634,245	₽3,611,421,806	
Franchise revenue (Note 31)	434,269,275	347,851,648	
Marketing income (Note 20)	144,525,805	80,637,127	
Commission income (Note 31)	10,996,658	8,914,527	
Rental income	8,862,478	3,987,356	
Interest income (Notes 4and 22)	606,174	593,032	
Other income	150,492,522	65,198,322	
Carlot modifie	5,292,387,157	4,118,603,818	
	0,202,001,101	1,110,000,010	
EXPENSES			
Cost of merchandise sales (Note 18)	3,451,952,164	2,769,512,208	
General and administrative expenses	0,101,00=,101	_,. 00,0,_00	
(Notes 19 and 31)	1,667,971,051	1,200,282,998	
Interest expense (Notes 11, 15 and 21)	6,062,163	3,684,754	
Other expenses	3,748,164	2,201,119	
	5,129,733,542	3,975,681,079	
	• • •	· · · · · ·	
INCOME BEFORE INCOME TAX	162,653,615	142,922,739	
PROVISION FOR INCOME TAX	49,797,946	42,917,386	
NET INCOME	112,855,669	100,005,353	
OTHER COMPREHENSIVE LOSS NOT TO BE			
RECLASSIFIED TO PROFIT AND LOSS IN			
SUBSEQUENT PERIODS			
TOTAL COMPREHENSIVE INCOME	P112,855,669	₽100,005,353	
DACIO/DII LITED EADAIINGO			
BASIC/DILUTED EARNINGS	₽0.25	D0 00	
PER SHARE (Note 27)	FU.25	₽0.22	

PHILIPPINE SEVEN CORPORATION AND SUBSIDIARIES

INTERIM CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

FOR THE THREE MONTHS ENDED MARCH 31, 2015 AND 2014(UNAUDITED)

			Th	ree Months Ended				
				Other Comprehe				
	Common Stock (Note 17)	Additional Paid-in Capital	Retained Earnings (Note 17)	Remeasurements Loss on Net Retirement Obligations -	(Loss) Revaluation Increment on Land - Net of Tax	Total	Treasury Stock (Note 17)	Total
4			\					
At January 1, 2015	P459,121,573	P293,525,037	₽2,546,335,563	(P25,041,697)	₽18,519,295	5 ₽ 3,292,459,771	(2,923,246)	₽3,289,536,525
Net income for the period	_	-	112,855,669	-	_	112,855,669	-	112,855,669
Other comprehensive income	_	_	_	_	_	-	_	_
Total comprehensive income	_	_	112,855,669	-	-	112,855,669	-	112,855,669
Stock dividends (Note 17)	_	-	-	-	-	-	-	-
Cash dividends (Note 17)	-	-	-	-	-	-	-	-
Balances at March 31, 2015	P459,121,573	₽293,525,037	₽2,659,191,232	(P25,041,697)	₽18,519,295	₽3,405,315,440	(P2.923,246)	₽3,402,392,194

			Thre	e Months Ended Mar	ch 31, 2014			
				Other Comprehen	sive Income			
					Loss)			
	Common Stock	Additional	Retained Earnings	Remeasurements Loss on Net Retirement Obligations -	Revaluation Increment on Land -		Treasury Stock	
	(Note 17)	Paid-in Capital	(Note 17)	Net of Tax	Net of Tax	Total	(Note 17)	Total
At January 1, 2014 Net income during the Quarter	P459,121,573	P293,525,037 -	P1,810,521,305 100,000,353	(P22,241,444) -	₽3,229,895 -	₽2,544,156,366 100,000,353	(P2,923,246) -	P2,541,233,120 100,000,353
Other comprehensive income	_	_	_	_	_	_	_	
Total comprehensive income	_	_	100,000,353	_	_	100,000,353	_	100,000,353
Stock dividends (Note 17)	_	-	_	-	_	_	-	_
Cash dividends (Note 17)		_	_	_	_	_	_	
Balances at March 31, 2014	₽459,121,573	₽293,525,037	₽1,910,526,658	(₽22,241,444)	₽3,229,895	P2,644,161,719	(P2,923,246)	₽2,641,238,473

See accompanying Notes to Unaudited Consolidated Financial Statements.

PHILIPPINE SEVEN CORPORATION AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)

	Three Months Ended March 31		
	2015	2014	
CASH FLOWS FROM OPERATING ACTIVITIES			
Income before income tax	P 162,653,615	₽142,922,739	
Adjustments for:	F102,000,010	F142,022,700	
Depreciation and amortization (Notes 8 and 19)	246,948,977	194,031,251	
Net retirement benefits cost	(2,718,668)	(2,524,773)	
Interest expense (Note 21)	6,062,163	3,684,754	
Interest expense (Note 21)	(606,174)	(593,032)	
Amortization of:	(000,174)	(393,032)	
	(6 3E0 000)		
Deferred revenue on exclusivity contract	(6,250,000)	250 401	
Software and other program costs	223,251	358,491	
Operating income before working capital changes	406,313,164	337,879,431	
Decrease (Increase) in:	4 040 074	444 500 000	
Receivables	1,648,371	111,580,262	
Inventories	90,615,431	57,252,930	
Prepayments and other current assets	(155,750,715)	(229,449,888)	
Increase (decrease) in:	/	(: - :	
Accounts payable and accrued expenses	(417,830,564)	(259,867,312)	
Other current liabilities	(364,053,609)	(11,618,851)	
Deposits payable	3,732,136	5,617,448	
Cash (used in) generated from operations	(435,325,786)	11,394,018	
Income taxes paid	(4,414)	(59,594)	
Interest received	606,174	593,032	
Net cash (used in)provided by operating activities	(434,724,026)	11,927,455	
CASH FLOWS FROM INVESTING ACTIVITIES Additions to property and equipment (Note 8) Software and other program costs	(483,788,488) -	(230,742,403)	
Decrease (Increase) in:			
Deposits	(22,281,369)	(17,331,987)	
Goodwill and other noncurrent assets	1,003,989	(6,484,107)	
Net cash used in investing activities	(505,065,868)	(254,558,497)	
CASH FLOWS FROM FINANCING ACTIVITIES			
	E00 000 000		
Availments of bank loans (Note 11)	580,000,000	_	
Payments of bank loans (Note 11)	- (5.400.070)	(4.500.000)	
Interest paid	(5,420,079)	(4,586,688)	
Net cash provided by financing activities	574,579,921	(4,586,688)	
EFFECT OF EXCHANGE RATE CHANGES ON CASH AND CASH EQUIVALENTS			
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	(365,209,973)	(247,217,729)	
CASH AND CASHEQUIVALENTS AT BEGINNING OF YEAR	1,241,685,743	973,002,633	
CASH AND CASHEQUIVALENTS AT END OF YEAR	P876,475,770	₽725,784,904	
	•	· · · · · · · · · · · · · · · · · · ·	

See accompanying Notes to Unaudited Consolidated Financial Statements

PHILIPPINE SEVEN CORPORATION AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Corporate Information and Authorization for Issuance of the Consolidated Financial Statements

Corporate Information

Philippine Seven Corporation (the Company or PSC) was incorporated in the Philippines and registered with the Philippine Securities and Exchange Commission (SEC) on November 24, 1982. The Company and its subsidiaries (collectively referred to as the "Group"), are primarily engaged in the business of retailing, merchandising, buying, selling, marketing, importing, exporting, franchising, acquiring, holding, distributing, warehousing, trading, exchanging or otherwise dealing in all kinds of grocery items, dry goods, food or foodstuff, beverages, drinks and all kinds of consumer needs or requirements and in connection therewith, operating or maintaining warehouses, storages, delivery vehicles and similar or incidental facilities. The Group is also engaged in the management, development, sale, exchange, and holding for investment or otherwise of real estate of all kinds, including buildings, houses and apartments and other structures.

The Company is controlled by President Chain Store (Labuan) Holdings, Ltd., an investment holding company incorporated in Malaysia, which owns 51.56% of the Company's outstanding shares. The remaining 48.44% of the shares are widely held. The ultimate parent of the Company is President Chain Store Corporation (PCSC), which is incorporated in Taiwan, Republic of China.

The Company has its primary listing on the Philippine Stock Exchange. As at December 31, 2014 and 2013, the Company has 640 and 650 equity holders, respectively.

The registered business address of the Company is 7th Floor, The Columbia Tower, Ortigas Avenue, Mandaluyong City.

Authorization for Issuance of the Consolidated Financial Statements

The consolidated financial statements were authorized for issue by the Board of Directors (BOD) on February 17, 2015.

2. Summary of Significant Accounting Policies and Financial Reporting Practices

Basis of Preparation

The consolidated financial statements are prepared under the historical cost basis, except for parcels of land, which are carried at revalued amount. The consolidated financial statements are presented in Philippine Peso (Peso), which is the Group's functional currency and all amounts are rounded to the nearest Peso except when otherwise indicated.

Statement of Compliance

The consolidated financial statements are prepared in compliance with Philippine Financial Reporting Standards (PFRS).

New Accounting Standards, Interpretations, and Amendments to Existing Standards Effective Subsequent to December 31, 2014

The Group will adopt the following standards, interpretations and amendments to existing standards enumerated below when these become effective. Except as otherwise indicated, the Group does not expect the adoption of these new and amended standards and interpretations to have a significant impact on the Group's consolidated financial statements:

Standards issued but not yet effective

PFRS 9, Financial Instruments - Classification and Measurement (2010 version)
 PFRS 9 (2010 version) reflects the first phase on the replacement of PAS 39 and applies to the classification and measurement of financial assets and liabilities as defined in PAS 39.

PFRS 9 requires all financial assets to be measured at fair value at initial recognition. A debt financial asset may, if the fair value option (FVO) is not invoked, be subsequently measured at amortized cost if it is held within a business model that has the objective to hold the assets to

collect the contractual cash flows and its contractual terms give rise, on specified dates, to cash flows that are solely payments of principal and interest on the principal outstanding. All other debt instruments are subsequently measured at fair value through profit or loss. All equity financial assets are measured at fair value either through other comprehensive income (OCI) or profit or loss. Equity financial assets held for trading must be measured at fair value through profit or loss. For FVO liabilities, the amount of change in the fair value of a liability that is attributable to changes in credit risk must be presented in OCI. The remainder of the change in fair value is presented in profit or loss, unless presentation of the fair value change in respect of the liability's credit risk in OCI would create or enlarge an accounting mismatch in profit or loss. All other PAS 39 classification and measurement requirements for financial liabilities have been carried forward into PFRS 9, including the embedded derivative separation rules and the criteria for using the FVO. The adoption of the first phase of PFRS 9 will have an effect on the classification and measurement of the Group's financial assets, but will potentially have no impact on the classification and measurement of financial liabilities.

PFRS 9 (2010 version) is effective for annual periods beginning on or after January 1, 2015. This mandatory adoption date was moved to January 1, 2018 when the final version of PFRS 9 was adopted by the Financial Reporting Standards Council (FRSC). Such adoption, however, is still for approval by the Board of Accountancy (BOA).

• Philippine Interpretation IFRIC 15, Agreements for the Construction of Real Estate
This interpretation covers accounting for revenue and associated expenses by entities that
undertake the construction of real estate directly or through subcontractors. The SEC and the
FRSC have deferred the effectivity of this interpretation until the final Revenue standard is issued
by the International Accounting Standards Board (IASB) and an evaluation of the requirements of
the final Revenue standard against the practices of the Philippine real estate industry is
completed. Adoption of the interpretation will not have any impact on the financial statements of
the Group.

The following new standards and amendments issued by the IASB were already adopted by the FRSC but are still for approval by BOA.

Effective in 2015

• PAS 19, Employee Benefits - Defined Benefit Plans: Employee Contributions(Amendments)
PAS 19 requires an entity to consider contributions from employees or third parties when accounting for defined benefit plans. Where the contributions are linked to service, they should be attributed to periods of service as a negative benefit. These amendments clarify that, if the amount of the contributions is independent of the number of years of service, an entity is permitted to recognize such contributions as a reduction in the service cost in the period in which the service is rendered, instead of allocating the contributions to the periods of service. This amendment is effective for annual periods beginning on or after January 1, 2015. It is not expected that this amendment would be relevant since the Group has no defined benefit plans with contributions from employees or third parties.

Annual Improvements to PFRS (2010-2012 cycle)

The Annual Improvements to PFRSs (2010-2012 cycle) are effective for annual periods beginning on or after January 1, 2015 and are not expected to have a material impact on the Group's consolidated financial statements. They include:

- PFRS 8, Operating Segments Aggregation of Operating Segments and Reconciliation of the Total of the Reportable Segments' Assets to the Entity's Assets
 The amendments are applied retrospectively and clarify that:
 - a. An entity must disclose the judgments made by management in applying the aggregation criteria in the standard, including a brief description of operating segments that have been aggregated and the economic characteristics (e.g., sales and gross margins) used to assess whether the segments are 'similar'.
 - b. The reconciliation of segment assets to total assets is only required to be disclosed if the reconciliation is reported to the chief operating decision maker, similar to the required disclosure for segment liabilities.

- PAS 16, Property, Plant and Equipment and PAS 38, Intangible Assets Revaluation Method Proportionate Restatement of Accumulated Depreciation and Amortization
 The amendment is applied retrospectively and clarifies in PAS 16 and PAS 38 that the asset may be revalued by reference to the observable data on either the gross or the net carrying amount. In addition, the accumulated depreciation or amortization is the difference between the gross and carrying amounts of the asset.
- PAS 24, Related Party Disclosures Key Management Personnel
 The amendment is applied retrospectively and clarifies that a management entity, which is an entity that provides key management personnel services, is a related party subject to the related party disclosures. In addition, an entity that uses a management entity is required to disclose the expenses incurred for management services.

Annual Improvements to PFRS (2011-2013 cycle)

The Annual Improvements to PFRSs (2011-2013 cycle) are effective for annual periods beginning on or after January 1, 2015 and are not expected to have a material impact on the Group's consolidated financial statements. They include:

- PFRS 13, Fair Value Measurement Portfolio Exception
 The amendment is applied prospectively and clarifies that the portfolio exception in PFRS 13 can be applied not only to financial assets and financial liabilities, but also to other contracts within the scope of PAS 39.
- PAS 40, Investment Property
 The amendment is applied prospectively and clarifies that PFRS 3, and not the description of ancillary services in PAS 40, is used to determine if the transaction is the purchase of an asset or business combination. The description of ancillary services in PAS 40 only differentiates between investment property and owner-occupied property (i.e., property, plant and equipment).

Annual Improvements to PFRSs (2012-2014 cycle)

The Annual Improvements to PFRSs (2012-2014 cycle) are effective for annual periods beginning on or after January 1, 2016 and are not expected to have a material impact on the Group's consolidated financial statements. They include:

- PFRS 5, Non-current Assets Held for Sale and Discontinued Operations Changes in Methods of Disposal
 - The amendment is applied prospectively and clarifies that changing from a disposal through sale to a disposal through distribution to owners and vice-versa should not be considered to be a new plan of disposal, rather it is a continuation of the original plan. There is, therefore, no interruption of the application of the requirements in PFRS 5. The amendment also clarifies that changing the disposal method does not change the date of classification.
- PFRS 7 Applicability of the Amendments to PFRS 7 to Condensed Interim Financial Statements This amendment is applied retrospectively and clarifies that the disclosures on offsetting of financial assets and financial liabilities are not required in the condensed interim financial report unless they provide a significant update to the information reported in the most recent annual report.
- PAS 34, Interim Financial Reporting Disclosure of Information 'Elsewhere in the Interim Financial Report'
 - The amendment is applied retrospectively and clarifies that the required interim disclosures must either be in the interim financial statements or incorporated by cross-reference between the interim financial statements and wherever they are included within the greater interim financial report (e.g., in the management commentary or risk report).

The Group continues to assess the impact of the above new and amended accounting standards and interpretations effective subsequent to the December 31, 2014 consolidated financial statements. Additional disclosures required by these amendments will be included in the consolidated financial statements when these amendments are adopted.

Basis of Consolidation

The consolidated financial statements comprise the financial statements of the Company and its subsidiaries. Control is achieved when the Groupis exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. Specifically, the Groupcontrols an investee if and only if the Group has:

- Power over the investee (i.e. existing rights that give it the current ability to direct the relevant activities of the investee);
- Exposure, or rights, to variable returns from its involvement with the investee; and
- The ability to use its power over the investee to affect its returns.

When the Group has less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- The contractual arrangement with the other vote holders of the investee
- Rights arising from other contractual arrangements
- The Group's voting rights and potential voting rights

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control. Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Assets, liabilities, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated financial statements from the date the Group gains control until the date the Group ceases to control the subsidiary.

When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with the Group's accounting policies. All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction. If the Company loses control over a subsidiary, it:

- Derecognizes the assets (including goodwill) and liabilities of the subsidiary
- Derecognizes the carrying amount of any non-controlling interests
- Derecognizes the cumulative translation differences recorded in equity
- Recognizes the fair value of the consideration received
- Recognizes the fair value of any investment retained
- Recognizes any surplus or deficit in profit or loss
- Reclassifies the Company's share of components previously recognized in OCI to profit or loss or retained earnings, as appropriate, as would be required if the Company had directly disposed of the related assets or liabilities

The consolidated financial statements include the accounts of the Company and the following whollyowned subsidiaries:

	Country of Incorporation	Principal Activity	Percentage of Ownership
		Warehousing and	_
Convenience Distribution, Inc. (CDI)	Philippines	Distribution	100
Store Sites Holding, Inc. (SSHI)	Philippines	Holding	100

SSHI's capital stock, which is divided into 40% common shares and 60% preferred shares are owned by the Company and by Philippine Seven Corporation-Employees Retirement Plan (PSC-ERP) through its trustee, Bank of the Philippines Islands-Asset Management and Trust Group (BPI-AMTG), respectively. These preferred shares which accrue and pay guaranteed preferred dividends and are redeemable at the option of the holder are recognized as a financial liability in accordance with PFRS

(see Note 15). The Company owns 100% of SSHI's common shares, which, together with common key management, gives the Company control over SSHI.

The financial statements of the subsidiaries are prepared for the same financial reporting period as the Company, using uniform accounting policies. Intercompany transactions, balances and unrealized gains and losses are eliminated in full.

Cash and Cash Equivalents

Cash includes cash on hand and in banks. Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash with original maturities of three months or less from the date of acquisition and that are subject to an insignificant risk of change in value.

Financial Instruments

The Group recognizes a financial asset or a financial liability in the consolidated balance sheet when it becomes a party to the contractual provisions of the instrument.

Initial Recognition and Measurement

Financial assets and financial liabilities are recognized initially at fair value. Transaction costs are included in the initial measurement of all financial assets and financial liabilities, except for financial instruments measured at fair value through profit or loss (FVPL).

All regular way purchases and sales of financial assets are recognized on the trade date, i.e., the date the Group commits to purchase or sell the financial asset. Regular way purchases or sales of financial assets require delivery of assets within the time frame generally established by regulation in the market place.

The Group classifies its financial assets as financial assets at FVPL, held-to-maturity (HTM) investments, available-for-sale (AFS) financial assets or loans and receivables. Financial liabilities, on the other hand, are classified as either financial liabilities at FVPL or other financial liabilities. The classification depends on the purpose for which the financial assets and financial liabilities were acquired. Management determines the classification at initial recognition and, where allowed and appropriate, re-evaluates classification at every balance sheet date.

As at March 31, 2015 and December 31, 2014, the Group's financial instruments include loans and receivables and other financial liabilities.

Loans and Receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are not entered into with the intention of immediate or short-term resale and are not classified as financial assets at FVPL, HTM investments or AFS financial assets. After initial measurement, loans and receivables are subsequently measured at amortized cost using the effective interest method, less impairment. The amortization is included as part of interest income in the consolidated statement of comprehensive income. Losses arising from impairment are recognized in the consolidated statement of comprehensive income. Loans and receivables are classified as current assets if maturity is within 12 months from balance sheet date. Otherwise, these are classified as noncurrent assets.

The Group's loans and receivables consists of cash and cash equivalents, short-term investment, receivables and deposits(excluding rent deposits) as at March 31, 2015 and December 31, 2014(see Notes4,5,9 and 10).

Other Financial Liabilities

This category pertains to financial liabilities that are neither held-for-trading nor designated as at FVPL upon the inception of the liability. Other financial liabilities are subsequently carried at amortized cost, taking into account the impact of applying the effective interest rate method of amortization (or accretion) for any related premium, discount and any directly attributable transaction costs.

Other financial liabilities are classified as current liabilities if maturity is within the normal operating cycle of the Company and it does not have unconditional right to defer settlement of the liability for at least 12 months from balance sheet date. Otherwise, these are classified as noncurrent liabilities.

The Group's other financial liabilities consist of bank loans, accounts payable and accrued expenses, other current liabilities (excluding statutory liabilities), and cumulative redeemable preferred shares as at March 31, 2015 and December 31, 2014 (see Notes11, 12, 13 and 15).

Classification of Financial Instruments Between Liability and Equity

A financial instrument is classified as liability if it provides for a contractual obligation to:

- · deliver cash or another financial asset to another entity; or
- exchange financial assets or financial liabilities with another entity under conditions that are potentially unfavorable to the Group; or
- satisfy the obligation other than by the exchange of a fixed amount of cash or another financial asset for a fixed number of own equity shares.

If the Group does not have an unconditional right to avoid delivering cash or another financial asset to settle its contractual obligation, the obligation meets the definition of a financial liability. The components of issued financial instruments that contain both liability and equity elements are accounted for separately, with the equity component being assigned the residual amount after deducting from the instrument as a whole the amount separately determined as the fair value of the liability component on the date of issue.

Determination of Fair Value

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or
- In the absence of a principal market, in the most advantageous market for the asset or liability

The principal or the most advantageous market must be accessible to by the Group.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorized within the fair value hierarchy, described, as follows, based on lowest level of input that is significant to the fair value measurement as a whole:

- Level 1 quoted (unadjusted) prices in active markets for identical assets or liabilities
- Level 2 valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
- Level 3 valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

Offsetting Financial Instruments

Financial assets and financial liabilities are offset and the net amount is reported in the consolidated balance sheet if, and only if, there is a currently enforceable legal right to offset the recognized amounts and there is an intention to settle on a net basis, or to realize the asset and settle the liability simultaneously.

Impairment of Financial Assets

The Group assesses at each balance sheet date whether a financial asset or a group of financial assets is impaired.

Financial Assets Carried at Amortized Cost

The Group first assesses whether objective evidence of impairment exists for financial assets that are individually significant and collectively for financial assets that are not individually significant. Objective evidence includes observable data that comes to the attention of the Group about loss events such as but not limited to significant financial difficulty of the counterparty, a breach of contract, such as a default or delinquency in interest or principal payments, probability that the borrower will enter bankruptcy or other financial reorganization. If it is determined that no objective evidence of impairment exists for an individually or collectively assessed financial asset, whether significant or not, the asset is included in the group of financial assets with similar credit risk characteristics and that group of financial assets is collectively assessed for impairment. Assets that are individually assessed for impairment and for which an impairment loss is or continue to be recognized are not included in a collective assessment of impairment. The impairment assessment is performed at each balance sheet date. For the purpose of a collective evaluation of impairment, financial assets are grouped on the basis of such credit risk characteristics such as customer type, payment history, past-due status and term.

If there is objective evidence that an impairment loss on loans and receivables has been incurred, the amount of impairment loss is measured as the difference between the financial asset's carrying amount and the present value of estimated future cash flows (excluding future expected credit losses that have not been incurred) discounted at the financial asset's original effective interest rate (i.e., the effective interest rate computed at initial recognition). The carrying amount of the asset is reduced by the impairment loss, which is recognized in profit or loss.

Loans and receivables, together with the related allowance, are written off when there is no realistic prospect of future recovery and all collateral has been realized. If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognized, the previously recognized impairment loss is reversed. Any subsequent reversal of an impairment loss is recognized in profit or loss, to the extent that the carrying value of the asset does not exceed its amortized cost at the reversal date.

Derecognition of Financial Assets and Liabilities

Financial Assets

A financial asset (or, where applicable, a part of a financial asset or a part of a group of similar financial assets) is derecognized when:

- the right to receive cash flows from the asset has expired;
- the Group retains the right to receive cash flows from the asset, but has assumed an obligation to pay them in full without material delay to a third party under a pass-through arrangement; or
- the Group has transferred its right to receive cash flows from the asset and either (a) has transferred substantially all the risks and rewards of the asset, or (b) has neither transferred nor retained substantially all risks and rewards of the asset, but has transferred control of the asset.

Where the Group has transferred its rights to receive cash flows from an asset and has neither transferred nor retained substantially all the risks and rewards of the asset nor transferred control of the asset, the asset is recognized to the extent of the Group's continuing involvement in the asset. Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Group could be required to repay.

Financial Liabilities

A financial liability is derecognized when the obligation under the liability is discharged, cancelled or has expired.

Where an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognized in profit or loss.

Inventories

Inventories are stated at the lower of cost and net realizable value (NRV). Cost of inventories is determined using the first-in, first-out method. NRV is the selling price in the ordinary course of business, less the estimated cost of marketing and distribution.

Prepayments and Other Current Assets

Prepayments and other current assets are primarily comprised of advances to suppliers, deferred input value-added tax (VAT), prepaid rent and prepaid store expenses. Prepayments and other current assets that are expected to be realized for no more than 12 months after the balance sheet date are classified as current assets; otherwise, these are classified as other noncurrent assets. These are recorded as assets and expensed when utilized or expired.

Advances to suppliers are downpayments for acquisitions of property and equipment not yet received. Once the property and equipment are received, the asset is recognized together with the corresponding liability. These are stated at cost less any impairment in value.

Property and Equipment

Property and equipment, except for land, are carried at cost less accumulated depreciation and amortization, and any impairment in value.

The initial cost of property and equipment consists of its purchase price and any directly attributable costs of bringing the asset to its working condition and location for its intended use. Expenditures incurred after the assets have been put into operation, such as repairs and maintenance and overhaul costs, are recognized in profit or loss in the period in which the costs are incurred. In situations where it can be clearly demonstrated that the expenditures have resulted in an increase in the future economic benefits expected to be obtained from the use of an item of property and equipment beyond its originally assessed standard of performance, the expenditures are capitalized as an additional cost of the assets.

Construction in-progress includes cost of construction and other direct costs and is stated at cost less any impairment in value. Construction in-progress is not depreciated until such time the relevant assets are completed and put into operational use.

Depreciation and amortization commence once the assets are available for use. It ceases at the earlier of the date that it is classified as noncurrent asset held-for-sale and the date the asset is derecognized.

Depreciation is computed on a straight-line method over the estimated useful lives of the assets as follows:

	Years
Buildings and improvements	10 to 12
Store furniture and equipment	5 to 10
Office furniture and equipment	3 to 5
Transportation equipment	3 to 5
Computer equipment	3

Leasehold improvements are amortized over the estimated useful life of the improvements, ranging from five to ten years, or the term of the lease, whichever is shorter.

The assets' estimated useful lives and depreciation and amortization method are reviewed periodically to ensure that the period and method of depreciation and amortization are consistent with the expected pattern of economic benefits from the items of property and equipment. When assets are retired or otherwise disposed of, the cost or revalued amount and the related accumulated depreciation and amortization and any impairment in value are removed from the accounts and any resulting gain or loss is recognized in profit or loss. The revaluation increment in equity relating to the revalued asset sold is transferred to retained earnings.

Fully depreciated assets are retained in the books until disposed.

Land is carried at revalued amount less any impairment in value. Revaluations shall be made with sufficient regularity to ensure that the carrying amount does not differ materially from that which would be determined using fair value at the end of the financial reporting period. When the fair value of a revalued land differs materially from its carrying amount, a further revaluation is required.

A revaluation surplus is recorded in OCI and credited to the "Revaluation increment on land - net of deferred income tax liability" account in equity. However, to the extent that the Group reverses a revaluation deficit of the same asset previously recognized in profit or loss, the increase is

recognized in profit or loss. A revaluation deficit is recognized in the profit or loss, except to the extent that it offsets an existing surplus on the same asset recognized in "Revaluation increment on land -net of deferred income tax liability" account in equity.

Deposits

Deposits are amounts paid as guarantee in relation to noncancelable lease agreements entered into by the Group. These deposits are recognized at cost and can be refunded or applied to future billings.

Intangible Assets

Intangible assets acquired separately are measured on initial recognition at cost. Following initial recognition, intangible assets are carried at cost less accumulated amortization and any accumulated impairment loss, if any. Internally-generated intangible assets, if any, excluding capitalized development costs, are not capitalized and expenditure is reflected in profit or loss in which the expenditure is incurred.

The useful lives of intangible assets are assessed to be either finite or indefinite. Intangible assets with finite lives are amortized over the useful economic life and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortization period and amortization method for an intangible asset with a finite useful life is reviewed at least at each balance sheet date. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset is accounted for by changing the amortizationperiod or method, as appropriate, and treated as changes in accounting estimates. The amortization expense on intangible assets with finite lives is recognized in profit or loss in theexpense category consistent with the function of the intangible asset. Intangible assets with indefinite useful lives are tested for impairment annually at the CGU level and are not amortized. The useful life of an intangible asset with an indefinite life is reviewed annually to determine whether indefinite useful life assessment continues to be supportable. If not, the change in the useful life assessment from indefinite to finite is made on a prospective basis. Gains or losses arising from derecognition of an intangible asset are measured as the difference between the net disposal proceeds, if any, and the carrying amount of the asset and are recognized in profit or loss when the asset is derecognized.

Software and Program Cost

Software and program cost, which are not specifically identifiable and integral to a specific computer hardware, are shown under "Goodwill and other noncurrent assets" in the consolidated balance sheet. These are carried at cost, less accumulated amortization and any impairment in value. Amortization is computed on a straight-line method over their estimated useful life of five years.

Goodwill

Goodwill, included in "Goodwill and other noncurrent assets" account in the consolidated balance sheet, represents the excess of the cost of an acquisition over the fair value of the businesses acquired. Following initial recognition, goodwill is measured at cost less any accumulated impairment losses.

Impairment of Non-financial Assets

The Group assesses at each balance sheet date whether there is an indication that its non-financial assets such as property and equipment, rent deposits and intangible assets may be impaired. If any such indication exists, or when annual impairment testing for an asset is required, the Group makes an estimate of the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or CGU's fair value less costs to sell and its value-in-use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. For land, the asset's recoverable amount is the higher of the land's net selling price, which may be obtained from its sale in an arm's-length transaction, and its value-in-use. For goodwill, the asset's recoverable amount is its value-in-use. Where the carrying amount of an asset exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. In assessing value-in-use, the estimated future cash flows are discounted to their present value, using a pre-tax discount rate that reflects current market assessments of the time value of money and risks specific to the asset. Impairment losses, if any, are recognized in profit or loss, except for revalued land when revaluation was taken to OCI. In this case, the impairment is also recognized in OCI up to the amount of any previous revaluation.

For non-financial assets, excluding goodwill, an assessment is made at each balance sheet date as to whether there is any indication that previously recognized impairment losses may no longer exist or may have decreased. If such indication exists, the recoverable amount is estimated. A previously recognized impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognized. If that is the case, the carrying amount of the asset is increased to its recoverable amount. That increased amount cannot exceed the carrying amount that would have been determined, net of depreciation and amortization, had no impairment loss been recognized for the asset in previous years. Such reversal is recognized in profit or loss, unless the asset is carried at revalued amount, in which case, the reversal is treated as a revaluation increase. After such reversal, the depreciation charge is adjusted in the future periods to allocate the asset's revised carrying amount, less any residual value, on a systematic basis over its remaining useful life.

Goodwill is reviewed for impairment, annually or more frequently if event or changes in circumstances indicate that the carrying value may be impaired. Impairment is determined for goodwill by assessing the recoverable amount of the CGU or group of CGUs to which the goodwill relates. Where the recoverable amount of the CGU or group of CGUs is less than the carrying amount of the CGU or group of CGUs to which goodwill has been allocated, an impairment loss is recognized. Impairment losses relating to goodwill cannot be reversed in future periods.

Deposits Payable

Deposits payable are amounts received from franchisees, store operators and sublessees as guarantee in relation to various agreements entered into by the Group. These deposits are recognized at cost and payable or applied to future billings.

Cumulative Redeemable Preferred Shares

Cumulative redeemable preferred shares that exhibit characteristics of a liability is recognized as a financial liability in the consolidated balance sheet, net of transaction cost. The corresponding dividends on those shares are charged as interest expense in profit or loss.

Deferred Revenue

Deferred revenue is recognized for cash received for income not yet earned. Deferred revenue is recognized as revenue over the life of the revenue contract or upon delivery of goods or services.

Equity

Common Stock

Common stock is measured at par value for all shares issued and outstanding.

Additional Paid-in Capital

When the shares are sold at premium, the difference between the proceeds and the par value is credited to the "Additional paid-in capital" account. When shares are issued for a consideration other than cash, the proceeds are measured by the fair value of the consideration received. In casethe shares are issued to extinguish or settle the liability of the Group, the shares shall be measured either at the fair value of the shares issued or fair value of the liability settled, whichever is more reliably determinable.

Retained Earnings

Retained earnings represent the cumulative balance of periodic net income or loss and changes in accounting policy. When the retained earnings account has a debit balance, it is called "deficit." A deficit is not an asset but a deduction from equity.

Stock Dividends

Stock dividends are distribution of the earnings in the form of own shares. When stock dividends are declared, the amount of stock dividends is transferred from retained earnings to capital stock.

Treasury Stock

Treasury stock is stated at acquisition cost and is deducted from equity. No gain or loss is recognized in profit or loss on the purchase, sale, issuance or cancellation of the Group's own equity instruments.

OCI

OCI comprises of items of income and expenses that are not recognized in profit or loss as required or permitted by other PFRS. The Group's OCI pertains to actuarial gains and losses from pension benefits and revaluation increment on land which are recognized in full in the period in which they occur.

Revenue Recognition

Revenue is recognized to the extent that it is probable that the economic benefits will flow to the Group and the amount of revenue can be measured reliably. The Group has assessed its revenue arrangements against the criteria enumerated under PAS 18, *Revenue Recognition*, and concluded that it is acting as principal in all arrangements, except for its sale of consigned goods. The following specific recognition criteria must also be met before revenue is recognized:

Merchandise Sales

Revenue from merchandise sales is recognized when the significant risks and rewards of ownership of the goods have passed to the buyer. Revenue is measured at the fair value of the consideration received, excluding discounts, returns, rebates and sales taxes.

The Group operates a customer loyalty programme, Every Day! Rewards, which allows customers to accumulate points when they purchase products in the stores. The points can be redeemed for free products, subject to a minimum number of points being obtained.

Consideration received is allocated between the products sold and the points issued, with the consideration allocated to the points equal to their fair value. Fair value of the points is equal to the retail value of the products that can be redeemed multiplied by the redemption rate. The fair value of the points issued is deferred (included as part of "Other current liabilities" account in the consolidated balance sheet) and recognized as revenue when the points are redeemed.

Franchise

Franchise fee is recognized upon execution of the franchise agreement and performance of initial services required under the franchise agreement. Franchise revenue is recognized in the period earned.

Marketing

Marketing income is recognized when service is rendered. In case of marketing support funds, revenue is recognized upon start of promotional activity for the suppliers.

Rental

Rental income is accounted for on a straight-line basis over the term of the lease.

Commission

Commission income is recognized upon the sale of consigned goods.

Interest

Interest income is recognized as it accrues based on the effective interest rate method.

Other Income

Other income is recognized when there are incidental economic benefits, other than the usual business operations, that will flow to the Group and can be measured reliably.

Costs and Expenses Recognition

Costs of merchandise sold are recognized in profit or loss at the point of sale. Expenses are recognized in profit or loss upon utilization of the services or when they are incurred.

Retirement Benefits

The net defined benefit liability or asset is the aggregate of the present value of the defined benefit obligation at the end of the financial reporting period reduced by the fair value of plan assets (if any), adjusted for any effect of limiting a net defined benefit asset to the asset ceiling. The asset ceiling is the present value of any economic benefits available in the form of refunds from the plan or reductions in future contributions to the plan.

The cost of providing benefits under the defined benefit plans is actuarially determined using the projected unit credit method.

Net retirement benefits cost comprises the following:

- Service cost
- Net interest on the net defined benefit liability or asset
- Remeasurements of net defined benefit liability or asset

Service costs which include current service costs, past service costs and gains or losses on non-routine settlements are recognized as expense in profit or loss. Past service costs are recognized when plan amendment or curtailment occurs. These amounts are calculated periodically by independent qualified actuaries.

Net interest on the net defined benefit liability or asset is the change during the period in the net defined benefit liability or asset that arises from the passage of time which is determined by applying the discount rate based on government bonds to the net defined benefit liability or asset. Net interest on the net defined benefit liability or asset is recognized as expense or income in profit or loss.

Remeasurements comprising actuarial gains and losses, return on plan assets and any change in the effect of the asset ceiling (excluding net interest on defined benefit liability) are recognized immediately in OCI in the period in which they arise. Remeasurements are not reclassified to profit or loss in subsequent periods.

Plan assets are assets that are held by a long-term employee benefit fund or qualifying insurance policies. Plan assets are not available to the creditors of the Group, nor can they be paid directly to the Group. Fair value of plan assets is based on market price information. When no market price is available, the fair value of plan assets is estimated by discounting expected future cash flows using a discount rate that reflects both the risk associated with the plan assets and the maturity or expected disposal date of those assets (or, if they have no maturity, the expected period until the settlement of the related obligations). If the fair value of the plan assets is higher than the present value of the defined benefit obligation, the measurement of the resulting defined benefit asset is limited to the present value of economic benefits available in the form of refunds from the plan or reductions in future contributions to the plan.

The Group's right to be reimbursed of some or all of the expenditure required to settle a defined benefit obligation is recognized as a separate asset at fair value when and only when reimbursement is virtually certain.

Termination Benefit

Termination benefits are employee benefits provided in exchange for the termination of an employee's employment as a result of either an entity's decision to terminate an employee's employment before the normal retirement date or an employee's decision to accept an offer of benefits in exchange for the termination of employment.

A liability and expense for a termination benefit is recognized at the earlier of when the entity can no longer withdraw the offer of those benefits and when the entity recognizes related restructuring costs. Initial recognition and subsequent changes to termination benefits are measured in accordance with the nature of the employee benefit, as either post-employment benefits, short-term employee benefits, or other long-term employee benefits.

Employee Leave Entitlement

Employee entitlements to annual leave are recognized as a liability when they are accrued to the employees. The undiscounted liability for leave expected to be settled wholly before twelve months after the end of the annual reporting period is recognized for services rendered by employees up to the end of the reporting period.

Leases

Finance leases, which transfer to the lessee substantially all the risks and rewards of ownership of the asset, are capitalized at the inception of the lease at the fair value of the leased property or, if lower, at the present value of the minimum lease payments. Lease payments are apportioned between the interest income and reduction of the lease receivable so as to achieve a constant rate of

interest on the remaining balance of the receivable. Interest income is recognized directly in profit or loss.

Leases where the lessor retains substantially all the risks and rewards of ownership of the asset are classified as operating leases. Operating leases are recognized as an expense in profit or loss on a straight-line basis over the lease term.

The determination of whether an arrangement is, or contains a lease is based on the substance of the arrangement and requires an assessment of whether the fulfillment of the arrangement is dependent on the use of a specific asset or assets and the arrangement conveys a right to use the asset. A reassessment is made after inception of the lease only if one of the following applies:

- a. there is a change in contractual terms, other than a renewal or extension of the arrangement; or
- b. a renewal option is exercised or extension is granted, unless the term of the renewal or extension was initially included in the lease term; or
- c. there is a change in the determination of whether fulfillment is dependent on a specified asset; or
- d. there is a substantial change to the asset.

Where a reassessment is made, lease accounting shall commence or cease from the date when the change in circumstance gave rise to the reassessment for scenarios (a), (c) or (d) above, and the date of renewal or extension for scenario (b).

Borrowing Costs

Borrowing costs directly attributable to the acquisition, construction or production of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale are capitalized as part of the cost of the respective assets. All other borrowing costs are expensed in the period they occur. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds.

Foreign Currency-denominated Transactions

The consolidated financial statements are presented in Philippine Peso, which is the Parent Company's functional and presentation currency. All subsidiaries evaluate their primary economic and operating environment and determine their functional currency. Transactions in foreign currency are initially recorded at the exchange rate at the date of transaction. Outstanding foreign currency-denominated monetary assets and liabilities are translated using the applicable exchange rate at balance sheet date. Exchange differences arising from translation of foreign currency monetary items at rates different from those at which they were originally recorded are recognized in profit or loss.

Taxes

Current Income Tax

Current income tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that have been enacted or substantively enacted at the balance sheet date.

Deferred Income Tax

Deferred income tax is recognized for all temporary differences at the balance sheet date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred income tax liabilities are recognized for all taxable temporary differences. Deferred income tax assets are recognized for all deductible temporary differences to the extent that it is probable that sufficient future taxable profits will be available against which the deductible temporary differences can be utilized.

Deferred income tax relating to items recognized outside profit or loss is recognized outside profit or loss. Deferred income tax items are recognized in correlation to the underlying transaction either in OCI or directly in equity.

The carrying amount of deferred income tax assets is reviewed at each balance sheet date and reduced to the extent that it is no longer probable that sufficient future taxable profits will be available to allow all or part of the deferred income tax assets to be utilized. Unrecognized deferred income tax assets are reassessed at each balance sheet date and are recognized to the extent that it has become probable that sufficient future taxable profits will allow the deferred income tax assets to be recovered.

Deferred income tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realized or the liability is settled, based on tax rates and tax laws that have been enacted or substantively enacted at the balance sheet date.

Deferred income tax assets and liabilities are offset, if a legally enforceable right exists to set off currenttax assets against currenttax liabilities and the deferred income taxes relate to the same taxable entity and the same taxation authority.

VAT

Input VAT is the 12% indirect tax paid by the Group in the course of the Group's trade or business on local purchase of goods or services, including lease or use of property, from a VAT-registered entity. For acquisition of capital goods over P1,000,000, the related input taxes are deferred and amortized over the useful life of the asset or 60 months, whichever is shorter, commencing on the date of acquisition. Deferred input VAT which is expected to be utilized for more than 12 months after the balance sheet date is included under "Goodwill and other noncurrent assets" account in the consolidated balance sheet.

Output VAT pertains to the 12% tax due on the sale of merchandise and lease or exchange of taxable goods or properties or services by the Group.

If at the end of any taxable month the output VAT exceeds the input VAT, the excess shall be paid by the Group. Any outstanding balance is included under "Other current liabilities" account in the consolidated balance sheet. If the input VAT exceeds the output VAT, the excess shall be carried over to the succeeding month or months. Excess input VAT is included under "Prepayments and other current assets" account in the consolidated balance sheet. Input VAT on capital goods may, at the option of the Group, be refunded or credited against other internal revenue taxes, subject to certain tax laws.

Revenue, expenses and assets are recognized net of the amount of VAT.

Earnings Per Share

Basic earnings per share is calculated by dividing the net income or for the year attributable to common shareholders by the weighted average number of shares outstanding during the year, excluding treasury shares.

Diluted earnings per share is calculated by dividing the net income for the year attributable to common shareholders by the weighted average number of shares outstanding during the year, excluding treasury shares and adjusted for the effects of all potential dilutive common shares, if any.

In determining both the basic and diluted earnings per share, the effect of stock dividends, if any, is accounted for retrospectively.

Segment Reporting

Operating segments are components of an entity for which separate financial information is available and evaluated regularly by management in deciding how to allocate resources and assessing performance. The Group considers the store operation as its primary activity and its only business segment. Franchising, renting of properties and commissioning on bills payment services are considered an integral part of the store operations.

Provisions

Provisions are recognized when: (a) the Group has a present obligation (legal or constructive) as a result of a past event; (b) it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation; and (c) a reliable estimate can be made of the amount of the

obligation. If the effect of the time value of money is material, provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and, where appropriate, the risks specific to the liability. Where discounting is used, the increase in the provision due to the passage of time is recognized as interest expense. When the Group expects a provision or loss to be reimbursed, the reimbursement is recognized as a separate asset only when the reimbursement is virtually certain and its amount is estimable. The expense relating to any provision is presented in profit or loss, net of any reimbursement.

Contingencies

Contingent liabilities are not recognized in the consolidated financial statements. They are disclosed unless the possibility of an outflow of resources embodying economic benefits is remote. Contingent assets are not recognized in the consolidated financial statements but disclosed when an inflow of economic benefit is probable. Contingent assets are assessed continually to ensure that developments are appropriately reflected in the consolidated financial statements. If it has become virtually certain that an inflow of economic benefits will arise, the asset and the related income are recognized in the consolidated financial statements.

Events after the Balance Sheet Date

Post year-end events that provide additional information about the Group's position at the balance sheet date (adjusting events) are reflected in the consolidated financial statements. Post year-end events that are non-adjusting events are disclosed in the notes to the consolidated financial statements when material.

3. Use of Significant Accounting Judgments, Estimates and Assumptions

The preparation of the consolidated financial statements in accordance with PFRS requires management to make judgments, estimates and assumptions that affect the amounts reported in the consolidated financial statements and notes. The judgments, estimates and assumptions used in the consolidated financial statements are based upon management's evaluation of relevant facts and circumstances as at balance sheet date. Future events may occur which can cause the assumptions used in arriving at those judgments, estimates and assumptions to change. The effects of any changes will be reflected in the consolidated financial statements of the Group as they become reasonably determinable.

Judgments

In the process of applying the Group's accounting policies, management has made the following judgments, apart from those involving estimations, which have the most significant effect on amounts recognized in the consolidated financial statements:

Determination of Functional Currency

Based on the economic substance of the underlying circumstances relevant to the Group, the functional currency of the Group has been determined to be the Philippine Peso.

The Philippine Peso is the currency of the primary economic environment in which the Group operates. It is the currency that mainly influences the revenue, costs and expenses of the Group.

Classification of Financial Instruments

The Group classifies a financial instrument, or its components, on initial recognition as a financial asset, liability or equity instrument in accordance with the substance of the contractual arrangement and the definitions of a financial asset, liability or equity instrument. The substance of a financial instrument, rather than its legal form, governs its classification in the consolidated balance sheet.

Financial assets are classified as financial assets at FVPL, HTM investments, AFS financial assets and loans and receivables. Financial liabilities, on the other hand, are classified as financial liabilities at FVPL and other financial liabilities.

The Group classifies the cumulative redeemable preferred shares as liability in accordance with the redemption features contained in the shareholders agreement (see Note 15). The cumulative redeemable preferred shares are redeemable at the option of the holder.

The Group determines the classification at initial recognition and, where allowed and appropriate, reevaluates this classification at every balance sheet date.

The Group's financial instruments consist of loans and receivables and other financial liabilities (see Note 28).

Classification of Leases

a. Finance lease as lessor

The Group entered into a sale and leaseback transaction with an armored car service provider where it has determined that the risks and rewards related to the armored vehicles leased out will be transferred to the lessee at the end of the lease term. As such, the lease agreement was accounted for as a finance lease (see Note 26).

b. Operating lease as lessee

The Group entered into various property leases, where it has determined that the risks and rewards related to the properties are retained with the lessors. As such, the lease agreements were accounted for as operating leases (see Note 26).

c. Operating lease as lessor

The Company entered into property subleases on its leased properties. The Company determined that it retains all the significant risks and rewards of these properties which are leased out on operating leases (see Note 26).

Estimates

The key assumptions concerning the future and other key sources of estimation uncertainty at the balance sheet date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities follow:

Determination of Fair Values

The fair value for financial instruments traded in active markets at the balance sheet date is based on their quoted market price or dealer price quotations (bid price for long positions and ask price for short positions), without any deduction for transaction costs. When current bid and ask prices are not available, the price of the most recent transaction provides evidence of the current fair value as long as there has not been a significant change in economic circumstances since the time of the transaction.

For all other financial instruments not listed in an active market, the fair value is determined by using appropriate valuation techniques. Valuation techniques include net present value techniques, comparison to similar instruments for which observable market prices exist, options pricing models, and other relevant valuation models.

Note 28 presents the fair values of the financial instruments and the methods and assumptions used in estimating their fair values.

Impairment of Loans and Receivables

The Group reviews its loans and receivables at each balance sheet date to assess whether a provision for impairment should be recognized in profit or loss or loans and receivables balance should be written off. In particular, judgment by management is required in the estimation of the amount and timing of future cash flows when determining the level of allowance required. Such estimates are based on assumptions about a number of factors and actual results may differ, resulting in future changes to the allowance. Moreover, management evaluates the presence of objective evidence of impairment which includes observable data that comes to the attention of the Group about loss events such as but not limited to significant financial difficulty of the counterparty, a breach of contract, such as a default or delinquency in interest or principal payments, probability that the borrower will enter bankruptcy or other financial re-organization.

In addition to specific allowances against individually significant loans and receivables, the Group also makes a collective impairment allowance against exposures which, although not specifically identified as requiring a specific allowance, have a greater risk of default than when originally granted. This takes into consideration the credit risk characteristics such as customer type, payment history, past due status and term.

Decline in Inventory Value

Provisions are made for inventories whose NRV are lower than their carrying cost. This entails determination of replacement costs and costs necessary to make the sale. The estimates are based on a number of factors, such as but not limited to the age, status and recoverability of inventories.

Impairment of Non-financial Assets Other than Goodwill

The Group assesses whether there are any indicators of impairment for all non-financial assets, other than goodwill, at each balance sheet date. These non-financial assets (property and equipment, rent deposits, and software and program cost) are tested for impairment when there are indicators that the carrying amounts may not be recoverable.

The factors that the Group considers important which could trigger an impairment review include the following:

- significant underperformance relative to expected historical or projected future operating results;
- significant changes in the manner of use of the acquired assets or the strategy for overall business;
- significant negative industry or economic trends; and
- decline in appraised value.

The carrying values of these non-financial assets are as follows:

	Mar. 31, 2015	Dec. 31, 2014
Property and equipment (Note 8)	₽3,794,929,509	₽3,558,089,998
Rent deposits (Note 9)	375,277,785	324,638,850
Software and program cost (Note 10)	3,254,429	3,477,680

Estimation of Useful Lives of Property and Equipment and Software and Program Cost

The Group estimates the useful lives of its property and equipment and software and program cost based on a period over which the assets are expected to be available for use and on collective assessment of industry practices, internal evaluation and experience with similar arrangement. The estimated useful lives of property and equipment and software and program cost are revisited at the end of each financial reporting period and updated if expectations differ materially from previous estimates.

Revaluation of Land

The Group's parcels of land are carried at revalued amounts, which approximate its fair values at the date of the revaluation, less any subsequent accumulated impairment losses. The valuations of land are performed by independent appraisers. Revaluations are made every three to five years or more frequently as necessary, to ensure that the carrying amounts do not differ materially from those which would be determined using fair values at balance sheet date.

Impairment of Goodwill

The Group determines whether goodwill is impaired at least on an annual basis. This requires an estimation of the value-in-use of the CGUs to which the goodwill is allocated. Estimating the value-in-use amount requires management to make an estimate of the expected future cash flows from the CGUs and also to choose a suitable discount rate in order to calculate the present value of those cash flows.

Based on the assessment made by the Group, there is no impairment of goodwill as the recoverable amount of the CGUs exceeds the carrying amount of the unit, including goodwill as at March 31, 2015 and December 31, 2014. The carrying value of goodwill amounted to P65,567,524as at March 31, 2015 and December 31,2014 (see Note 10). No impairment losses were recognized in 2014, 2013 and 2012.

Estimation of Retirement Benefits

The net retirement benefits cost and the present value of retirement obligations are determined using actuarial valuations. The actuarial valuation involves making various assumptions. These include the determination of the discount rates, future salary increases, mortality rates and future pension increases. Due to the complexity of the valuation, the underlying assumptions and its long-term

nature, defined benefit obligations are highly sensitive to changes in these assumptions. All assumptions are reviewed at each financial reporting date.

In determining the appropriate discount rate, management considers the interest rates of government bonds that are denominated in the currency in which the benefits will be paid, with extrapolated maturities corresponding to the expected duration of the defined benefit obligation.

The mortality rate is based on publicly available mortality tables for the specific country. Future salary increases and pension increases are based on expected future inflation rates for the specific country.

Provisions and Contingencies

The Group has pending legal cases. The Group's estimate of the probable costs for the resolution of these legal cases has been developed in consultation with in-house and outside legal counsels and is based upon the analysis of the potential outcomes. It is possible, however, that future results of operations could be affected by changes in the estimates or in the effectiveness of strategies relating to these proceedings.

Realizability of Deferred Income Tax Assets

Deferred income tax assets are recognized for all temporary deductible differences to the extent that it is probable that sufficient future taxable profits will be available against which the deductible temporary differences can be utilized. Management has determined based on business forecast of succeeding years that there is enough taxable profits against which the recognized deferred income tax assets will be realized.

4. Cash and Cash Equivalents and Short-Term Investment

	March 31,	December 31,
	2015	2014
	(Unaudited)	(Audited)
Cash on hand and in banks	₽876,475,770	₽1,241,685,743
Cash equivalents	_	
	P876,475,770	₽1,241,685,743

Cash in banks earn interest at the respective bank deposit rates. Cash equivalents are made for varying periods up to three months depending on the immediate cash requirements of the Group and earn interest at the respective cash equivalent rates.

5. Receivables

	March 31, 2015	December 31, 2014
	(Unaudited)	(Audited)
Franchisees (Note 31)	P268,527,421	₽403,074,403
Suppliers	288,330,855	159,162,156
Employees	16,715,301	17,206,304
Store operators	10,694,972	12,048,431
Rent	2,933,515	5,363,909
Due from PhilSeven Foundation, Inc. (PFI)		
(Note 25)	3,670,816	3,525,452
Current portion of:		
Lease receivable - net of unearned interest		
income amounting to ₽5,773 as at March		
31, 2015 and December 31, 2014		
(Notes 10 and 26)	3,742,000	3,742,000
Notes receivable	990,918	990,917

Insurance receivable	8,897,495	1,155,417
Others	2,195,659	2,078,334
	606,698,952	608,347,323
Less allowance for impairment	(18,960,182)	(18,960,182)
	₽587,738,770	₽589,387,141

Impairment on receivables is based on individual assessment of accounts. Movements in allowance for impairment as at March 31,2015 and December 31, 2014 are as follows:

	Beginning balances	Provision forthe year (Note 19)	Write-off	Ending balances
Franchisees	P214,342	₽-	₽-	P214,342
Suppliers	15,565,934	_	_	15,565,934
Employees	539,921	_	_	539,921
Store operators	365,801	_	_	365,801
Rent	2,274,184	_	_	2,274,184
Total	₽18,960,182	₽–	P-	₽18,960,182

6. Inventories

	March 31, 2015	December 31, 2014
	(Unaudited)	(Audited)
At cost (Note 18):	(Citabanica)	(* 10 0.10 0.7
Warehouse merchandise	₽636,375,568	₽716,772,116
Store merchandise	438,103,077	448,321,960
	₽1,074,478,645	₽1,165,094,076

7. Prepayments and Other Current Assets

	March 31,	December 31,
	2015	2014
	(Unaudited)	(Audited)
Current portion of:		
Deferred input VAT	₽108,402,195	₽99,572,933
Deferred lease (Notes10 and 26)	4,812,645	3,554,358
Prepaid:		
Deferred rent	124,320,289	133,107,466
Store expenses	51,092,539	33,469,093
Taxes	17,117,005	7,548,088
Supplies	2,409,289	5,810,873
Uniform	2,782,779	1,531,177
Repairs and maintenance	_	46,294
Advances to suppliers	51,510,551	33,409,032
Advances for expenses	34,641,496	25,820,535
Dues and subscription	2,263,689	706,584
Others	114,794,768	13,820,097
	₽514,147,245	₽358,396,530

8. Property and Equipment

Movements in property and equipment are as follows:

	March 31, 2015 (Unaudited)								
	Land-		Store	Office					
	at revalued Amount	Buildings and Improvements	Furniture and Equipment	Furniture and Equipment	Transportation Equipment	Computer Equipment	Leasehold Improvements	Construction In-Progress	Total
Costs/Revalued Amount			•				•		
Beginning balances	P66,323,000	P156,326,344	P2,897,637,390	₽956,106,238	₽52,347,579	P298,187,598	P1,713,536,550	P185,123,564	P6,325,588,263
Additions	_	_	222,116,613	79,383,789	2,532,684	37,925,276	61,623,288	80,206,838	483,788,488
Retirements	_	_	(12,170,112)	(8,336,563)	(1,157,685)	(3,081,260)	(19,055,809)	_	(43,801,429)
Reclassifications	_	_	_	_	_	_	64,237,671	(64,237,671)	_
Ending balances	66,323,000	156,326,344	3,107,583,891	1,027,153,464	53,722,578	333,031,614	1,820,341,700	201,092,731	6,765,575,322
Accumulated Depreciation and Amortization									
Beginning balances Depreciation and amortization	-	80,224,199	1,378,656,135	436,786,878	27,107,834	187,110,400	657,612,819	-	2,767,498,265
(Note 19)	_	1,745,198	131,248,059	43,605,741	2,565,103	11,819,434	55,965,442	_	246,948,977
Retirements	_	_	(12,170,112)	(8,336,563)	(1,157,685)	(3,081,260)	(19,055,809)	_	(43,801,429)
Ending balances	-	81,969,397	1,497,734,082	472,056,056	28,515,252	195,848,574	694,522,452	-	2,970,645,813
Net Book Values	₽66,323,000	₽74,356,947	₽1,609,849,809	₽555,097,408	₽25,207,326	₽137,183,040	₽1,125,819,248	₽201,092,731	₽ 3,794,929,509

	December 31, 2014 (Audited)								
	Land-		Store	Office					
	at revalued	Buildings and	Furniture and	Furniture and	Transportation	Computer	Leasehold	Construction	
	Amount	Improvements	Equipment	Equipment	Equipment	Equipment	Improvements	In-Progress	Total
Costs/Revalued Amount									
Beginning balances	₽44,481,000	₽118,154,849	₽2,200,106,026	₽763,055,302	₽45,130,103	₽244,985,364	₽1,421,900,034	₽95,198,923	₽4,933,011,601
Additions	_	9,397,840	746,231,018	265,953,317	10,688,290	66,548,549	222,127,663	332,626,429	1,653,573,106
Retirements	_	_	(48,699,654)	(72,902,381)	(3,470,814)	(13,346,315)	(144,419,280)	_	(282,838,444)
Reclassifications	_	28,773,655	_	_	_	_	213,928,133	(242,701,788)	_
Revaluation increment	21,842,000	_	_	_	_	_	_	_	21,842,000
Ending balances	66,323,000	156,326,344	2,897,637,390	956,106,238	52,347,579	298,187,598	1,713,536,550	185,123,564	6,325,588,263
Accumulated Depreciation and Amortization									
Beginning balances	_	74,124,862	978,021,331	358,827,296	19,367,872	165,369,417	590,628,202	_	2,186,338,980
Depreciation and amortization (Note 19)	_	4,058,141	449,334,458	150,730,603	10,103,916	35,087,298	213,445,093	_	862,759,509
Retirements	_	_	(48,699,654)	(72,771,021)	(2,363,954)	(13,346,315)	(144,419,280)	_	(281,600,224)
Reclassifications		2,041,196		<u> </u>			(2,041,196)		
Ending balances	_	80,224,199	1,378,656,135	436,786,878	27,107,834	187,110,400	657,612,819	_	2,767,498,265
Net Book Values	₽66,323,000	₽76,102,145	₽1,518,981,255	₽519,319,360	₽25,239,745	₽111,077,198	₽1,055,923,731	₽185,123,564	₽3,558,089,998

9. Deposits

	March 31,	December 31,
	2015	2014
	(Unaudited)	(Audited)
Rent	₽375,277,785	₽324,638,850
Refundable (Notes 28 and 29)	45,428,482	75,964,346
Utilities (Notes 28 and 29)	55,285,935	53,374,427
Others (Notes 28 and 29)	6,817,964	6,551,174
	₽ 482,810,166	₽460,528,797

10. Goodwill and Other Noncurrent Assets

	March 31, 2015 (Unaudited)	December 31, 2014 (Audited)
Noncurrent portion of:		<u> </u>
Deferred input VAT	₽203,649,754	₽204,816,161
Prepaid rent	65,771,902	64,581,202
Due from franchisees	48,667,812	48,675,044
Deferred lease (Note 26)	21,762,365	21,762,365
Intangible assets:	• •	
Goodwill	65,567,524	65,567,524
Software and program cost	3,254,429	3,477,680
Garnished accounts	7,963,688	7,945,958
Others	1,411,414	2,174,510
	P418,048,888	P419,000,444

Deferred Lease

Deferred lease pertains to Day 1 loss recognized on refundable deposits on rent, which is amortized on a straight-line basis over the term of the related leases.

Movements in deferred lease are as follows:

	March 31,	December 31,
	2015	2014
	(Unaudited)	(Audited)
Beginning balance	₽25,316,723	₽14,240,643
Additions	1,258,287	13,353,716
Less amortization	_	(2,277,636)
Ending balance	26,575,010	25,316,723
Less current portion (Note 7)	4,812,645	3,554,358
Noncurrent portion	₽21,762,365	₽21,762,365

On March 22, 2004, the Group purchased the leasehold rights and store assets of Jollimart Philippines Corporation (Jollimart) for a total consideration of P130,000,000. The excess of the acquisition cost over the fair value of the assets acquired was recorded as goodwill amounting to P70,178,892. In 2008, the Group recognized an impairment loss in goodwill amounting to ₽4,611,368.

<u>Garnished Accounts</u>
Garnished accounts pertain to the amount set aside by the Group, as required by the courts, in order to answer for litigation claims should the results be unfavorable to the Group.

11. Bank Loans

Bank loans represent unsecured Peso-denominated short-term borrowings from various local banks, payable in lump-sum in 2015 and 2014 with annual interest rates ranging from 2.50% to 3.30% as at March 31, 2015 and December 31, 2014, which are repriced monthly based on market conditions. The proceeds of these loans were used for the operations of the Group.

Movements in bank loans are as follows:

	March 31,	December 31,
	2015	2014
	(Unaudited)	(Audited)
Beginning balance	₽750,000,000	P560,000,000
Availments	580,000,000	950,000,000
Payments	_	(760,000,000)
Ending balance	P1,330,000,000	₽750,000,000

12. Accounts Payable and Accrued Expenses

	March 31,	December 31,
	2015	2014
	(Unaudited)	(Audited)
Trade payable	₽ 1,603,887,652	₽2,031,839,981
Utilities	71,606,873	90,223,127
Rent (Note 26)	60,972,504	65,729,071
Employee benefits	50,847,660	71,421,033
Advertising and promotion	40,298,499	41,339,695
Outsourced services	71,603,332	41,302,057
Bank charges	17,992,500	14,254,500
Security services	15,713,819	9,112,687
Interest (Notes 11 and 15)	1,442,084	1,058,750
Others	93,607,310	78,879,812
	₽2,027,972,233	₽2,445,160,713

13. Other Current Liabilities

	March 31, 2015 (Unaudited)	December 31, 2014 (Audited)
Non-trade accounts payable Retention payable Due to Franchisees Output VAT Withholding taxes	P197,343,331 87,494,275 57,390,889 46,523,881 41,766,293	P441,307,059 81,784,397 128,356,232 74,165,095 43,688,935
Royalty Service fees payable Current portion of deferred revenue on: Finance lease (Notes 16 and 26)	17,514,604 7,917,631 98,260	19,330,605 8,012,505 98,264
Exclusivity contract (Notes 16 and 31) Others	18,750,000 8,619,865 P483,419,029	25,000,000 31,979,546 P853,722,638

Non-trade accounts payable pertains to payable to suppliers of goods or services that forms part of general and administrative expenses. These are noninterest-bearing and are due within one year.

14. Deposits Payable

	March 31,	December 31,
	2015	2014
	(Unaudited)	(Audited)
Franchisees	₽ 128,780,209	₽124,767,926
Service agreements	94,266,601	95,268,832
Rent	15,187,935	14,465,851
	₽238,234,745	₽234,502,609

15. Cumulative Redeemable Preferred Shares

Cumulative redeemable preferred shares, which are redeemable at the option of the holder, represent the share of PSC-ERP through its trustee, BPI-AMTG, in SSHI's net assets pertaining to preferred shares. PSC-ERP is entitled to an annual "Guaranteed Preferred Dividend" in the earnings of SSHI starting April 5, 2002, the date when the 25% of the subscription on preferred shares have been paid, in accordance with the Corporation Code.

Deferred Revenue		
	March 31,	December 31,
	2015	2014
	(Unaudited)	(Audited)
Defendance and acceptable to		
Deferred revenue on exclusivity contracts		
(Note 31)	P25,000,000	₽25,000,000
Deferred revenue on finance lease (Note 26)	_	_
Deferred revenue - others	1,552,651	1,552,651
	₽26,552,651	₽26,552,651

17. Equity

Common Stock

The Group was listed with the Philippine Stock Exchange on February 4, 1998 with total listed shares of 71,382,000 common shares consisting of 47,000,000 shares for public offering and 24,382,000 shares for private placement. The Group offered the share at a price of P4.40. Below is the Company's track record of the registration of securities:

Date of SEC order rendered effective or				
permit to sell/		Authorized		Issue price/
Date of SEC approval	Event	Capital Stock	Issued shares	Par value
	Outstanding			
January 9, 1998	commonshares	400,000,000	166,556,250	₽1.00
	Listed shares:			
February 4, 1998	Public offering	400,000,000	47,000,000	4.40
	Private placement	400,000,000	24,382,000	4.40
August 15, 2008	10% stock dividends	400,000,000	23,725,200	1.00
August 4, 2009	10% stock dividends	400,000,000	26,097,720	1.00
August 27, 2010	5% stock dividends	400,000,000	14,353,746	1.00
August 19, 2011	15% stock dividends	400,000,000	45,214,300	1.00
November 15, 2012	15% stock dividends	600,000,000	51,996,445	1.00
August 15, 2013	15% stock dividends	600,000,000	59,795,912	1.00
As at March 31,2015 and	·	·	·	
December 31,2014			459,121,573	

As at March 31, 2015 and December 31, 2014, the Company has a total of 639 and 640 shareholders on record.

The Philippine SEC approved the Company's application for the increase in its authorized capital stock on October 19, 2012.

Treasury Shares

There are 686,250 shares that are in the treasury amounting to P2,923,246 as at March 31, 2015 and December 31, 2014. There are no movement in the Group's treasury shares for the three months ended March 31, 2015.

18. Cost of Merchandise Sales

	Three Months Ended March (Unaudited)	
	2015 2016	
Merchandise inventory, beginning	₽1,165,094,076	₽900,849,891
Net purchases	3,361,336,733	2,712,259,278
	4,526,430,809	3,613,109,169
Less merchandise inventory, ending	1,074,478,645	843,596,961
	₽3,451,952,164	₽2,769,512,208

19. General and Administrative Expenses

	Three Months Ended March 31,	
	(Unaudited)	
	2015	2014
Communication, light and water	₽283,054,033	₽233,885,994
Depreciation and amortization (Note 8)	246,948,977	194,031,251
Outside services (Note 31)	239,048,009	182,687,709
Rent (Note 26)	237,202,222	151,873,754
Personnel costs		
(Notes 23 and 24)	146,198,303	118,818,710
Trucking services	78,296,696	60,237,325
Advertising and promotion	55,021,740	52,778,940
Royalties (Note 25)	54,892,419	44,191,827
Warehousing services	56,324,609	38,367,077
Repairs and maintenance	37,743,990	25,901,138
Supplies	46,894,644	22,410,054
Inventory losses	29,755,764	18,786,428
Taxes and licenses	21,438,904	16,957,789
Transportation and travel	15,667,138	13,197,835
Dues and subscription	4,037,716	3,656,378
Insurance	3,452,746	1,844,728
Entertainment and representation	3,529,686	3,091,408
Others	108,463,455	17,564,654
	₽1,667,971,051	P1,200,282,998

20. Marketing Income

	Three Months Ended March 31 (Unaudited)	
	2015 201	
Promotions	P107,225,628	P67,829,405
Marketing support funds	37,300,177	12,807,722
	P144,525,805	₽80,637,127

21. Interest Expense

	Three Months Ended March 31(Unaudited)	
	2015 20	
Guaranteed preferred dividends		
(Note 15)	₽33,945	₽64,687
Interest on bank loans (Note 11)	6,028,218	3,620,067
	₽ 6,062,163	₽3,684,754

22. Interest Income

	Three Months Ended March 31 (Unaudited)	
	2015	2014
Bank deposits (Note 4)	₽ 606,174	₽593,032
	₽ 606,174	₽593,032

23. Personnel Costs

	Three Months Ended March 31 (Unaudited)	
	2015	
Salaries and wages	₽70,185,558	₽51,975,607
Employee benefits	70,649,015	60,843,077
Net retirement benefits cost (Note 24)	5,363,730	6,000,026
	P 146,198,303	₽118,818,710

24. Retirement Benefits

The Group maintains a trusteed, non-contributory defined benefit retirement plan covering all qualified employeesadministered by a trustee bank under the supervision of the Board of Trustees of the plan. The Board of Trustees is responsible for investment of the assets. It defines the investment strategy as often as necessary, at least annually, especially in the case of significant market developments or changes to the structure of the plan participants. When defining the investment strategy, it takes account of the plans' objectives, benefit obligations and risk capacity. The investment strategy is defined in the form of a long-term target structure (investment policy). The Board of Trustees delegates the implementation of the investment policy in accordance with the investment strategy as well as various principles and objectives to an Investment Committee, which

also consists of members of the Board of Trustees, a Director and a Controller. The Controller of the fund is the one who oversees the entire investment process.

Under the existing regulatory framework, Republic Act 7641 requires a provision for retirement pay to qualified private sector employees in the absence of any retirement plan in the entity, provided however that the employee's retirement benefits under any collective bargaining and other agreements shall not be less than those provided under the law. The law does not require minimum funding of the plan.

25. Related Party Transactions

Related party relationships exist when one party has the ability to control, directly or indirectly through one or more intermediaries, the other party or exercise significant influence over the other party in making financial and operating decisions. Such relationships also exist between and/or among entities which are under common control with the reporting enterprise, or between and/or among the reporting enterprises and their key management personnel, directors or its stockholders.

Transactions with related parties consist of:

- a. PSC and CDI have transactions with PFI, a foundation with common key management of the Group, consisting of donations and noninterest-bearing advances pertaining primarily to salaries, taxes and other operating expenses initially paid by PSC for PFI. Donations payable to PFI is presented under "Others" in the "Other current liabilities" in the consolidated balance sheets (see Note 13).
- b. As at March 31, 2015 and December 31, 2014, the Group's defined benefit retirement fund has investments in shares of stock of the Parent Company with a cost of P122,417.

26. Leases

Operating Lease as Lessee

- a. PSC has various lease agreements with third parties relating to its store operations. Certain agreements provide for the payment of rentals based on various schemes such as an agreed percentage of net sales for the month and fixed monthly rate.
- b. In2012, CDI entered into a 2-year lease contract for the lease of a warehouse in Cebu commencing in April 2012 until April 2014. The lease has a renewal option and is subject to an annual escalation rate of 5%. Upon expiration in April 2014, CDI renewed the lease contract for another eight months from May to December 2014. On January 1, 2015, CDI again renewed the lease contract for one year from January to December 2015.

In 2011, CDI entered into a 10-year lease contract for the lease of its warehouse extension effective March 2011. The lease is subject to an annual escalation rate of 4.0% starting on the second year of the lease. The lease contract was transferred to PSC on January 1, 2014 and rent expenses for this lease agreement were recorded by PSC.

In 2005, CDI entered into a 15-year operating lease contract for the lease of its warehouse effective November 1, 2005.

On June 30, 2007, PSC hasassumed the lease agreement for the warehouse and subleased the warehouse back to CDI. The lease has a renewal option and is subject to an escalation rate of 7.0% every after two years starting on the third year of the lease. In February 2013, CDI transferred the lease contract to PSC and the sublease was terminated. Rent expense related to the lease agreement was recorded by PSC.

27. Basic/Diluted Earnings Per Share

		Three Months Ended March 31 (Unaudited)		
		2015	2014	
a.	Net income	₽ 112,855,669	₽100,005,353	
b.	Weighted average number of shares issued	459,121,573	459,121,573	
C.	Less weighted average number of shares held in treasury	686,250	686,250	
d.	Weighted average number of shares outstanding (b-c)	458,435,323	458,435,323	
e.	Basic/diluted earnings per share (a/d)	₽0.25	₽0.22	

The Group does not have potentially dilutive common shares as at March 31, 2015 and December 31, 2014. Thus, the basic earnings per share is equal to the diluted earnings per share as at those dates.

28. Financial Instruments

The comparison of the carrying value and fair value of all of the Company's financial instruments (those with carrying amounts that are not equal to their fair values) as at March 31, 2015 and December 31, 2014 are as follows:

			December 31, 2014			
	March 31, 201	5 (Unaudited)	(Audi	ted)		
	Carrying Value	Fair Value	Carrying Value	Fair Value		
FINANCIAL ASSETS			-			
Loans and Receivables						
Receivables						
Lease receivable	₽3,742,000	₽3,742,000	₽3,742,000	₽3,742,000		
Deposits						
Refundable	45,428,482	45,428,482	75,964,346	80,515,547		
	P49,170,482	P49,170,482	₽79,706,346	₽84,257,547		

Lease receivable and refundable deposits are categorized under level 3 in the fair value hierarchy.

Fair Value Information

Current Financial Assets and Financial Liabilities

Due to the short-term nature of the related transactions, the fair values of cash and cash equivalents, short-term investment, receivables (except for lease receivables), accounts payable and accrued expenses and other current liabilities approximates their carrying values As at balance sheet date.

Lease Receivable

The fair value of lease receivable is determined by discounting the sum of future cash flows using the prevailing market rates for instruments with similar maturities as at March 31, 2015 and December 31, 2014, which is 2.73%.

Utility and Other Deposits

The fair value of utility and other deposits approximates its carrying value as it earns interest based on repriced market conditions.

Refundable Deposits

The fair value of deposits is determined by discounting the sum of future cash flows using the prevailing market rates for instruments with similar maturities as at March 31, 2015 and December 31, 2014 ranging from 0.5% to 4.35%.

Bank Loans

The carrying value approximates fair value because of recent and monthly repricing of related interest based on market conditions.

Cumulative Redeemable Preferred Shares

The carrying value approximates fair value because corresponding dividends on these shares that are charged as interest expense in profit or loss are based on recent treasury bill rates repriced annually at year end.

Fair Value Hierarchy

The Group uses the following hierarchy for determining and disclosing the fair value of financial instruments by valuation technique:

- Level 1 quoted (unadjusted) prices in active markets for identical assets or liabilities
- Level 2 valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
- Level 3 valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

As at March 31, 2015 and December 31, 2014, the Group has no financial instruments measured at fair value.

29. Financial Risk Management Objectives and Policies

The main risks arising from the Group's financial instruments are credit risk, liquidity risk,interest rate risk and foreign exchange risk. The BOD reviews and approves policies for managing each of these risks. The BOD also created a separate board-level entity,which is the Audit Committee, with explicit authority and responsibility in managing and monitoring risks. The Audit Committee, which ensures the integrity of internal control activities throughout the Group, develops, oversees, checks and pre-approves financial management functions and systems in the areas of credit, market, liquidity, operational, legal and other risks of the Group, and crisis management. The Internal Audit Department and the External Auditor directly report to the Audit Committee regarding the direction, scope and coordination of audit and any related activities.

Listed below are the summarized risk identified by the BOD.

Credit Risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss to the other party by failing to discharge an obligation. The receivable balances are monitored on an ongoing basis with the result that the Group's exposure to impairment is managed to a not significant level. The Group deals only with counterparty duly approved by the BOD.

The following tables provide information regarding the maximum credit risk exposure of the Group as at March 31, 2015 and December 31, 2014:

	March 31, 2015	December 31, 2014
	(Unaudited)	(Audited)
Cash and cash equivalents (excluding cash on hand)		
Cash in bank	₽812,905,837	₽ 1,067,252,100
Cash equivalents	-	
	812,905,837	1,067,252,100
Short-term investment	10,884,130	10,884,130
Receivables		
Franchisees	268,313,079	402,860,061
Suppliers	272,764,921	143,596,222
Employees	16,175,380	16,666,383
Store operators	10,329,171	11,682,630
Rent	659,331	3,089,725
Due from PFI	3,670,816	3,525,452
Current portion of:		
Lease receivable	3,742,000	3,742,000
Notes receivable	990,917	990,917
Insurance receivable	8,897,495	1,155,417
Others	2,195,660	2,078,334
	587,738,770	589,387,141
Deposits (Note 9)		
Utilities	55,285,935	53,374,427
Refundable Deposits	45,428,482	75,964,346
Others	6,817,964	6,551,174
	107,532,381	135,889,947
Other noncurrent assets		
Noncurrent portion of:		
Due from franchisees	48,667,812	48,675,044
	P1,567,728,930	₽1,852,088,362

The following tables provide information regarding the credit risk exposure of the Group by classifying assets according to the Group's credit ratings of debtors:

	March 31, 2015 (Unaudited)					
	Neither	Past Due nor				
		Impaired				
		Standard	Past Due			
	High Grade	Grade	Or Impaired	Total		
Cash and cash equivalents			-			
Cash in bank	₽812,905,837	₽-	₽-	P812,905,837		
Cash equivalents	· -	_	_	· · · · · -		
	812,905,837	_	_	812,905,837		
Short-term investment	10,884,130	_	_	10,884,130		
Receivables						
Franchisees	_	268,313,079	214,342	268,527,421		
Suppliers	_	231,158,150	57,172,705	288,330,855		
Employees	_	16,175,380	539,921	16,715,301		
Store operators	_	10,329,171	365,801	10,694,972		
Rent	_	659,331	2,274,184	2,933,515		
Due from PFI	_	3,435,000	, , , -	3,670,816		
Current portion of:		-,,		-,,		
Lease receivable	_	3,742,000	_	3,742,000		
Notes receivable	_	990,918	_	990,918		
Insurance receivable	_	8,897,495	_	8,897,495		
Others	_	2,195,659	_	2,195,659		
	_	545,896,183	60,566,953	606,698,952		
Deposits						
Utilities	_	55,285,935	_	55,285,935		
Refundable	_	45,428,482	_	45,428,482		
Others	_	6,817,964	_	6,817,964		
		107,532,381	_	107,532,381		
orward)				, , , , , , ,		

(Forward)

Franchisees	- 48,667,812	_	48,667,812

				₽
	₽823,789,967	P702,096,376	₽60,566,953	1,586,689,112
			2014 (Audited)	
	Neither Past Du		Past Due	
		Standard	Or	
	High Grade	Grade	Impaired	Total
Cash and Cash Equivalents				
Cash in banks	₽1,067,252,100	₽-	₽–	₽1,067,252,100
Cash equivalents	_	_	_	_
	1,067,252,100	-	_	1,067,252,100
Short-term investment	10,884,130			10,884,130
Receivables				
Franchisees	_	402,860,061	214,342	403,074,403
 Suppliers 	_	120,628,776	38,533,380	159,162,156
 Employees 	_	16,666,383	539,921	17,206,304
Store operators	_	11,682,630	365,801	12,048,431
Rent	_	3,089,725	2,274,184	5,363,909
Due from PFI		3,525,452		3,525,452
Current portion of:				
Lease receivable	_	3,742,000	_	3,742,000
 Note receivable 	_	990,917	_	990,917
 Insurance 	_	1,155,417	_	1,155,417
 Others 	_	2,078,334	_	2,078,334
-		566,419,695	41,927,628	608,347,323
Deposits		, ,	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·
Utilities	_	53,374,427	_	53,374,427
Refundable	_	75,964,346	_	75,964,346
Others	_	6,551,174	_	6,551,174
	_	135,889,947	_	135,889,947
Other Noncurrent Asset		,,		,
Noncurrent portion of Due from				
Franchisees	_	48,675,044	_	48,675,044
	_	48,675,044	_	48,675,044
-	₽1,078,136,230	₽750,984,686	₽41,927,628	₽1,871,048,544
	,,,=00	,,	,,0	, - : . , - : - , - : -

The Group uses the following criteria to rate credit quality:

Class	Description
High Grade	Financial assets that have a recognized foreign or local third party rating or instruments which carry guaranty/collateral.
Standard Grade	Financial assets of companies that have the apparent ability to satisfy its obligations in full.

The credit qualities of the financial assets were determined as follow:

Cash in banks and cash equivalents and short-term investment are classified as high grade, since these are deposited or transacted with reputable banks which have low probability of insolvency.

Receivables, deposits and other noncurrent asset are classified as standard grade, since these pertain to receivables considered as unsecured from third parties with good paying habits.

The following tables provide the analysis of financial assets that are past due but not impaired and past due and impaired:

		March 31, 2015 (Unaudited)				
	Aging ana	Aging analysis of financial assets past due but not impaired			Past due and	_
	31 to 60 days	61 to 90 days	>90 days	Total	Impaired	Total
Receivables:						
Franchisees	P -	₽-	₽-	P -	P214,342	₽214,342
Suppliers	1,803,879	8,496,075	31,306,818	41,606,771	15,565,934	57,172,705
Employees	_	_	_	_	539,921	539,921
Store	_	_	_	_		
operators					365,801	365,801
Rent	_	_	_	_	2,274,184	2,274,184
	P1,803,879	P8,496,075	P31,306,818	B P41,606,771	P18,960,182	P 60,566,953

	December 31, 2014 (Audited)					
	Aging analysis of financial assets past due but not Past due and					
		im	paired			
	31 to 60	61 to 90	> 90 days	Total	Impaired	Total
	days	days				
Receivables:						
Franchisees	₽-	₽-	₽-	₽–	₽214,342	₽214,342
Suppliers	995,763	4,689,937	17,281,746	22,967,446	15,565,934	38,533,380
Employees	_	_	_	_	539,921	539,921
Store	_	_	_	_	365,801	365,801
operators						
Rent	_	_	_	_	2,274,184	2,274,184
	₽995,763	₽4,689,937	₽17,281,746	P22,967,446	₽18,960,182	P41,927,628

Receivables from suppliers are noninterest-bearing and are generally on 30 day to 90 day terms. There are no significant concentrations of credit risk within the Group.

Liquidity Risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial instruments. The Group seeks to manage its liquidity profile to be able to finance its capital expenditures and service its maturing debts. To cover for its financing requirements, the Group intends to use internally generated funds and sales of certain assets.

As part of its liquidity risk management program, the Group regularly evaluates projected and actual cash flow information and continuously assesses conditions in the financial markets for opportunities to pursue fund raising initiatives. The Group uses historical figures and experiences and forecasts of collections and disbursements.

These initiatives may include drawing of loans from the approved credit line intended for working capital and capital expenditures purposes and equity market issues.

The tables below summarize the maturity profile of the financial assets of the Group:

		Mar	ch 31, 2015 (Un	audited)	
	-	More than	More than	•	
	Three months	three months	one year	More than	
	or less	to one year	to five years	five years	Total
Cash and cash equivalents		-	-	-	
Cash on hand and in banks	P876,475,770	₽-	₽-	₽-	₽876,475,770
Cash equivalents	· -	_	_	_	· · · -
	876,475,770	_	_	_	876,475,770
Short-term investment	10,884,130	_	_	_	10,884,130
Receivables:					
Franchisees	268,313,079		_	_	268,313,079
Suppliers	231,158,150	41,606,771	_	_	272,764,921
Employees	16,175,380	-	_	_	16,175,380
Store operators	10,329,171	_	_	_	10,329,171
Rent	659,331	_	_	_	659,331
Due from PFI	3,670,816	_	_	_	3,670,816
Current portion of:					
Lease receivable	_	3,742,000	_	_	3,742,000
Notes receivable	-	990,917	_	_	990,917
Insurance receivable	7,742,078	1,155,417	_	_	8,897,495
Others	2,195,660	_	_	_	2,195,660
	540,243,665	47,495,105	_	-	587,738,770
Deposits					
Utilities	-	_	55,285,935	_	55,285,935
Refundable	_	_	6,216,847	39,211,635	45,428,482
Others	-	_	6,817,964	_	6,817,964
	-	-	68,320,746	39,211,635	107,532,381
Other noncurrent asset					
Noncurrent portion of Due from					
Franchisees	_	_	48,667,812	_	48,667,812
		_	48,667,812	_	48,667,812
<u> </u>	₽1,427,603,565	P47,495,105	P116,988,558	P39,211,635	P1,631,298,863

	December 31, 2014 (Audited)				
		More than	More than	uiteu)	
	Three Months	Three Months	One Year	More than	
	or Less	to One Year	to Five Years	Five Years	Total
Cash and Cash Equivalents	01 2000	to one rear	to rive rears	1100 10010	Total
Cash on hand and in banks	₽1,241,685,743	₽_	₽_	₽-	₽1,241,685,743
Short-term investment	10,884,130				10,884,130
Receivables	10,004,100				10,004,100
Franchisees	402,860,061	_	_	_	402,860,061
Suppliers	120.628.776	22,967,446	_	_	143.596.222
Employees	16,666,383		_	_	16,666,383
Store operators	11,682,630	_	_	_	11,682,630
Rent	3,089,725	_	_	_	3,089,725
Due from PFI	3,525,452				3,525,452
Current portion of:	0,020,402				0,020,402
Lease receivable	3,442,000	300,000	_	_	3,742,000
Note receivable	990,917	-	_	_	990,917
Insurance	_	1,155,417	_	_	1,155,417
Others	2,078,334	_	_	_	2,078,334
-	564,964,278	24,422,863	_	_	589,387,141
Deposits	, ,	, ,			
Utilities	_	_	53,374,427	_	53,374,427
Refundable	_	_	10,395,653	65,568,693	75,964,346
Others	_	_	6,551,174	_	6,551,174
	_	_	70,321,254	65,568,693	135,889,947
Other Noncurrent Asset					
Noncurrent portion of Due from					
Franchisees	_	_	48,675,044	_	48,675,044
	_	_	48,675,044	_	48,675,044
	₽1,817,534,151	₽24,422,863	₽118,996,298	₽65,568,693	₽2,026,522,005

The tables below summarize the maturity profile of the financial liabilities of the Group based on remaining undiscounted contractual obligations:

	March 31, 2015 (Unaudited)				
		More than three			
	Three months	months	More than		
	or less	to one year	one year	Total	
Bank loans	₽580,000,000	P750,000,000	₽-	P1,330,000,000	
Accounts payable and accrued expenses					
Trade payable	P1,603,887,652	_	_	P1,603,887,652	
Utilities	71,606,873	_	_	71,606,873	
Rent	60,972,504	_	_	60,972,504	
Employee benefits	50,847,660	_	_	50,847,660	
Advertising and promotion	40,298,499	_	_	40,298,499	
Outsourced services	71,603,332	_	_	71,603,332	
Bank charges	17,992,500	_	_	17,992,500	
Security services	15,713,819	_	_	15,713,819	
Interest	1,442,084	_	_	1,442,084	
Others	93,607,310	_	_	93,607,310	
	₽2,027,972,233	_	_	P2,027,972,233	
Other current liabilities					
Non-trade accounts payable	18,641,367	178,701,964	_	197,343,331	
Retention payable	-	87,494,275	_	87,494,275	
Due to Franchisees		57,390,889		57.390.889	
Royalty	17,514,604	_	_	17,514,604	
Service fees payable	_	7,917,631	_	7,917,631	
Others	_	8,619,865	_	8,619,865	
	36,155,971	340,124,624	-	376,280,595	
Cumulative redeemable preferred shares	6,000,000	_	_	6,000,000	
	₽2,650,128,204	₽1,090,124,624	_	₽3,740,252,828	

	December 31, 2014 (Audited)			
		More than		
		three		
	Three months	months	More than	
	or less	to one year	one year	Total
Bank loans	P650,000,000	₽100,000,000	₽–	P750,000,000
Accounts payable and accrued expenses				
Trade payable	2,031,839,981	_	_	2,031,839,981
Utilities	90,223,127	_	_	90,223,127
Rent	65,719,071	_	_	65,729,071
Employee benefits	71,421,033	_	_	71,421,033
Advertising and promotion	41,339,695	_	_	41,339,695
Outsourced services	41,302,057	_	_	41,302,057
Bank charges	14,254,500	_	_	14,254,500
Security services	9,112,687	_	_	9,112,687
Interest	1,058,750	_	_	1,058,750
Others	78,879,812	_	_	78,879,812
	2,445,160,713	_	-	2,445,160,713
Other current liabilities		_	_	
Non-trade accounts payable	41,686,571	399,620,488		441,307,059
Retention payable	_	81,784,397	_	81,784,397
Due to Franchisees		128,356,232		128,356,232
Royalty	19,330,605	_	_	19,330,605
Service fees payable	_	8,012,505	_	8,012,505
Others	_	13,805,862	-	13,805,862
	61,017,176	631,579,484	_	692,596,660
Cumulative redeemable preferred shares	6,000,000			6,000,000
	₽3,162,177,889	P731,579,484	₽-	₽3,893,757,373
	·	<u> </u>	<u>-</u>	

Interest Rate Risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Group's fair value and cash flows interest rate risk mainly arise from bank loans with floating interest rates. The Group is expecting to substantially reduce the level of bank loans over time. Internally generated funds coming from its cash generating units and from its franchising business will be used to pay off outstanding debts and consequently reduce the interest rate exposure.

The maturity profile of financial instruments that are exposed to interest rate risk are as follows:

		December 31,
	March 31,2015	2014
	(Unaudited)	(Audited)
Due in less than one year	₽1,336,000,000	₽756,000,000
Rate	1.75%-3.3%	2.0%-2.5%

Interest of financial instruments classified as floating rate is repriced at intervals of 30 days.

The following table demonstrates the sensitivity to a reasonably possible change in interest rates, with all other variables held constant, of the Group's income before income tax (through the impact on floating rate borrowings):

	March 31, 20 ⁴	15 (Audited)	December 31,	2014 (Audited)
	Increase/	Effect on	Increase/	Effect on
	Decrease in	Income Before	Decrease in	Income Before
	Basis Points	Income Tax	Basis Points	Income Tax
Bank loans - floating interest				_
rate	+100	(P13,300,000)	+100	(₽7,500,000)
	-100	₽13,300,000	-100	7,500,000

There is no other impact on the Group's equity other than those already affecting profit or loss.

Foreign Exchange Risk

Foreign exchange risk is the risk to earnings or capital arising from changes in foreign exchange rates. The Group's foreign exchange exposure arises from holding foreign currency denominated rates, cash and cash equivalents, loans and receivables and merchandise sale to foreign entity. In order to balance this exposure, the Group has some sales denominated in foreign currency and maintains a foreign currency accounts in a reputable commercial bank. The Group does not enter into derivatives to hedge the exposure.

30. Capital Management

The primary objective of the Group's capital management is to ensure that it maintains a strong credit rating and healthy capital ratios in order to support its business and maximize shareholder value. In the light of changes in economic conditions, the Group manages dividend payments to shareholders, pay-off existing debts, return capital to shareholders or issue new shares. The Group mainly uses financing from local banks.

The Group considers equity contributed by shareholders as capital. The Group manages its capital structure by keeping a net worth of between 30% to 50% in relation to its total assets. The Group's net worth ratio is 46% and 44% as at March 31, 2015 and 2014, respectively. No changes were made in the objectives, policies and processes during the year.

	March 31 (Unaudited)		
	2015	2014	
Common stock	₽459,121,573	₽459,121,573	
Additional paid-in capital	293,525,037	293,525,037	
Retained earnings	2,659,191,232	1,910,526,658	
	3,411,837,842	2,663,173,268	
Less cost of shares held in treasury	2,923,246	2,923,246	
	3,408,914,596	2,660,250,022	
Total assets	₽7,838,475,606	₽ 5,835,341,054	
Net worth	43%	46%	

31. Significant Agreements

a. Franchise Agreements

The Group has various store franchise agreements with third parties for the operation of certain stores. The agreement includes a one-time franchise fee payment and an annual 7-Eleven charge for the franchisee, which is equal to a certain percentage of the franchised store's gross profit. Details follow:

	(Unaudited)	
	2015	2014
Share in gross profit of franchisees	₽410,839,275	327,509,898
Franchise fee	23,430,000	20,341,750
	₽ 434,269,275	347,851,648

b. Service Agreements

The Group has service agreements with third parties for the management and operation of certain stores. In consideration thereof, the store operator is entitled to a service fee based on a certain percentage of the store's gross profit and operating expenses as stipulated in the service agreement. Service fees included under outside services shown as part of "Outside services" in "General and administrative expenses" account.

c. Commission Income

The Group has entered into agreements with a phone card supplier and various third parties. Under the arrangements, the Group earns commission on the sale of phone cards and collection of bills payments based on a certain percentage of net sales and collections for the month and a fixed monthly rate. Commission income amounted to P11 million, and P8.9 millionfor the three months ended March 31, 2015 and 2014respectively.

d. 2014 Exclusivity Contract

In 2014, the Group has entered into a 3-year exclusivity contract with a third party ice cream distributor in the Philippines effective January 2014 to December 2016. The contract indicates that the third party ice cream distributor will exclusively supply all ice cream products of 7-Eleven stores. The Group received a one-time signing bonus amounting to P75,000,000 upon the effectivity of the exclusivity supply contract amortized over three years.

e. Memorandum of Agreement (MOA) with Chevron Philippines, Inc.

The Group has entered into MOA with Chevron Philippines, Inc. (CPI) on August 6, 2009, wherein CPI has granted the Group as authorized co-locator for a full term of three-years to establish operate and/or franchise its 7-Eleven stores in CPI service stations. Both parties have identified 22 CPI service stations, wherein the Group will give the Retailers of these service stations a Letter Offer to Franchise (LOF) 7-Eleven stores. Upon acceptance of the Retailers of the LOF, the Retailers will sign a Store Franchise Agreement (SFA) with the Group. If LOF is not accepted by one of the 22 original service stations identified, that service station will be replaced with another mutually acceptable service station site.

Upon signing of the MOA, CPI executed a Caltex Retail Agreement with each of the 22 service station Retailers, which shall have a full term of three years and which will be co-terminus with the SFA.

32. Segment Reporting

The Group considers the store operations as its only business segment based on its primary business activity. Franchising, renting of properties and commissioning on bills payment services are considered an integral part of the store operations. The Group's identified operating segments below are consistent with the segments reported to the BOD, which is the Chief Operating Decision Maker of the Group.

The products and services from which the store operations derive its revenues from are as follows:

- Merchandise sales
- Franchise revenue
- Marketing income
- Rental income
- Commission income
- Interest income

The aforementioned revenues are all revenues from external customers.

The segment's relevant financial information is as follows:

	Three Months Ended March 31, (Unaudited)		
	2015	2014	
Revenue		_	
Revenue from merchandise sales	P4,542,634,245	₽3,611,421,806	
Franchise revenue	434,269,275	347,851,648	
Marketing income	144,525,805	80,637,127	
Rental income	8,862,478	3,987,356	
Commission income	10,996,658	8,914,527	
Interest income	606,174	593,032	
Other income	150,492,522	65,198,322	
	5,292,387,157	4,118,603,818	
Expenses		_	
Cost of merchandise sales	3,451,952,164	2,769,512,208	
General and administrative expenses:			
Depreciation and amortization	246,948,977	194,031,251	
Others	1,421,022,074	1,006,251,747	
Interest expense	6,062,163	3,684,754	
Other expenses	3,748,164	2,201,119	
	5,129,733,542	3,975,681,079	
Income Before Income Tax	162,653,615	142,922,739	
Provision for Income Tax	49,797,946	42,917,385	
Segment Profit	112,855,669	100,005,353	
Segment Assets	₽7,838,475,606	5,835,341,054	
Segment Liabilities	P4,436,083,412	3,194,102,581	

33. Provisions and Contingencies

The Group is a party to various litigations and claims. All cases are in the normal course of business and are not deemed to be considered as material legal proceedings. Further, the cases are either pending in courts or under protest, the outcome of which are not presently determinable. Management and its legal counsel believe that the liability, if any, that may result from the outcome of these litigations and claims will not materially affect their financial position or financial performance.

34. Note to Consolidated Statements of Cash Flows

The principal non-cash transaction of the Group under financing activities pertains to the issuance of stock dividends (see Note 17).