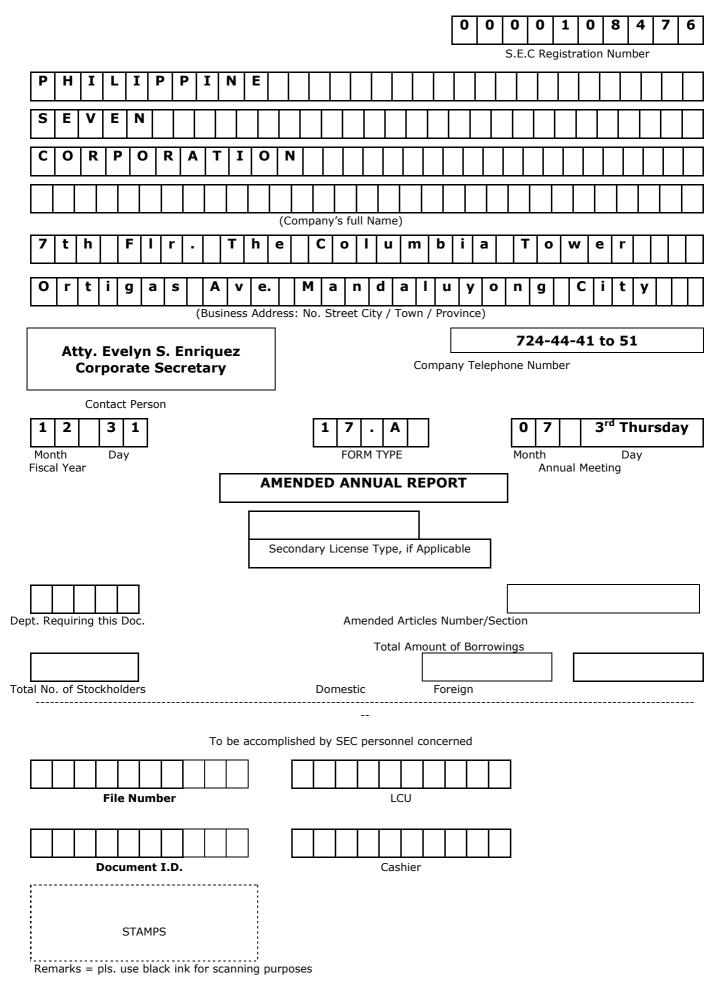
# **COVER SHEET**



# CERTIFICATION

I, EVELYN S. ENRIQUEZ, of legal age, Filipino citizen, with office address at the 7<sup>th</sup> Floor, The Columbia Tower, Ortigas Avenue, Mandaluyong City, after being sworn in accordance with law, hereby depose and certify:

- I am the Corporate Secretary of PHILIPPINE SEVEN CORPORATION (the "Corporation"), a corporation duly organized and existing under and by virtue of the laws of the Philippines, with principal office at the 7<sup>th</sup> Floor, The Columbia Tower, Ortigas Avenue, Mandaluyong City;
- I hereby certify that the basic and material data in the Annual Report and Audited Financial Statements of the Corporation for the year 2012 are also contained in the compact disc and hard copies.

IN WITNESS WHEREOF, I have hereunto set my hand this 11 day of \_\_\_\_\_ 2013, Mandaluyong City, Philippines.

EVELYN S. ENRIQUEZ

Corporate Secretary

SUBSCREED CAND SWORN to before me this day 2013 at day of affiance exhibiting to me her SSS ID No. 0372848505.

Doc. No. Page No. Book No. Series of 20°

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# CERTIFICATION

I, **PING-HUNG CHEN**, of legal age, R.O.C citizen, with office address at the 7<sup>th</sup> Floor, The Columbia Tower, Ortigas Avenue, Mandaluyong City, after being sworn in accordance with law, hereby depose and certify:

- I am the Treasurer and CFO of PHILIPPINE SEVEN CORPORATION (the "Corporation"), a corporation duly organized and existing under and by virtue of the laws of the Philippines, with principal office at the 7<sup>th</sup> Floor, The Columbia Tower, Ortigas Avenue, Mandaluyong City;
- I hereby certify that the basic and material data in the Annual Report and Audited Financial Statements of the Corporation for the year 2012 are also contained in the compact disc and hard copies.

IN WITNESS WHEREOF, I have hereunto set my hand this PR 1 day 2013, Mandaluyong City, Philippines.

PING-HUNG CHEN Treasurer and CFO

SUBSCRIBED AND SWORN, to before me this \_\_\_\_\_ day of \_\_\_\_\_ 2013 at the City of \_\_\_\_\_, Philippines, affiant exhibited to me his Tax Identification Number (TIN) 418-947-911-000.

Doc. No. Page No. Book No. Series of 20

NOTARY PUBLIC		
ATTY. RAMORY CARPIN		
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# SECURITIES AND EXCHANGE COMMISSION

# SEC FORM 17-A

# ANNUAL REPORT PURSUANT TO SECTION 17 OF THE SECURITIES REGULATION CODE AND SECTION 141 OF CORPORATION CODE

- 1. For the fiscal year ended 2012
- 2. SEC Identification Number 108476
- 3. BIR Tax Identification No. 301-000-390-189
- 4. Exact name of registrant as specified in its charter PHILIPPINE SEVEN CORPORATION

# 5. Philippines

Province, Country or other jurisdiction of Incorporation or Organization

- 6. (SEC Use Only) Industry Classification Code:
- 7. 7<sup>th</sup> Floor, The Columbia Tower, Ortigas Ave., Mandaluyong City Address of principal office
- (632) 724-4441 to 51
   Registrant's telephone number, including area code
- <u>Not Applicable</u> Former name, former address, and former fiscal year, if changed since last report.
- 10. Securities registered pursuant to Sections 8 and 12 of the SRC, or Sec. 4 and 8 of the RSA

Title of Each Class

Number of Shares of Common Stock Outstanding

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1550

Postal Cod

107

2

Common

398,639,411

11. Are any or all of these securities listed on the Philippine Stock Exchange.

Yes	[X]	No[]

Title of Class

Total Shares Listed 399,325,661

# Common Shares

- 12. Check whether the registrant:
  - (a) has filed all reports required to be filed by Section 17 of the SRC and SRC Rule 17 thereunder or Section 11 of the RSA and RSA Rule 11(a)-1 thereunder, and Sections 26 and 141 of The Corporation Code of the Philippines during the preceding 12 months (or for such shorter period that the registrant was required to file such reports);

(b) Has been subject to such filing requirements for the past 90 days.

Yes **[X]** No **[**]

8. The aggregate market value of the voting stock held by non- affiliates of the registrant.

The aggregate market value of 124,279,793 share of common stock is Php 11,433,740,956.00 based on the bid price of P92.00 per share as of December 28, 2012, the last transaction date for the year under review.

# DOCUMENTS INCORPORATED BY REFERENCE

- (a) List of leased properties for the 7-Eleven Stores operational as Corporate and under a Franchise Agreement (Appendix A);
- (b) Audited Consolidated Financial Statements for the year end December 31, 2012 showing the financial condition of registrant as per Item 7 of SEC Form 17-A (Appendix B);
- (c) Management's Discussion and Analysis of 2012 Operations as per Item 6 of SEC Form 17-A (Appendix C).

# **PART I – BUSINESS AND GENERAL INFORMATION**

#### Item 1. Business

Philippine Seven Corporation ("PSC") was registered with the Securities and Exchange Commission ("SEC") on November 23, 1982. It acquired from Southland Corporation (now Seven Eleven, Inc. or "SEI") of Dallas, Texas the license to operate 7-Eleven stores in the Philippines in December 13, 1982. Operations commenced with the opening of its first store in February 29, 1984 at the corner of Kamias Road and EDSA Quezon City, Metro Manila. Considering the country's economic condition at that time, the Company grew slowly in its first few years of existence.

In July 28, 1988, PSC transferred the Philippine area license to operate 7-Eleven stores to its affiliate, Phil-Seven Properties Corporation ("PSPC"), together with some of its store properties. In exchange thereof, PSC received 47% of PSPC stock as payment. Concurrent with the transfer, PSC entered into a sublicensing agreement with PSPC to operate 7-Eleven stores in Metro Manila and suburbs. As part of PSPC's main business, it acquired or leased commercial properties and constructed retail store buildings, leasing the buildings to PSC on long term basis together with most of the capital equipment used for store operations. In effect, PSC concentrated on managing its stores and effectively took the role of a pure retailer.

In May 2, 1996, the stockholders of both PSC and PSPC approved the merger of the two companies to advance PSC group's expansion. In October 30, 1996, SEC approved the merger and PSPC was then absorbed by PSC as the surviving entity. With the consolidation of the respective lines of business of PSC and PSPC, PSC's retailing strengths were complemented by PSPC's property and franchise holdings. Their management as a single entity enhanced operational efficiency and strengthened ability to raise capital for growth. PSC listed it shares (SEVN) in the Philippine Stock Exchange and had its initial public offering in February 04, 1998. The shares were offered at the price of P4.40 per share from its par value of P1.00 per share. In September 17, 1998, PSC established Convenience Distribution Inc. ("CDI"), a wholly owned subsidiary, to provide a centralized warehouse and distribution system to service its 7-Eleven stores.

With the effectivity of the Retail Trade Liberalization Act (R.A. 8762) on March 25, 2000, foreign entities were allowed to invest in an existing retail company subject to the requirements of the law. President Chain Store Corporation of Taiwan (PCSC), which is also the 7-Eleven licensee in Taiwan operating about 2,700 stores, purchased 119,575,008 common shares of PSC or 50.4% of PSC's outstanding capital stock at the price of P8.30 per share. The purchase was made under a tender offer during October 9 to November 7, 2000 by President Chain Store (Labuan) Holdings, Ltd., a Malaysian investment holding company, wholly-owned by PCSC. The acquisition is meant to forge a strategic alliance which aims to provide PSC with technical support from PCSC in strengthening its organizational structure and operating systems. This shall enable PSC to pursue store expansion plans on sound and profitable basis. A new affiliate, Store Sites Holdings Inc., was also established on November 9, 2000, as the entity to own land properties. These land properties are leased to PSC by SSHI. PSC's area license to operate 7-Eleven Stores in the Philippines was renewed in August 31, 2007 for another term of 20 years, renewable every 10 years. The Renewal Area License Agreement has been approved by and registered with the Intellectual Property Office as of September 25, 2007.

PSC initiated the establishment of PhilSeven Foundation Inc. (PFI) in October 2, 2007 to support its corporate social responsibility programs. PFI was granted a certificate of registration by DSWD on August 6, 2010. BIR issued a certificate of registration to PFI dated December 21, 2011 recognizing PFI as a donee institution.

The company had a manpower complement of 2,666 personnel, 615 of whom are regular employees, 66 contractual/probationary and 1,985 cooperative members to augment temporary needs during peak hours or season in the stores and the support services units. There is no existing labor union in the company and collective bargaining agreement. There is a PSC Employees Council which communicates to management the employees concerns. There has been no strike or threat to strike from the employees for the past three years.

At year end, PSC is operating 829 stores, 345 of which are franchise stores under FC1, 209 franchise stores under FC2, and the remaining 275 are company-owned stores. The store franchise contracts have a minimum term of 5 years each, renewable for a similar term. The stores under franchise are indicated in the store list provided in the discussion of Leases herein.

Currently, PSC considers three major competitors in maintaining its leadership in the Convenience Store ("C-Store") Industry. There are a number of other generic or hybrid stores or grocery stores including gas marts, but their store count or sales volume as a group by itself is not significant to be considered. PSC has forged a non-exclusive tie-up with Chevron Philippines Inc. in August 2009 for opening of 7-Eleven stores in selected Caltex stations. Another non-exclusive tie-up was concluded in May 2011 with Total (Philippines) Corporation to establish 7-Eleven Stores in identified

Total gasoline stations. The Company continues to sustain its leadership by putting stores in strategic locations, carrying product assortment fit for such market.

In spite of the growing competition in convenience store ("C-Store") businesses, PSC maintains its leadership in the industry. The Corporation estimates its market share in branded C-store businesses as of December 31, 2012, in terms of number of C-store outlets in Metro Manila and adjacent provinces, as follows:

	Number of Market Sha	
	C- stores	(as of 31 Dec 2012)
7-Eleven	829	45%
Mercury Self-Serve	606	33%
Ministop	334	18%
San Miguel Food Shop	60	3%
TOTAL	1,829	100%

The majority shareholder, PCSC, has hands-on experience and know how in operating more than 4,852 7-Eleven Stores in Taiwan and continually providing technical expertise, logistics infrastructure and marketing support program to build the Corporation's business systems for its store expansion program. The continuous improvement of the Corporation's supply chain shall generate further efficiencies to effectively compete with the entry of other players in the C-store business. The successful franchise program is another mover to achieve the expansion plans and to dominate the c-store market. As part of expansion program, the Company opened 7-Eleven Stores in Cebu last July 2012. A total of 19 stores were operational in Cebu as of end of the year. This shall be the base for the expansion in Visayas.

The average number of customers that transact in the stores is about 988 per day per store with an average purchase transaction of about P 49.77. The stores carry a wide range of beverages, food service items, fresh foods, hot foods, frozen foods, confectioneries, cookies and chips, personal care products, groceries and other daily needs and services for modern convenience which neighborhood residents, commuters, students and other urban shoppers would look for in a convenience store. Also offered in the store are proprietary product lines under the 7-Eleven trademark such as but not limited thereto:

Trademarks	Trademarks Description of Product		Status
1. Slurpee	Frozen carbonated beverage, prepared with a variety of high-quality syrups, properly brixed, and served in standardized, trademark SLURPEE cups	Aug. 19, 1992	Renewed as of Aug. 19, 2012
2. Super Big Bite	Sandwiches, hotdogs and buns	Aug. 29, 2003	Registered for 15 years from Aug. 29, 2003 to Nov. 17, 2018
3. Big Gulp	Post-mix fountain beverage, prepared with a variety of high quality syrups	Nov. 16, 1992	Renewed as of Nov. 16, 2012

PSC also sells its developed or own branded products/services under the following trademarks:

Trademarks	Description of Product	Application Date	Status of Registration
1. Hot Cup Quick Mix	Instant pre-packed hot beverages sold in 7-Eleven stores	June 5, 2006	Registered for 10 years (March 3, 2008 to March 3, 2018) 3rd year DAU filed on June 5, 2009
2. Café 24/7	Brewed coffee, hot chocolates, cappuccino, hot tea and other coffee and chocolate variants	June 5, 2006	Registered for 10 years (Feb. 16, 2009 to Feb. 16, 2019) 3rd year DAU filed on February 23, 2010
3. 24-Hr Express Payment	Receiving from customers payments to various establishments	June 5, 2006	Application pending 3rd year DAU filed on June 5, 2009
4. Pinoy Rice Meal & Device	Ready-to-eat rice meals with variants	June 5, 2006	Application pending 3 <sup>rd</sup> year DAU filed on June 5, 2009
5. Medi-express	Pharmaceutical	January 19, 2006	Registered for 10 years (Apr. 14, 2008 to Apr. 14, 2018) 3rd year DAU filed on July 20, 2009
6. Daily Bread	Different variants of bread	May 18, 2007	Registered for 10 years (May 19, 2008 to May 19, 2018) 3rd year DAU filed on April 30, 2010
7. Hotta Rice	Ready-to-eat rice meals with different variants	September 22, 2008	Registered for 10 years (Feb. 23, 2009 to Feb. 23, 2019) 3rd year DAU filed on September 7, 2011
8. Pastarrific	Pasta meals with variants	March 10, 2009	Registered for 10 years (Nov. 19, 2009 to Nov. 19, 2019)

Further, the products or services carried by the stores as described above are generally categorized as General Merchandise which accounts for 75.79%, Food Service and Cupdrinks for 23.35% and Services at 0.85%.

The merchandise stocks are supplied by over 350 vendors/suppliers and are mostly governed by the standard trading terms contract prescribed by the Company. Among the largest suppliers for the products carried by the stores are Unilever Philippines Inc., San Miguel Corporation, Pepsi Cola Products Phils. Inc., Coca Cola Bottlers Phils. Inc., Universal Robina Corporation, PMFTC, Absolute Sales Corporation, Del Monte Philippines Inc., Nestle Philippines Inc., Superdough Food and Catering. These top suppliers account for 51% share in the 7-Eleven business.

# **Item 2. Properties**

The following properties are company-owned, free from any lien or encumbrances, as described below:

# <u>Condominium (Owned)</u>

Description	Location	Total Lot Area (in square meter)
MH del Pilar Store Branch	Unit Nos. 102 & 201, Ferguson Tower, A. Flores cor. MH del Pilar & Guerrero Sts., Ermita, Manila	151.43
Office Space	All units of 7 <sup>th</sup> Floor and 4 units of 11 <sup>th</sup> Floor, Columbia Tower Ortigas Avenue, Mandaluyong City	1,807.00
22 parking units	G/F, Basement 2 and 3 Columbia Tower	325.00

The Company divested its land holdings to 7 parcels of land, excluding the improvements thereon, to its affiliate, Store Sites Holdings, Inc. (SSHI) at book value. SSHI was registered with SEC last November 9, 2000, initially wholly-owned by PSC. It eventually became 40% Company-owned with the 60% investment in SSHI by the PSC Employees Retirement Plan through its trustee, Bank of Philippine Islands-Asset Management & Trust Group. Anticipating foreign ownership in PSC to exceed 40%, the divestment was made to SSHI, which is 60% owned by Filipinos and 40% by foreigners to comply with 40% foreign ownership limit for corporations allowed to hold or own land/s in the Philippines.

As part of the normal course of business, the Company shall continue to acquire properties under lease agreement. The Company, on a case to case basis, may consider purchase of real property for store sites or office site if there is an opportunity or offer at a reasonable price. However, there is no capital expenditure allocation for purchase of real properties in the next twelve (12) months.

# <u>Leases</u>

The Company leases land or existing building shell for its establishment of 7-Eleven stores. The lease term for these locations ranges mostly from 5 to 10 years. The numbers of locations which shall expire within the next 5 years are as follows:

2013	2014	2015	2016	2017
88	90	124	161	159

Rental rates of 7-Eleven Stores vary depending on transaction type as land or building shell transaction; size of the area being leased; site location in relation to the trade area; and the prevailing real estate market rates. The total amount of lease payments by the Corporation is contained in the Financial Notes on Leases of the audited financial statements attached herein. The list of leased properties for the 7-Eleven Stores operational as Corporate and under a Franchise Agreement is attached hereto as Appendix "A".

# Item 3. Legal Proceedings

The Company is a party to certain litigations involving minor issues, from time to time, before the Department of Trade and Industry, employees suing for illegal dismissal, back wages and damage claims, claims arising from store operations and as co-respondents with manufacturers on complaints with BFAD, for specific performance and other civil claims. The Company also filed criminal cases against employees and other persons arising from theft, estafa and robbery; civil claims for collection of sum of money, specific performance and damages. All such cases are in the normal course of business and are not deemed or considered as material legal proceeding as stated in Part I, Paragraph (C) of "Annex C" of SEC checklist 17-A.

# Item 4. Submission of Matters to a Vote of Security Holders

A stockholders' meeting was held last July 24, 2012, during which, the declaration of 15% stock dividend was submitted to a vote of security holders. This is the fifth consecutive year that the Corporation declared stock dividends from 2008. The action to increase the authorized capital stock of the Corporation from Php 400,000,000.00 to Php 600,000,000.00 was submitted to vote and approved by the stockholders representing at least 2/3 of the Corporation's outstanding capital stock. No other stockholders' meeting was held for the period ending December 31, 2012.

# PART II - OPERATIONAL AND FINANCIAL INFORMATION

# Item 5. Market for Issuer's Common Equity and Related Stockholder Matters

Market Information

The Company's common shares were listed in the Philippine Stock Exchange (PSE) on February 04, 1998.

The public ownership level of the Company's shares is 31.18% as of March 31, 2013. This is above the minimum public ownership requirement of 10%.

The trading record of the Company's shares as of December 31, 2011 and 2012 are as follows:

December 31, 2011

Month	Open	High	Low	Close	Volume
1 <sup>st</sup> Quarter	17.02	18.20	17.02	18.20	800
2 <sup>nd</sup> Quarter	18.10	18.10	18.10	18.10	100
3 <sup>rd</sup> Quarter	24.00	24.00	23.20	23.20	1,200
4 <sup>th</sup> Quarter	25.90	25.90	25.90	25.90	600

December 31, 2012

Month	Open	High	Low	Close	Volume
1 <sup>st</sup> Quarter	41.00	49.00	41.00	49.00	2,100
2 <sup>nd</sup> Quarter	46.20	49.50	46.20	48.80	77,400
3 <sup>rd</sup> Quarter	73.00	73.00	72.00	73.00	110,190
4 <sup>th</sup> Quarter	90.00	92.00	87.70	92.00	6,570

#### Latest Trading – updated as of April 2013

Month	Open	High	Low	Close	Volume
January 31, 2013	93.00	100.00	93.00	100.00	7,710
February 28, 2013	90.00	95.00	90.00	95.00	3,180
March 26, 2013	94.00	94.00	94.00	94.00	200
April 12, 2013	92.00	93.00	89.00	93.00	19,260

Stock/Cash Dividends

A stock dividend was declared and approved by the stockholder during the annual meeting last 24 July 2012. The stock dividend corresponds to 15% of the outstanding capital stock of the Corporation of 346,642,966 shares or equivalent to 51,996,445 common shares. Also, cash dividend of ten centavos (Php 0.10) per share was declared and approved during the special board of directors meeting last July 24, 2012. Stockholders of record as of August 22, 2012 were entitled to said cash dividend and the corresponding cash payments were issued and paid to stockholders on payment date last September 14, 2012. Record date for entitlement to stock dividend was set by the Securities and Exchange Commission (SEC) on November 15, 2012 in connection with its approval of the Corporation's application for increase in authorized capital stock from Four Hundred Million Pesos (Php 400,000,000.00) to Six Hundred Million Pesos (Php 600,000,000.00).

Total outstanding capital stock of the Corporation after the payment of the stock dividend is 398,639,411 shares. Likewise, there was no sale of any unregistered securities. There is no restriction that limits the ability of the Company to pay dividends on common equity.

Holders

As of March 31, 2013, there were 656 shareholders of the Company's outstanding common shares totaling 398,639,411 shares.

The top 20 shareholders and their corresponding shareholdings as of March 31, 2013 are as follows:

TOP 20 SHAREHOLDERS	CITIZENSHIP	SUBSCRIPTION	% HOLDINGS
1. President Chain Store (Labuan) Holdings, Ltd.	Malaysian	205,544,409	51.56%
2. PCD Nominee Corporation (Non-Filipino)	Non-Filipino	94,352,781	23.67%
3. Asian Holdings Corporation	Filipino	26,784,047	6.72%
4. Agus Development Corporation	Filipino	10,738,530	2.69%
5. Jose Victor P. Paterno	Filipino	10,420,327	2.61%
6. Progressive Development Corp.	Filipino	10,009,176	2.51%
7. PCD Nominee Corporation (Filipino)	Filipino	9,789,217	2.46%
8. Ma. Cristina P. Paterno	Filipino	7,189,210	1.80%
9. Ma. Elena P. Locsin	Filipino	6,054,377	1.52%
10. Paz Pilar P. Benares	Filipino	4,926,931	1.24%
11. Ma. Teresa P. Dickinson	Filipino	3,767,950	0.95%
12. Maria Henrietta R. Santos	Filipino	1,766,874	0.44%
13. Seven Eleven, Inc.	American	1,550,650	0.39%
14. Dante G. Santos	Filipino	1,541,992	0.39%
15. Vicente T. Paterno	Filipino	1,220,237	0.31%
16. Manuel U. Agustines	Filipino	707,613	0.18%
17. Antonio Diaz Sta Maria	Filipino	168,024	0.04%
18. Felicia R. Santos	Filipino	136,194	0.03%
19. Luis Y. Locsin	Filipino	100,786	0.03%
20. Leandro Y. Locsin Jr.	Filipino	100,786	0.03%
TOTAL OF TOP 20 SHAREHOLDERS		396,870,111	99.56%
OTHER SHAREHOLDERS		1,769,300	0.44%
TOTAL		398,639,411	100.00%

#### Item 6. Management's Discussion and Analysis or Plan of Operation.

The Management's Discussion and Analysis of 2012 Operations is attached hereto as Appendix C.

# **Item 7. Financial Statements**

The Company's Audited Financial Statements for the year ending December 31, 2012 is attached hereto as Appendix B.

# Item 8. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure

There are no changes in or disagreements with accountants on accounting and financial disclosures.

# Information on independent accountant and other related matters

# External audit fees and services

The following table summarizes the fees paid or accrued for services provided by our external auditors for the fiscal years ended December 31, 2012 and 2011:

	2012	2011	
	(in thousands)		
Audit Fees	P1,832	P 1,669	
Tax Fees	1,284	13	
All Other Fees	132	448	
Total	P3,248	P2,130	

Audit Fees. This category includes the audit of our annual financial statements, review of interim financial statements and services that are normally provided by the independent auditors in connection with statutory and regulatory filings or engagements for those fiscal years. This category also includes the advice on audit and accounting matters that arose during, or as a result of the audit or the review of interim financial statements. Amount indicated above is only an estimate of fees for the 2011 Audit services, exclusive of VAT and out of pocket expenses.

*Tax Services*. This category includes tax compliance, tax advice, tax planning and other services performed by our independent auditors.

*All Other Fees.* This category consists primarily of fees for consultations, special engagements relating to issuance of long form audit report and securing documents which are required for the payment of dividends and other incidental expenses.

The fees presented above includes out-of-pocket expenses incidental to our independent auditors' work.

Our Audit Committee pre-approves all audit and non-audit services as these are proposed or endorsed before these services are performed by our independent auditors.

Amount indicated above is only an estimate of long form audit fee for 2012 for job arrangement for this service is not yet finalized.

# PART III – CONTROL AND COMPENSATION INFORMATION

# Item 9. Directors and Executive Officers of the Issuer

a) Directors and Corporate Officers

The eleven (11) directors of the Company are elected at the Annual Stockholders meeting to hold office until the next succeeding annual meeting or until their respective successors have been elected and qualified. The members of the Board of Directors and corporate officers of the Company as of December 31, 2012 are the following:

NAME	AGE	Term of Present Position	No. of Year(s) In Service	Business Experience
CHIN-YEN KAO Honorary Chairman of the Board Citizenship: R.O.C.	83	11 yrs.	11 yrs.	<ul> <li>Chairman - Uni-President Enterprise Corp.; President Chain Store Corporation; President Fair Development Corp.; President International Development Corp.; Ton Yi Industrial Corp.; TTET Union Corp.</li> <li>Director-President Chain Store (Labuan) Holdings Ltd.; PCSC (China) Drugstore Limited; PCSC; President Chain Store (BVI) Holdings Ltd.; Kai Yu (BVI) Investment Co., Ltd.; Global Strategic Investment, Inc.; President Energy Development (Cayman Islands) Ltd.; Cayman President Holdings Ltd.; Kao Chyuan Investment Co.Ltd.; Uni-President China Holdings Ltd.; Tainan Spinning Co., Ltd.; Hantech Venture Capital Corp.</li> <li>Honorary PhD, Lincoln University, USA; Honorary PhD, Sun Yat-sen University; Honorary PhD, National Cheng Kung University</li> </ul>
VICENTE T. PATERNO Chairman of the Board and Director Citizenship: Filipino	87	30 yrs.	30 yrs.	<ul> <li>Chairman - Store Sites Holding Inc.; PhilSeven Foundation Inc.</li> <li>Former Director - State Land Investment Inc., First Philippine Holdings Corporation; Benpres Holdings Corporation</li> <li>Bachelor of Science in Mechanical Engineering, University of the Philippines;</li> <li>Master of Business Administration (with Distinction), Harvard University</li> </ul>
YEN-SEN YANG <sup>*</sup> Vice- Chairman and Director Citizenship: R.O.C *Resigned as of November 13, 2012	53	7 yrs. & 4 mos.	7 yrs. & 4 mos.	<ul> <li>Senior Vice-President - President Chain Store Corp.</li> <li>Director - President Being Corp.; 21 Century Enterprise Co., Ltd.; Duskin Serve Taiwan Co.; Books.com. Co., Ltd.; President Chain Store Tokyo Marketing Corporation; Philippine Seven Corp; Pet Plus Co., Ltd.</li> <li>Presiclerc Limited; President Technology Corp.; Mech-President Corp., PCSC (SICHUAN) Hypermarket Limited; PCSC (CHENGDU) Hypermarket Limited; President Information Corp.; Presicarre Corp.</li> <li>MBA, Baruch College, New York City University</li> </ul>

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NAN-BEY LAI* Vice-Chairman and Director Citizenship: R.O.C. *Elected as Vice-Chairman as of November 13, 2012	61	2 yrs and 9 mos.	2 yrs and 9 mos.	<ul> <li>President - Books.com Co., Ltd.</li> <li>Senior Vice President- President Chain Store Corporation</li> <li>Chairman- Duskin Serve Taiwan Co.; Rakuten Taiwan Co., Ltd.; Bank Pro E-Service Technology Co., Ltd;PCSC (Vietnam) Supermarket LTD.</li> <li>Vice Chairman- Philippine Seven Corp.</li> <li>Director- Books.com Co., Ltd.; President Chain Store Corporation;Presidentt Drugstore Business Corp.; Mech-President Corp.;President Transnet Corp.; President Collect Services Co., Ltd.;Uni- President Department Store Corp.; Pet Plus Co., Ltd.;Muji (Taiwan) Co., Ltd.; President Organics, Co.; President SATO Co., Ltd.; Q-ware Systems &amp; Services Corp.; Ren-Hui Investment Corp.; SATO (Shanghai) Catering Mathematics Co., Ltd.; Tong- Ho Development Corp.; Q-ware Communications Co., Ltd.</li> <li>BA, Dept of Business Administration, Tunghai University</li> </ul>
JOSE VICTOR P. PATERNO President and Director Citizenship: Filipino	45	8 yrs.	15 yrs.	<ul> <li>President &amp; CEO, Philippine Seven Corporation</li> <li>Chairman &amp; President - Convenience Distribution, Inc;</li> <li>Vice-Chairman- PhilSeven Foundation, Inc.</li> <li>President - First MFI Network, Inc.</li> <li>Chairman - Supply Chain Networks, Inc.</li> <li>Director - Electronic Commerce Payment (EC Pay) Network, Inc.; The Straits Wine Company, Inc.</li> <li>Former Vice-President for Operations- Philippine Seven Corporation</li> <li>Bachelor of Science in Mechanical Engineering, (magna cum laude), Lehigh Univerisity, Bethlehem Pennsylvania, U.S.A.</li> </ul>
JORGE L. ARANETA Director Citizenship: Filipino	77	24 yrs.	24 yrs.	<ul> <li>Chairman &amp; CEO - Araneta Center Inc./ Philippine Pizza Inc./ Progressive Development Corporation</li> <li>Bachelor of Science in Business Administration, University of the Philippines</li> </ul>
DIANA P. AGUILAR Director Citizenship: Filipino	49	14 yrs. 8 mos.	14 yrs. 8 mos.	<ul> <li>Commissioner- Social Security Commission; Social Security System</li> <li>Director - Security Bank Corporation; Phoenix Petroleum Phils., Inc.; Asian Holdings Corporation; WenPhil Corporation; Electronic Commerce Payments Network Inc.; Artemis Electronic Systems, Inc.; DAJ Property Holdings Corp.; Gate Distribution Enterprises, Inc.; ERA Philippines, Inc.</li> <li>Director &amp; Treasurer - Land &amp; Housing Dev't. Corporation/ Cable Entertainment Corp.;</li> <li>Member - Executive Finance Committee, De La Salle Santiago Zobel School</li> <li>Treasurer - Franchise One Corporation; Foundation for International Research Skills &amp; Training, Inc.; Modesto Holdings Philippines, Inc.</li> <li>Bachelor of Science in Computer Science (Dean's List) De La Salle University;</li> <li>Master in Business Administration Majoring in International Business and Finance (cum laude), Pepperdine Unviersity, Malibu, U.S.A.</li> </ul>
ANTONIO JOSE U. PERIQUET, JR. Independent Director Citizenship: Filipino	52	2 yr and 8 mos.	2 yr and 8 mos.	<ul> <li>Chairman – Pacific Main Holdings, Inc.; Campden Hill Group, Inc.( Dormant); Regis Financial Advisers (Dormant)</li> <li>Director - The Straits Wine Company, Inc.</li> <li>Independent Director- Ayala Corporation; BPI Capital; DMCI Holdings, Inc.; Bank of the Philippine Islands; BPI Family Bank</li> <li>Trustee - Lyceum University of the Philippines</li> <li>Member – Deans Global Advisory Council, Darden School of Business, University of Virginia; Board of Advisers, ABS-CBN Broadcasting Corporation</li> <li>AB Economics, Ateneo De Manila Unversity;</li> <li>MSc Development Economics, Oxford University;</li> <li>MBA, University of Virginia</li> </ul>

MICHAEL B. ZALAMEA Independent Director	48	8 yrs. & 5 mos.	8 yrs. & 5 mos.	<ul> <li>Director – Philippine Coastal Storage &amp; Pipeline Corp.; Clark Pipeline &amp; Depot Company Inc.; Wespak Holdings, Inc.</li> </ul>
Citizenship: Filipino				<ul> <li>Former Portfolio Manager – Global Fund, American International Group, Inc.</li> <li>Director – The Straits Wine Company, Inc.</li> <li>Trustee – The Beacon Academy</li> <li>Bachelor of Science in Finance, Fordham University U.S.A;</li> <li>MBA, University of Virginia</li> </ul>
CHUNG-JEN HSU* Director Citizenship: R.O.C. *Resigned as of November 13, 2012	65	11 yrs.	11 yrs.	<ul> <li>President- President Chain Store Corporation; Ren- Hei Investment Corp.</li> <li>Chairman- President Drugstore Business Corp. Capital Inventory Services Corp. Wisdom Distribution Service Corp. President YiLan Art and Culture Corp. President Information Corp. Bank Pro E-Service Technology Co., Ltd. Duskin Serve Taiwan Co. Mister Donut Taiwan Corp. Muji Taiwan Co., Ltd. Retail Support International Corp. President FN Business Corp. Afternoon Tea Taiwan Co., Ltd. Retail Support International Corp. President Corp.; President Transnet Corp., Mech- President Corp.; President Transnet Corp. President Collect Services Co. Ltd.; President Logistics International Corp.; President Jing Corp.; PRESIDENT SATO CO., LTD.; Shenzhen Cosmed- Livson PharmacyChain Store Co., Ltd.</li> <li>Vice Chairman- Uni-President Department Store Corp. Uni-President Development Corp.; Tong-Jeng Development Corp.;</li> <li>Director- Shanghai President Logistics Co., Ltd.; Uni-President Cold-Chain Corp. Uni-President Pharmaceutical Corp. Tong-Ho Development Corp.; Philippine Seven Corp.Presiclerc LimitedShanghai President Starbucks Coffee Corp. President International Development Corp.; Shan Dong President Starbucks Coffee Corp. President International Development Corp. Shan Dong President Starbucks Coffee Corp. President Shanghai Ltd. Cold Stone Creamery Taiwan Ltd.PCSC (SICHUAN) Hypermarket Limited President Cosmed Chain Store (Shangha</li></ul>
CHIEN-NAN HSIEH* Director Citizenship: R.O.C. *Resigned as of November 13, 2012	58	11 yrs.	11 yrs.	<ul> <li>Senior Vice-President- President Chain Store Corporation;</li> <li>Chairman- Q-ware Communications Co., Ltd.; Q- ware Systems &amp; Services Corp.; Rakuten Taiwan Co., Ltd.</li> <li>Director - Ren-Hui Investment Corp.; Capital Inventory Services Corp.; Wisdom Distribution Service Corp.; Uni-President Cold-Chain Corp.; President Information Corp.; Bank Pro E-Service Technology Co., Ltd.; Books.com. Co., Ltd.; Rakuten Taiwan Co., Ltd.; President Musashino Corp.; Retail Support International Corp.; Q-ware Systems &amp; Services Corp.; Retail Support Taiwan Corp.; President Logistics International Corp.; Chieh-Shuen Logistics International Corp.; Philippine Seven Corp;; President Chain Store (Hong Kong) Holdings Limited; Shenzhen Cosmed- Livzon Pharmacy Chain Store Co., Ltd.; President</li> </ul>

				Being Corp.; President Chain Store (Shanghai) Ltd. • President- Books.com. Co., Ltd. • Bachelor degree of Business Administration
WEN-CHI WU Director Citizenship: R.O.C.	43	4 yrs. and 6 mos.	4 yrs. and 6 mos.	<ul> <li>Chief Financial Officer – President Chain Store Corporation</li> <li>Director – Philippine Seven Corp.; PCSC Afternoon Tea Cayman Ltd. President Investment Trust Corp.;</li> <li>Supervisor – Muji (Taiwan) Co., Ltd.; Books.com. Co., Ltd.; Rakuten Taiwan Co., Ltd.; Mister Donut Taiwan Corp.; President Coffee Corp.; Q-ware Systems &amp; Services Corp.; President Information Corp.; Integrated Marketing Communications Co.; Ren Hui Investment Corp.; President Chain Store (Shanghai) Ltd.; PCSC Afternoon Tea Shanghai Ltd.; Shanghai President Starbucks Coffee Corp.; President (Shanghai) Health Product Trading Company Ltd.; President Drugstore Business Corp.; Mech-President Corp.; President Pharmaceutical Corp.; President Transnet Corp.; President Collect Services Co., Ltd.; Uni-President Department Store Corp.; President Coffee Corp.; Pet Plus Co., Ltd.</li> <li>School of Accountancy in University of Missouri in Columbia</li> </ul>
JUI-TANG CHEN* Director Citizenship: R.O.C. *Elected as of November 13, 2012	55	2 mos.	2mos.	<ul> <li>President – President Chain Corporation; Ren-Hui Investments Corp.</li> <li>Chairman – President Drugstore Business Corp.; President Yilan Art and Culture Corp.; President Transnet Corp.; President Collect Services Co.Ltd.; Muji (Taiwan) Co., Ltd; Retail Support International Corp.; President Musashino Corp.; Ren-Hui Investment Corp.</li> <li>Director – Philippine Seven Corp.; President Chain Store Corporation; President Chain Store (Hong Kong) Holdings Limited; President Coffee (Cayman) Holdings Ltd.; Uni-President Department Store Corp.; President Being Corp.; 21 Century Enterprise Co. Ltd.; President Coffee Corp.; Wisdom Distribution Service Corp.; Uni-President Cold-Chain Corp.; President International Development Corp.; President Coffee Corp.; Nishan Dong President Yinzuo Commercial Limited; Shanghai President Starbucks Coffee Corp.; Nanlien International Corp.</li> <li>BA, Dept of Economics, National Taiwan University</li> </ul>
MAO-CHIA CHUNG* Director Citizenship: R.O.C. *Elected as of November 13, 2012	54	2 mos.	2 mos.	<ul> <li>Senior Vice President – President Chain Store Corporation</li> <li>Chairman – Capital Inventory Services Corp.; President Information Corp.; President Chain Store Corporation; Insurance Brokers Co., Ltd.; President Chain Store Good Neighbor Foundation</li> <li>Director – Philippine Seven Corp.; President Drugstore Business Corp.; President Being Corp.; Presidentt Pharmaceutical Corp.; Books.com Co., Ltd.; Q-ware Systems &amp; Services Corp.; Bank Pro E-Service Technology Co., Ltd.; Integrated Marketing Communications Co.; Presicarre Corp.; PK Venture Capital Corp.; President Chain Store (Shaghai) Ltd.; President (Shanghai) Health Product Training Company Ltd.; PresicIrec Limited; President Pharmaceutical (Hong Kong) Holdings Limited.</li> <li>Department of International Trade, Feng Chia University</li> </ul>
LIEN-TANG HSIEH* Director Citizenship: R.O.C. *Elected as of November 13, 2012	52	2 mos.	2 mos.	<ul> <li>Vice President – President Chain Store Corporation</li> <li>Director – Philippine Seven Corp.; Duskin Serve Taiwan Co.; Uni-President Cold-Chain Corp.; President Baseball Team Corp.</li> <li>Supervisor – Capital Inventory Services Corp.</li> <li>Department of Business Administration, Chinese Culture University</li> </ul>

PING-HUNG CHEN Treasurer & CFO Citizenship: R.O.C.	38	11 mos.	11 mos.	<ul> <li>Treasurer &amp; CFO- Philippine Seven Corporation</li> <li>Head of Investment Management – President Chain Store Corporation</li> <li>Head of Investor Relations – President Chain Store Corporation</li> <li>Financial Planning Specialist – President Chain Store Corporation</li> <li>Degree in Economics TungHai University;</li> <li>Holds an MBA in National Kaoshiung First University of Science and Technology</li> </ul>
EVELYN SADSAD- ENRIQUEZ Corporate Secretary Citizenship: Filipino	49	9 yrs. & 5 mos.	23 yrs.	<ul> <li>Legal and Corporate Services Division Mgr Philippine Seven Corporation</li> <li>Compliance Officer- Philippine Seven Corporation</li> <li>Corporate Secretary - Convenience Distribution Inc.; Store Sites Holding, Inc.; Ferguson Park Tower Condominium Corporation, PhilSeven Foundation, Inc., Sterling Fluid Systems Enterprises, Inc.</li> <li>President - Columbia Owners' Association Inc.</li> <li>BS Economics, University of Santo Tomas</li> <li>Bachelor of Laws (cum laude), University of Santo Tomas Faculty of Civil Law</li> </ul>

# b) The Executive Officers

As of December 31, 2012, the Executive Officers and Management of the Corporation are the following:

Executive Officers	Name
Honorary Chairman of the Board	Chin-Yen Kao
Chairman of the Board	Vicente T. Paterno
Vice-Chairman of the Board	Nan-Bey Lai
President & CEO	Jose Victor P. Paterno
Treasurer & CFO	Ping-Hung Chen
Operations Director and Concurrent Marketing Director	Ying-Jung Lee
Corporate Secretary, Compliance Officer	Atty. Evelyn S. Enriquez
Legal & Corporate Services Division Manager	Atty: Everyn 3. Ennquez
Finance & Accounting Services Division Manager	Lawrence M. De Leon
Corporate Planning Manager	Chao-Shun Tseng
Operations Division Manager	Liwayway T. Fernandez
Business Development Division Manager	Francis S. Medina
General Merchandise Division Manager	Jose Ang, Jr.
Strategic Merchandise Division Manager	Armi A. Cagasan
Procurement Division Manager	Eduardo P. Bataclan
Human Resources and Administration Division Manager	Violeta B. Apolinario
Management Information Division Manager	Jason Jan Ngo
Internal Audit Division Manager	Maria Celina D. De Guzman

c) Significant Employees

Other than aforementioned Directors and Executive Officers identified in the item on Directors and Executive Officers in this Annual report, there are no other employees of the Company who may have a significant influence in the Company's major and/or strategic planning and decision-making.

# d) Family Relationships

- 9. Mr. Jose Victor P. Paterno, President of PSC and concurrent Chairman and President of Convenience Distribution Inc. (CDI), a wholly owned subsidiary of PSC, is the son of PSC Chairman of the Board, Mr. Vicente T. Paterno.
- 10. Ms. Diana P. Aguilar, director of PSC, is related to PSC Chairman, Mr. Paterno, by affinity within the 3rd degree.
- 11. Mr. Raymund Aguilar, Director of Gate Distribution Enterprises, Inc. and President of EC Payment Network Inc., a supplier of the Company, is the spouse of Ms. Diana P. Aguilar

# e) Independent Directors

The independent directors, Mr. Antonio Jose U. Periquet, Jr. and Mr, Michael B. Zalamea are not officers or substantial shareholders of Philippine Seven Corporation nor are they the directors or officers of its related companies.

# f) Litigation

To the knowledge and/or information of the Company, the above-named directors of the Company, the present members of its Board of Directors and its Corporate Officers are not, presently or during the past 5 years, involved or have been involved in any material legal proceeding affecting/involving themselves or their property before any court of law or administrative body in the Philippines or elsewhere. Likewise, to the knowledge and/or information of the Company, the said persons have not been convicted by any final judgment of any offense punishable by the laws of the Republic of the Philippines or the laws of any nation/country.

# g) Pending Legal Proceedings

The Company is a party to certain litigations involving minor issues, from time to time, before the Department of Trade and Industry, employees suing for illegal dismissal, back wages and damage claims, claims arising from store operations and as co-respondents with manufacturers on complaints with BFAD, actions on leases for specific performance and other civil claims. The Company also filed criminal cases against employees and other persons arising from theft, estafa and robbery; civil claims for collection of sum of money, specific performance and damages. All such cases are in the normal course of business and are not deemed or considered as material legal proceeding as stated in Part I, Paragraph (C) of "Annex C" of SEC checklist 17-A.

# h) Qualification of Directors

To the knowledge and/or information of the Company, the above-named directors have all the qualifications and none of the disqualifications as provided in the Company's Manual on Corporate Governance and the revised Securities Regulation Code.

#### *i)* Certain Relationships and Related Transactions

The Company (or "PSC") executed a licensing agreement with Seven Eleven, Inc. (SEI), of Texas, USA granting the exclusive right to use the 7-Eleven System in the Philippines and the Company pays, among others, royalty fee to SEI. SEI is also a stockholder in PSC and holds 0.39% of PSC's outstanding stocks.

PSC has transactions with PhilSeven Foundation, Inc. (PFI), a foundation with common key management of the Company. PSC has a MOU with PFI whereby the latter supports the CSR program of PSC in the communities where its 7-Eleven stores are located. The MOU also provides the pledge of PSC to donate  $\frac{1}{2}$  of 1% of its net income before tax to support PFI's programs.

The Company has warehousing and distribution management contract with Convenience Distribution Inc. (CDI), its wholly-owned subsidiary. The Chairman of the Board and President of CDI, Mr. Jose Victor Paterno, is the son of Mr. Vicente Paterno, the Chairman of the Board of PSC.

Store Sites Holdings, Inc. is a landholding company affililiated with PSC and it leases on long term basis certain parcels of land to PSC for its operation of 7-Eleven Stores.

The Company, from time to time, makes purchases of equipment from President Chain Store Corporation (and its subsidiaries/affiliates), which is the parent company of President Chain Store (Labuan) Holding Ltd., holding 51.56% of PSC's outstanding shares. Certain products are also purchased from Uni- President Corporation, which is the parent company of President Chain Store Corporation.

The Company have lease and/or sublease agreements with Wenphil Corporation and Progressive Development Corporation for commercial spaces in excess of the requirements of the Company for its 7-Eleven stores, and supply arrangement for certain products/services carried by the stores with Gate Distribution Enterprises Inc.(GATE) and Electronic Commerce Payments Network Inc. (ECPAY). Ms. Diana P. Aguilar, director of the company, is a Director of Wenphil Corporation (owner of Wendy's Philippine franchise) and GATE, Director and CFO of ECPAY. She is also the wife of Mr. Raymund Aguilar, a Director

of GATE and President of ECPAY which is the supplier of physical and electronic phone cards (e-pins) of the company and the system provider for e-pins and bills payment. Mr. Jorge L. Araneta, also a director of the Company, is the Chairman and President of Progressive Development Corporation (owner of Pizza Hut Philippine franchise).

# *j)* Election of Directors

The directors of the Company are elected at the Annual Stockholders' Meeting to hold office for one (1) year and until their respective successors have been elected and qualified.

#### k) Independent Directors

The independent directors of the Company are Mr. Michael B. Zalamea and Mr. Antonio Jose U. Periquet, Jr. Their shareholdings in the Corporation are less than 2% of the Corporation's outstanding capital stock pursuant to Section 38 of the SRC. A brief description of the business experiences of Mr. Michael B. Zalamea and Mr. Antonio Jose U. Periquet, Jr. is included in Item 9 Part III of this report.

Nomination Procedure:

- 1. A stockholder may recommend the nomination of a director to the Nomination Committee;
- The nominating stockholder shall submit his proposed nomination in writing to the Nomination & Governance Committee, together with the acceptance and conformity of the would-be nominee.
- 3. The Nomination & Governance Committee shall screen the nominations of directors prior to the stockholders' meeting and come up with the Final List of Candidates.
- 4. Only nominees whose names appear in the Final List of Candidates shall be eligible for election as independent director.

Item 10. E	Executive	Compensation
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(a)	(b)	(c)	(d)	(e)
Name/Position	Year	Salaries	Bonus	Others
Chairman and Top 4				
Vicente T. Paterno				
Chairman of the Board				
Jose Victor P. Paterno				
President & CEO				
Jose Ang, Jr.				
General Merchandise Division Manager				
Francis Medina				
Business Development Division				
Manager				
Liwayway Fernandez				
Operations Division Manager				
	2013	6,275,974.68	7,086,112.03	
	2012	6,621,039.08	6,379,554.44	
Total	2011	4,940,936.40	5,133,368.49	
	2010	5,713,173.16	6,486,091.13	N/A
	2009	5,426,112.36	6,369,768.51	
	2013	7,553,463.04	5,672,367.59	
All other Officers and Directors as a	2012	7,720,485.56	7,690,127.17	
Group Unnamed	2011	7,762,145.04	6,319,126.01	
Group Grindmed	2010	5,980,927.24	5,713,034.49	N/A
	2009	5,497,840.32	5,492,966.49	

• Estimated compensation of director and executive officers for the ensuing year.

The Company has certain standard arrangements with respect to compensation and profit sharing. Per diems of  $\stackrel{P}{=}$  7,500.00 (as may be fixed by the Board from time to time) are given for every regular or special meeting of the Board, Executive Committee and Board Committees attended.

The company established a policy effective January 01, 2012 to provide guidelines for director's fee to be provided to Independent Directors. As a director and member of the Board, the Independent Director shall be entitled to an annual director's fee of P 100,000.00, as Chairman of any Board Committees, the Independent Director shall be entiled to an annual director's fee of P 150,000.00, as a member of any Board Committees, the Independent Director shall be entiled to an annual director's fee of P 50,000.00. The independent director shall also be entitled to per diem of P 7,500.00 for every meeting attended.

In addition to per diems, profit sharing is provided in the Code of By-laws in an amount not exceeding 15% of the net profits of the Corporation (after tax), which shall be distributed to the members of the Board of Directors and Executive Committee members and officers of the Corporation in such amounts and manner as the Board may determine. Profit share not exceeding 15% of net profits after tax of the Corporation shall be submitted to stockholders for approval. The last profit sharing in 1996 was set at 5% of net income after tax thereon. The directors and the executive officers did not receive any profit sharing in the years after 1996. In 2009, Target Incentive for Support Personnel and Annual Performance Bonus were granted based on achievement rate of target pre-tax income. These are provided to regular employees and executive officers of the Corporation.

There are no existing options, warrants or stock plan arrangements and none are held by the directors, executive and corporate officers of the Corporation.

# Item 11. Security Ownership of Certain Beneficial Owners and Management

# 1. Security Ownership of Certain Record and Beneficial Owners.

As of March 31, 2013 the following are the record and beneficial owners of more than 5% of registrant's voting securities:

Title of Class	Name and Address of Record/Beneficial Owner	Citizenship	Relationships of the record owner's representative with the issuer and said owner	Amount and Nature of Record/Beneficial Ownership	Percent of Outstanding Common Stock as of Dec. 31, 2012
Common	President Chain Store (Labuan) Holding, Ltd. <sup>1</sup> 7(E), Main Tower, Financial Park, Labuan, Malaysia	Malaysian	Stockholder	205,544,409 (R)	51.56%
Common	Arisaig Asia Consumer Fund Limited Craigmuir Chambers, P.O. Box 71 Road Town, Tortola British Virgin Islands	BVI	Stockholder	41,756,833	10.47%
Common	Vicente Paterno <sup>3</sup> And children 16 Hidalgo Place, Hidalgo Village Rockwell, Makati City	Filipino	Chairman /Stockholder	1,220,237 (R) <u>32,358,795 (B)</u> 33,579,032	0.31% <u>8.12%</u> 8.42%
Common	Asian Holdings Corporation <sup>2</sup> 4 <sup>th</sup> Floor, Uni-Oil Bldg., Commerce Ave. cor. Acacia St., Madrigal Business Park, Ayala Alabang, Muntinlupa City	Filipino	Stockholder	26,784,047 (R)	6.72%

Footnotes:

<sup>1</sup> Mr. Chang-Sheng Lin of President Chain Store (Labuan) Holding, Ltd. has the voting power in behalf of the Corporation

<sup>2</sup> Ms. Elizabeth Orbeta or Ms. Diana P. Aguilar has the voting power in behalf of Asian Holdings Corp.

<sup>3</sup> Mr. Vicente T Paterno has the power of attorney to vote the 32,358,795 shares of his children: Ma. Cristina Paterno-7,189,210; Jose Victor Paterno- 10,420,327; Paz Pilar P. Benares -4,926,931; Ma. Elena P. Locsin-6.054,377; Ma. Theresa P. Dickinson-3,767,950
 <sup>4</sup> Ms. Rebecca Lewis of Arisaig Asia Consumer Fund Limited has the voting power in behalf of the Corporation

#### 2. Security Ownership of Management as of March 31, 2013

z. Security	ownership or manageme	1100301 Fluit $51720$	15	
Title of Class	Name of Beneficial Owner	Amount & Nature of Beneficial Ownership	Citizenship	Percent of Class
Common	Vicente T. Paterno	1,220,237 (R) <u>32,358,795 (B)</u> 33,579,032	Filipino	0.31% <u>8.12%</u> 8.42%
Common	Jose Victor P. Paterno	10,420,327 <sup>1</sup>	Filipino	2.61%
Common	Jorge L. Araneta	1 <sup>3</sup>	Filipino	0.00%
Common	Diana P. Aguilar	1 <sup>3</sup>	Filipino	0.00%
Common	Antonio Jose U. Periquet, Jr.	1 <sup>3</sup> <u>806,094<sup>2</sup></u> 806,095	Filipino	0.20%
Common	Michael B. Zalamea	1 <sup>3</sup>	Filipino	0.00%
Common	Jui-Tang Chen	1 <sup>3</sup>	R.O.C.	0.00%
Common	Mao-Chia Chung	1 <sup>3</sup>	R.O.C.	0.00%
Common	Nan-Bey Lai	1 <sup>3</sup>	R.O.C.	0.00%
Common	Wen-Chi Wu	1 <sup>3</sup>	R.O.C.	0.00%
Common	Lien-Tang Hsieh	1 <sup>3</sup>	R.O.C.	0.00%
Common	Evelyn Sadsad-Enriquez	3,107 <sup>2</sup>	Filipino	0.0008%
Common	Liwayway T. Fernandez	4,438 <sup>2</sup>	Filipino	0.0011%

<sup>1</sup>Shares directly owned by Vicente T. Paterno is 1,220,237 which is 0.31%, and he has power of attorney for 32,358,795

shares held by his 5 children including above shares of Jose Victor Paterno - 10,420,327 (2.61%)

<sup>2</sup> Directly owned shares

<sup>3</sup> Qualifying shares

#### 3. Power of Attorney to vote shares of 5% or more

Mr. Vicente T. Paterno, Chairman of the Board, has the power of attorney for 32,358,795 shares or 8.12% owned/registered in the name of his children: Jose Victor P. Paterno – 10,420,327 shares; Ma. Theresa P. Dickinson – 3,767,950 shares; Paz Pilar P. Benares – 4,926,931 shares; Ma. Cristina P. Paterno – 7,189,210 shares and Ma. Elena P. Locsin – 6,054,377 shares.

#### Item 12. Certain Relationships and Related Transactions

The Company (or "PSC") executed a licensing agreement with Seven Eleven, Inc. (SEI), of Texas, USA granting the exclusive right to use the 7-Eleven System in the Philippines and the Company pays, among others, royalty fee to SEI. SEI is also a stockholder in PSC and holds 0.39% of PSC's outstanding stocks.

PSC has transactions with PhilSeven Foundation, Inc. (PFI), a foundation with common key management of the Company. PSC has a MOU with PFI whereby the latter supports the CSR program of PSC in the communities where its 7-Eleven stores are located. The MOU also provides the pledge of PSC to donate ½ of 1% of its net income before tax to support PFI's programs.

The Company has warehousing and distribution management contract with Convenience Distribution Inc. (CDI), its wholly-owned subsidiary. The Chairman of the Board and President of CDI, Mr. Jose Victor Paterno, is the son of Mr. Vicente Paterno, the Chairman of the Board of PSC.

Store Sites Holdings, Inc. is a landholding company affiliated with PSC and it leases on long term basis certain parcels of land to PSC for its operation of 7-Eleven Stores.

The Company, from time to time, makes purchases of equipment from President Chain Store Corporation (and its subsidiaries/affiliates), which is the parent company of President Chain Store (Labuan) Holding Ltd., holding 51.56% of PSC's outstanding shares. Certain products are also purchased from Uni- President Corporation, which is the parent company of President Chain Store Corporation.

The Company have lease and/or sublease agreements with Wenphil Corporation and Progressive Development Corporation for commercial spaces in excess of the requirements of the Company for its 7-Eleven stores, and supply arrangement for certain products/services carried by the stores with Gate Distribution Enterprises Inc.(GATE) and Electronic Commerce Payments Network Inc. (ECPAY). Ms. Diana P. Aguilar, director of the company, is a Director of Wenphil Corporation (owner of Wendy's Philippine franchise) and GATE, Director and CFO of ECPAY. She is also the wife of Mr. Raymund Aguilar, a Director of GATE and President of ECPAY which is the supplier of physical and electronic phone cards (e-pins) of the company and the system provider for e-pins and bills payment. Mr. Jorge L. Araneta, also a director of the Company, is the Chairman and President of Progressive Development Corporation (owner of Pizza Hut Philippine franchise).

# **PART IV – CORPORATE GOVERNANCE**

# Item 13. Corporate Governance

- Election of independent Directors
   In April 2002 the Company disclosed to the SEC that it has complied with the requirement to
   elect independent directors.
- Manual of Corporate Governance In August 2002, the Board of Directors approved the adoption of its Manual of Corporate Governance.
- Creation of Board Committees: Audit, Nomination and Compensation In July 2002, the Board has constituted the abovenamed committees and appointed their members to enable them to organize and perform the functions as provided in the Manual of Corporate Governance.
- 4. Compliance with the designation of a Compliance Officer
- 5. Corporate Governance Self-Rating Form The Corporation has submitted to SEC its Corporate Governance Self Rating Form on July 2003.

- 6. In 2004, amendment of the Code of By-Laws of the Corporation to include the procedure for electing independent directors pursuant to SEC Circular No. 16, Series of 2002, and the revised Implementing Rules and Regulations of the Securities Regulation Code.
- 7. Yearly issuance of Certifications by Compliance Officer

Compliance Officer submits every January of each year to the SEC its certifications on substantial compliance with leading practices and principles on good corporate governance, and the attendance at board meetings by the directors.

- 8. July 2007- Inclusion of the Governance Committee in the Nomination Committee to form Nomination & Governance Committee.
- 9. Accomplished and submit the 2007 Corporate Governance Scorecard and Survey Form as per SEC Memo Circular No. 2 dated 09 August 2007.
- 10. August 07, 2008 Holding of Corporate Governance seminar conducted by Sycip Gorres Velayo & Company to all executive officers and senior management of the Corporation.
- 11. October 2007 Creation of PhilSeven Foundation Inc. to support the CSR program of PSC.
- 12. November 10, 2008- Submission of 2008 Corporate Governance Scorecard for Publicly Listed Company to SEC.
- 13. January 2009- Submission to SEC on Disclosure on Directors' Attendance in Corporate Governance Seminar and amendment to Manual of Corporate Governance to include attendance to such training prior to assumption to office by a director.
- 14. March 26, 2009 participated in Corporate Governance Scorecard survey sponsored by Asian Institute of Management.
- 15. December 18, 2009- Submission of 2009 Corporate Governance Scorecard for Publicly Listed Company to SEC.
- 16. August 24, 2009 Adoption of Code of Ethics
- 17. July 29, 2010 Adoption of Self-rating scorecard for directors and the Board
- 18. November 15, 2010 Submission of Online Corporate Governance Scorecard to Institute of Corporate Directors
- 19. January 28, 2011- Accomplished and submitted PSE Corporate Governance Disclosure Survey Form for 2010
- 20. February 11, 2011- Revised Internal Audit Charter
- 21. January 21, 2011 Submission and compliance of minimum public float pursuant to PSE Memorandum
- 22. September 15, 2011- Became signatory to the Integrity Pledge: A commitment to ethical business practices and good corporate governance
- 23. October 18, 2011 Execution of Memorandum of Understanding (MOU) between Philippine Seven Corporation (PSC) and PhilSeven Foundation (PFI) providing that PFI shall implement the CSR programs of PSC and PSC has committed to donate each year to PFI ½ of 1% of PSC's annual net income before tax.
- 24. December 05, 2011 Participation in the Corporate Governance Scorecard of the Institute of Corporate Directors (ICD)
- 25. January 01, 2012- Issued Policy on Director's Fee for Independent Directors
- 26. February 08, 2012- Accomplishment of Self Assessment Forms for the Board of Directors and Directors
- 27. March 21, 2012- Accomplished and submitted PSE Corporate Governance Disclosure Survey Form for 2011

- 28. May 2012- PSC recognized as Silver Awardee for the ICD 2011 Corporate Governance Scorecard
- 29. August 30-31, 2012- Attended a Seminar on Enterprise Risk Management: Robust framework to identify, assess and manage risks
- 30. September 11, 2012- Attended ASEAN CG Scorecard Launch by Institute of Corporate Directors
- 31. September 30, 2012- Adoption of Audit Committee Charter and an evaluation process to assess the Committees performance
- 32. January 01, 2013- Adopted the Insider Trading Policy (Trading Blackouts)
- 33. January 30, 2013- Accomplished and submitted PSE Corporate Governance Disclosure Survey Form for 2012
- 34. March 5, 2013- Attended FORUM 11: SEC Reforms to Strengthen an Ethical and Competitive Business Environment
- 35. March 20, 2013- Attended ASEAN CG Scorecard Information Briefing by Institute of Corporate Directors

#### **Plans on Improvement**

- 1. The Corporation shall continue with setting up an evaluation procedure to measure compliance with the Manual of Corporate Governance:
  - a. Develop a Corporate Governance Evaluation form and conduct periodic compliance survey;
  - b. Obtain external and internal audit findings on effectiveness of oversight of Company's accounting and financial processes;
  - c. Monitor Board and other Committees minutes and attendance;
  - d. Develop compliance review system with risks owners.
- 2. Provide workshop/seminars to operationalize the Manual, evaluation system and compliance review as part of the Company's training program
- 3. The Corporation shall continue to adopt the International Accounting Standards as they are approved as Philippine Accounting Standards.

# PART V - EXHIBITS AND SCHEDULES

**Items Reported** 

# Item 14. Exhibits and Reports on SEC Form 17-C

Copies of the reports listed below were submitted to SEC:

#### Date

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February 10, 2012	Item	4:	Resignation of Executive Officer
February 10, 2012	Item	4:	Appointment of New Chief Financial Officer
May 17, 2012	Item	9:	Other Events (Annual Meeting Date and Record Date)
July 25, 2012	Item		and the state of t
	Item	9:	Other Events (Annual Stockholder's Meeting on approval and confirmation of Increase in Authorized Capital Stock, Amendment of Article Seventh of Corporation's Amended Articles of Incorporation, Stock Dividend Declaration, Record Date for Entitlement of Stock Dividend and Payment Date)
October 03, 2012	Item	9:	Other Events (Audit Committee Charter)
November 13, 2012	Item	4:	Resignation of Registrant's Directors or Officers
November 13, 2012	Item	4:	Election of Registrant's Directors or Officers
December 06, 2012	Item	9:	Other Events (Update on Shareholdings of Directors and Corporate Officers)

#### SIGNATURES

Pursuant to the requirements of Section 17 of the SRC and Section 141 of the Corporation Code, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized, in the City of Mandaluyong on \_\_\_\_\_, 2013.

# PHILIPPINE SEVEN CORPORATION

Issuer

Pursuant to the requirements of the Securities Regulation Code, this annual report has been signed by the following persons in the capabilities and on the dates indicated.

By:

Board of Directors

TE T. PATERNO VICEN Chairman of the Board

**PING-HUNG CHEN** Chief Financial Officer and Treasurer

LAWRENCE M. DE LEON

JOSE VICTOR P. PATERNO President and Chief Executive Officer

EVELYN S. ENRIQUEZ **Corporate Secretary** 

Finance Division Manager APR 1 1 2013 2013 affiants exhibiting to me SUBSCRIBED AND SWORN to before me this \_ their TIN/SSS/Passport No., as follows: DATE/PLACE OF ISSUE T.I.N./SSS./PASSPORT NO. NAME T.I.N 100-133-885 Vicente T. Paterno T.I.N 132-688-472 Jose Victor P. Paterno 213380861/IIN418-547-911November 18, 2005/R.O.C Taipei Taiwan Ping-Hung Chen SSS- 03-7284850-5 Lawrence M. De Leon Y.RAM CARPIP SSS-0-372-848-505 Evelyn S. Enriquez 110 MD Doc. No. IBT 2 /13 Page No. 118-897 RNOTARY PUBLIC Book No. 715712 PASIGOT MCLE ## 1V-112662355. Series of 2013. TR # 8410181, 1/2/13 PASIS CITY

List of Leased Properties for the 7-Eleven Stores operational as Corporate and under a Franchise Agreement

1002 BF Homes ^^Pres. Ave., BF Homes Parañaque2003 Libertad ^^Libertad cor., F.B. Harrison, Pasay3004 Nagtahan ^^Nagtahan Cor. J.P. Laurel, Sta. Mesa Manila4005 U.N. Ave ^^900 U.N. Ave., Ermita, Manila5007 Quiapo ^^465 Quezon Blvd., Quiapo, Manila6008 Adriatico ^^Adriatico cor., P. Faura, Manila7010 MuñozRoosevelt Ave, nr. Cor. EDSA-Muñoz, Q.C.8011 Airport ^^Quirino Ave., cor. Airport Road Parañaque9012 Roces ^^A. Roces St. cor. Quezon Ave., Q.C.10016 RJ-Makati **7849 Gen. Luna St. cor. Makati Avenue, Makati City11017 Buendia **Sen. Gil Puyat Ave. cor. Taft Ave., Manila12020 Boni-EDSABoni Avenue cor., EDSA Mandaluyong City13022 RetiroRetiro cor. Dimasalang, Manila14024 Paco1 ^^Pedro Gil St., Paco, Manila	
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15     030 Burgos ^^     Libertad St., cor. Burgos St., Pasay City	
16     031 Barangka     Boni Ave., Barangka Drive, Mandaluyong	
17     032 Maypajo ^^     J.P. Rizal St., cor. Ambini St., Maypajo, Caloocan City	
18   033 Dapitan   Maceda cor. Dapitan St., Sampaloc, Manila	
19     035 Pasig Church **     Caruncho Ave., cor. Sixto Ave., Pasig	
20     036 JRC ^^     Shaw Blvd. cor Kalentong St., Mandaluyong City	
21 037 Nova1 ^^ <i>Gen. Luis St, cor. Austria St., Novaliches, Q.C.</i>	
22   038 Pilar ^^   Alabang Zapote Rd., Pilar Rd., Alamansa	
23     039 MCU **     Edsa cor. Asuncion St., Monumento, Caloocan City	
24     040 Almeda ^^     Concepcion cor. Almeda, San Joaquin, Pasig City	
25041 MarulasMc Arthur Hi-way cor. Pio del Pilar, Valenzuela, Manila	
26043 Malibay ^^EDSA cor. C. Jose St., Malibay, Pasay City	
27 044 Bacoor ^^ <i>G.E. Aguinaldo Hi-way cor. Talaba, Bacoor</i>	
28 045 Gagalangin ^^ Juan Luna cor., Pampanga St., Gagalangin Tondo, Manila	а
29046 PandacanJesus cor., Labores St., Pandacan, Manila	
30       047 Singalong ^^       Singalong St., cor., san Andres, Malate Manila	
31     051 Alabang 1     Montillano St., West Service Road, Alabang	
32 054 Munti1 Rizal St. cor. National Road, Poblacion, Muntinlupa	
33 056 Evangelista ^^ Pio del Pilar cor. Evangelista, Makati	
34057 CommonwealthTandang Sora Ave., cor. Commonwealth Ave., Q.C.	
35 060 Cainta Junction ^^ A. Bonifacio St., cor. Ortigas Ave., Ext., Cainta, Rizal	
36   059 Revilla   EDSA cor. C. Revilla St., Pasay City	
37     063 Guadalupe 1 ^^     EDSA nr. cor. R. Magsaysay, Guadalupe, Makati	
38 064 Masinag ^^ Marcos Highway cor. Sumulong Highway, Antipolo, Rizal	
39         065 Road 8 ^^         Road 8 cor. Visayas Ave., Proj. 6, Q.C.	
40       066 MH del Pilar **       A. Flores St., M.H. del Pilar, Ermita, Manila	
41     067 StJames     Tandang Sora Ave., cor. Mindanao Avenue, Q.C.	
42068 Murphy ^^15th Ave. cor. Liberty Ave., Murphy, Cubao, Q.C.	
43     069 PCU ^^     Pedro Gil St. cor. L. Guinto St., Malate, Manila	
44       071 A. Bonifacio ^^       A. Bonifacio St., cor. Shaw Blvd., Mandaluyong City	
45 072 Calamba 1 ^^ National Highway cor. J.P. Rizal	
46075 Antipolo Church **P. Oliveros St. cor Masangkay Rd., Antipolo, Rizal	
47 074 Canaynay Dr. A. Santos Ave., cor. Canaynay Ave., Parañaque	
48     076 Pasig Rotonda **     Pasig Blvd. cor. Sixto Antonio, Pasig City	
49078 Bruger ^^National Rd., Bruger St., Bruger Subd., Muntinlupa City	

50       080 Marcelo ^^       West Service Road cor. Marcelo Ave., Parañaque         51       082 San Antonio       Sucat Rd. cor San Antonio Ave., Parañaque         52       085 Harrison ^^       F.B. Harrison St. cor. Vito Cruz, Manila         53       086 Tayuman ^^       Tayuman St. cor. Rizal Ave., Manila         54       087 Imus **       Aguinaldo Highway cor. Tanzang Luma, Imus Cavite         55       088 Antip1Cir **       Circumferential Rd. cor. M.L. Quezon St., Anipolo, Rizal         56       090 Bangkal       Evangelista cor. Alejandrino St., Bangkal, Makati         57       091 San Pedro1       Maharlika St. cor. National Highway, San Pedro, Laguna         68       093 Meycauayan2 ^^       Mc Arthur Hi-way cor. Malhakan Rd., Meycauayan, Bulacan         59       096 San Pedro2 ^^       A. Mabini St. cor. Garcia St. San Pedro, Laguna         60       097 Cavite City ^^       Cajigas St. cor. Burgos St., Cavite City         61       098 Ylaya       Ylaya St. cor. Lakandula St., Biondo, Manila         62       099 Dasma1       P. Campos cor. Cantimbuhan St., Dasmariñas, Cavite         63       100 Balibago **       National Highway cor. R. Lasaga St., Balibago         64       101 Blumentrit2       Blumentritt St. cor. Sagani St. Sampaloc, Manila         65       102 Hermosa       J. Abad Santos Ave., cor.	
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60       097 Cavite City ^^       Cajigas St. cor. Burgos St., Cavite City         61       098 Ylaya       Ylaya St. cor. Lakandula St., Binondo, Manila         62       099 Dasma1       P. Campos cor. Cantimbuhan St., Dasmariñas, Cavite         63       100 Balibago **       National Highway cor. R. Lasaga St., Balibago         64       101 Blumentrit2       Blumentritt St. cor. Isagani St. Sampaloc, Manila         65       102 Hermosa       J. Abad Santos Ave., cor. Hermosa St., Tondo, Manila         66       103 Kabihasnan       Kabihasnan St. cor. San Dionisio Parañaque         67       104 Galas ^^       Unang Hakbang St., cor. Luzon Ave., Galas, Q.C.         68       105 Lower Bicutan       Gen. Santos Avenue cor. M.L. Quezon St., Lower Bicutan         69       106 Tamaraw Hills       Mc Arthur Hi-way cor. Tamarraw Hills, Marulas, Valenzuela         70       107 Cabuyao ^^       J.P. Rizal cor. Circumferencial Ave., Cabuyao, Laguna         71       108 Chico ^       Chico St. cor. Anonas St., Proj. 2, Q.C.         72       109 Remedios ^^       Remedios St. cor. All del Pilar, Malate, Manila         73       111 Molinol ^^       Molino Rd., cor. Bahayang Pag-asa, Bacoor, Cavite         74       112 San Pablo1 ^^       Rizal Ave., cor. A. Flores St., San Pablo City         75       113 Tanay       Plaza Rizal	
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62       099 Dasma1       P. Campos cor. Cantimbuhan St., Dasmariñas, Cavite         63       100 Balibago **       National Highway cor. R. Lasaga St., Balibago         64       101 Blumentrit2       Blumentritt St. cor. Isagani St. Sampaloc, Manila         65       102 Hermosa       J. Abad Santos Ave., cor. Hermosa St., Tondo, Manila         66       103 Kabihasnan       Kabihasnan St. cor. San Dionisio Parañaque         67       104 Galas ^^       Unang Hakbang St., cor. Luzon Ave., Galas, Q.C.         68       105 Lower Bicutan       Gen. Santos Avenue cor. M.L. Quezon St., Lower Bicutan         69       106 Tamaraw Hills       Mc Arthur Hi-way cor. Tamarraw Hills, Marulas, Valenzuela         70       107 Cabuyao ^^       J.P. Rizal cor. Circumferencial Ave., Cabuyao, Laguna         71       108 Chico ^^       Chico St. cor. Anonas St., Proj. 2, Q.C.         72       109 Remedios ^^       Remedios St. cor. MH del Pilar, Malate, Manila         73       111 Molino1 ^^       Molino Rd., cor. Bahayang Pag-asa, Bacoor, Cavite         74       112 San Pablo1 ^^       Rizal Ave., cor. A. Flores St., San Pablo City         75       113 Tanay       Plaza Rizal cor. P. Burgos, Tanay, Rizal         76       114 Dasma2 **       Mangubat St., cor. Aguinaldo Highway, Dasmariñas, Cavite         77       115 Molino2 ^^       M	
63       100 Balibago **       National Highway cor. R. Lasaga St., Balibago         64       101 Blumentrit2       Blumentritt St. cor. Isagani St. Sampaloc, Manila         65       102 Hermosa       J. Abad Santos Ave., cor. Hermosa St., Tondo, Manila         66       103 Kabihasnan       Kabihasnan St. cor. San Dionisio Parañaque         67       104 Galas ^^       Unang Hakbang St., cor. Luzon Ave., Galas, Q.C.         68       105 Lower Bicutan       Gen. Santos Avenue cor. M.L. Quezon St., Lower Bicutan         69       106 Tamaraw Hills       Mc Arthur Hi-way cor. Tamarraw Hills, Marulas, Valenzuela         70       107 Cabuyao ^^       J.P. Rizal cor. Circumferencial Ave., Cabuyao, Laguna         71       108 Chico ^^       Chico St. cor. Anonas St., Proj. 2, Q.C.         72       109 Remedios ^^       Remedios St. cor. MH del Pilar, Malate, Manila         73       111 Molino1 ^^       Molino Rd., cor. Bahayang Pag-asa, Bacoor, Cavite         74       112 San Pablo1 ^^       Rizal Ave., cor. A. Flores St., San Pablo City         75       113 Tanay       Plaza Rizal cor. P. Burgos, Tanay, Rizal         76       114 Dasma2 **       Mangubat St., cor. Aguinaldo Highway, Dasmariñas, Cavite         77       115 Molino2 ^^       Molino Rd., San Nicolas, Mambog, Bacoor, Cavite         78       116 SaliRos       193	
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82 121 Pulang Lupa ^^ Quirino Ave., cor. Naga Rd., Pulang Lupa, Las Piñas	
83 122 BF Resort ^^ Alabang Zapote rd. cor. BF Resort Drive, Pamplona	
84 123 Parang ** G. del Pilar cor., M.L. Quezon, Parang, Marikina	
85 125 JP Ramoy Quirino Highway cor. J.P. Ramoy, Barrio Talipapa, Novalich	es, Q.C.
86     126 Cainta Church ^^     A. Bonifacio Avenue, San Andres, Cainta, Rizal	
87 127 Tatlong Hari ^^ Rizal Blvd. nr. cor. Tatlong Hari St., Sta. Rosa, Laguna	
88   138 Lipa Proper ^^   C.M. Recto Ave., Lipa, Batangas	
89   128 Los Baños   Batong Malaki National Highway, Los Baños, Laguna	
90 130 Binakayan ^^ <i>Gen. Tirona Highway cor. Bisita St., Binakayan, Kawit, Cav</i>	te
91 131 Lipa Highway ^^ G/F Big Ben Complex, Pres. Laurel Hi-way, Lipa, Batangas	
92 132 Trece ^^ Gov. Drive cor. Indang, Tanza Rd., Trece Martirez, Cavite	
93 133 Tagaytay ** Silang-Tagaytay Rd., Rotonda, Tagaytay, Cavite	
94 134 Molave Marikina ^^ Bayan bayanan Ave. cor. Molave St., Concepcion, Marikina	
95 135 Panapaan ^^ Tirona Hi-way cor. Aguinaldo Hi-way, Panapaan, Cavite	
96 136 Apalit ^^ San Vicente cor. David St., Mc Arthur Hi-way, Apalit, Pamp	
97 137 San Pedro 3 Pacita cor. Macaria Ave., San Pedro, Laguna	ווקa

98	141 Camarin ^^	Blk 1 Lot 18 & 20 Camarin cor. Susano Rd., Caloocan City
99	142 Tanza	Sta. Cruz cor. San Agustine Poblacion , Tanza, Cavite
100	142 Tanza 144 Rev. Aglipay	
100	144 Rev. Agiipay 145 Naic ^^	Boni Ave., cor. A.T. Reyes Aglipay, Mandaluyong City
101	147 Shorthorn ^^	Poblete St., cor. Nazareno St., Poblacion, Naic, Cavite Shorthorn cor. Road 20, Project 8, Q.C.
103	148 JP Rizal ^^	J.P. Rizal cor. Constancia St., Makati City
104	150 Zabarte ^^	Quirino Hiway cor. Zabarte Ave., Novaliches
105	152 Dasma3 ^^	Congressional Ave., cor. DBB, Dasmariñas, Cavite
106	153 Paco 2	Pedro Gil St. cor. Main St., Paco, Manila
107	154 Insular **	P. Burgos St. cor. Gen. Luna St., Makati
108	155 Onyx **	A. Francisco cor. Onyx and Concha Sts., Sta. Ana, Manila
109	156 Guadalupe 2 ^^	Sgt. Yabut nr. cor. Anastasio St., Guadalupe, Makati
110	158 N. Domingo	N. Domingo cor. F. Blumentritt St., San Juan
111	160 San Bartolome ^^	M. Dela Cruz cor. Quirino Highway, Novaliches, Q.C.
112	162 San Fernando1 **	B. Mendoza cor. Tiomico St., San Fernando, Pampanga
112	165 Superlines **	EDSA nr. cor. New York St., Cubao, Q.C.
113	166 Columbia	Columbia Tower, Ortigas Ave., Mandaluyong City
	167 Jupiter ^^	
115 116	167 Jupiter 703	Makati Ave., cor. Gil Puyat Ave., Makati Kalaw cor. A. Mabini St., Ermita, Manila
117	172 West ^^	West Ave., cor. Zamboanga St., Q.C.
118	175 Benin ^^	EDSA cor. Benin St., Caloocan City
119	176 Farmers ^^	Space 1&2, 2nd Level New Farmers Plaza, Cubao, Q.C.
120	180 Batangas City	P. Burgos Ave. cor. P. Panganiban St., Batangas
121	184 D.Jose ^^	Rizal Ave. cor. D. Jose, Sta. Cruz, Manila
122	185 Global ^^	Doña Soledad Ave., Better Living, Parañaque
123	187 Virra **	P. Burgos Ave. cor. Dapo St., Makati City
123	188 Panay **	Quezon Avenue cor. EDSA, Q.C.
125	191 Baguio ^^	#33 Lower Session Road, Baguio City
126	196 Urdaneta ^^	Brgy. Poblacion, Urdaneta, Pangasinan
127	198 Matalino **	Matalino St. cor. Malakas St., Diliman, Q.C.
128	195 RFM	RFM Corporate Center, Mandaluyong City
129	194 Angono ^^	M.L. Quezon Ave., Angono, Rizal
130	192 Turbina	National Highway Brgy., Turbina, Calamba, Laguna
131	200 Carmen ^^	Mc Arthur Highway, Carmen, Rosales, Pangasinan
132	203 Circle	Quezon Ave. cor. Scout Reyes, Q.C.
133	199 Rizal Med ^^	Pasig Blvd. cor. Banaag, Pineda, Pasig City
134	193 Bauan	National Rd., Bauan, Batangas
135	204 Priscilla	Pasong Tamo Ext.Kayamanan - C, Makati City
136	205 U.E. Recto	UE, Claro M. Recto Ave., Manila
137	209 Dagupn1 ^^	Arellano St., Dagupan City
138	206 Zapote Junction ^^	Alabang Zapote Road cor. F. Santos, Las Piñas
139	212 Lemery ^^	Ilustre Ave., nr. cor., P. Burgos St., Lemery, Batangas
140	210 Session2 ^^	G/F B - 105 Lpez Bldg., Session Rd., Baguio City
141	211 Orosa **	MY Orosa nr. cor. TM. Kalaw, Ermita, Manila
142	208 Angeles1 ^^	Sto. Rosario cor. Sukdulan St., Angeles City
143	215 Crame	Boni Serrano cor. 2nd St., Camp Crame, Q.C.
144	213 Parkview **	Valero St. cor. Salcedo Village, Makati City
145	217 Nova 3	Quirino Hi-way cor. Sarmiento St., Novaliches City, Q.C.

146	219 P. Campa ^^	España cor. P. Campa Sampaloc St., Manila
147	216 Baclaran2 ^^	Quirino Ave., cor. Dimasalang St., Baclaran, Parañaque City
147	218 Taytay2 ^^	Manila-East Road, Taytay, Rizal
		Mc Arthur Highway cor. Gov. F, Halili Ave., Binang 2nd, Bocaue,
149	228 Bocaue ^^	Bulacan
150	221 Baclaran 3 **	Roxas Blvd., Baclaran, Parañaque
151	222 Calamba 2	National Hi-way nr. cor. Halang St., Calamba, Laguna
152	224 Luisita ^^	Mc Arthur Hi-way, San Miguel, Tarlac City
153	227 EPZA	Gen. Trias Drive, Brgy. Tejero, Rosario, Cavite
154	229 Cityland ^^	LG07 Cityland 10 Tower, Valero cor. Dela Costa St., Salcedo Village, Makati City
155	232 CBC ^^	115 G/F Corporate Business Center, Paseo de Roxas cor. Pasay Road, Makati City
156	257 Shoe Ave ^^	Shoe Avenue cor. Capt. Venciong, Sta. Elena
157	255 Pateros ^^	Herrera St. cor. Morcilla, Pateros
158	241 St. Lukes ^^	E. Rodriguez cor. Victoria St., New Manila, Q.C.
159	245 QA Araneta ^^	Quezon Avenue cor. Araneta Ave., Q.C.
160	240 Salcedo ^^	Antel 2000 Bldg., Valero cor. Herrera, Salcedo Village, Makati
161	242 Mabini ^^	Mabini cor. 10th Avenue, Caloocan City
162	258 Herrera ^^	Y-L Bldg., Herrera St. cor. Salcedo St., Legaspi Village, Makati City
163	244 Guadalupe 3 **	F. Yabut St., nr. cor. EDSA, Guadalupe Nuevo, Makati City
164	271 Starmall	Shaw Blvd. cor. EDSA Mandaluyong
165	243 Merville ^^	Moreland Bldg., Merville Access Rd. cor. West Service Rd.
166	249 Binangonan	Quezon St., Libis, Binangonan, Rizal
167	272 BetterLiving 2	Doña Soledad Avenue cor. Peru, Better Living, Parañaque City
168	264 Trece2	Gov. Drive cor. Indang, Tanza Road
169	251 Nobel	G/F, 110 Nobel Plaza, Valero St., Makati City
170	254 Salauag	Molino-Paliparan Road, Salawag, Dasmariñas, Cavite
171	261 Calamba3 ^^	Along Provincial Road, Calamba-Crossing, Laguna
172	268 Arayat2 ^^	Arayat cor. Pinatubo St. nr. cor. Edsa, Cubao Q.C.
173	274 Fields **	G/F HHH Commercial Bldg., 932 Fields Ave., Balibago, Angeles City
174	252 Talon ^^	J. Aguilar Ave. cor. Alabang-Zapote Road, Talon, Las Piñas City
175	262 PCU 2 ^^	Taft Avenue cor. Pedro Gil, Manila
176	259 Del Monte ^^	Del Monte Avenue cor. Tolentino St. (near Roosevelt), Q.C.
177	270 Biñan3	A. Bonifacio cor. Gonzales St., Poblacion, Biñan, Laguna
178	256 Marikina Bridge ^^	E. Rodrguez cor. J.P. Rizal St., Marikina
179	234 LaHuerta ^^	Quirino Avenue cor. Dandan St., La Huerta, Parañaque
180 181	276 Hansel 250 Aurora ^^	Aurora Blvd. cor. Imperial, Cubao, Q.C.
181	220 Laguna BelAir **	Aurora Blvd. cor. St. Mary, Cubao, Q.C. Sta. Rosa - Tagaytay Rd., Sta. Rosa, Laguna
	-	
183	248 Pasig Mega ^^ 275 FEU ^^	Mega Parking, Caruncho cor. Market Avenue
184		913-919 Nicanor Reyes cor. Estiro de Alix, Sampaloc, Manila
185	231 Makati CityHall ^^	9033 Hormiga St., Brgy. Poblacion, Makati City
186	277 Session3 ^^	Upper Session Rd., Baguio City
187	282 Gatchalian ^^	Dr. A. Santos Ave. cor. Palanyag St., Parañaque City
188	278 Sagittarius **	G/F Sagittarius Bldg., H.V. Dela Costa St., Salcedo Village, Makati
189	237 Orient	Ruby Road, Ortigas Ctr., Pasig City
190	236 UP Manila	Pedro Gil St. nr. cor. Taft Avenue, Malate, Manila
191	214 San Pablo2 **	Leonor St. cor. Maharlika Hi-way, San Pablo, Laguna
192	279 Marina **	A. Mabini St., Malate, Manila

193	284 Burgundy **	G/F One Burgundy Plaza, Katipunan Ave., Q.C.
195	281 T. Morato ^^	Scout Castor cor. T. Morato
195	288 San Fernando2 **	Lam Bldg., San Fernando Crossing, San Fernando, Pampanga
196	289 Karuhatan **	Gen. T. de Leon cor. Mc Arthur Hi-way, Kahuratan, Valenzuela
197	287 Dagupan 2 ^^	Perez Blvd. beside Victory Liner Terminal, Dagupan City
_		RCBC Bldg. 3rd Flr. RCBC Poduim, Ayala Avenue cor. Buendia,
198	283 RCBC **	Makati City
199	292 U Batangas	Hilltop, Brgy. Kumintang Ibaba, City of Batangas
200	239 Park N Ride ^^	P. Burgos cor. Dr. Basa St., Ermita, Manila
201	293 Plaridel	Cagayan Valley Road, Banga 1st, Plaridel, Bulacan
202	285 Emerald **	Emerald Ave., Ortigas Ctr., Pasig City
203	294 Biñan 4 ^^	In front of Perpetual Help Hospital & College, Biñan, Laguna
204	295 King's Plaza	King's Plaza, Juan Luna cor. Padre Rada St., Tondo, Manila
205	297 DFA **	G/F AIMS Bldg., Roxas Blvd. Service Rd. cor. Arnaiz St., Pasay City
206	299 Indang ^^	San Gregorio nr. cor. Mabini St., Indang, Cavite
207	301 Annapolis ^^	G/F Continental Plaza, #45 Annapolis, Greenhills, San Juan, MM
208	296 Manansala	Manansala Bldg., Estrella St., Rockwell Center, Makati City
209	300 Convergy's	G/F Convergys, One Ayala Ave., cor. Salcedo St., Makati City
210	304 Starwood **	Kisad Road nr. cor. Marcos Hi-way, Baguio City
211	311 PDCP	G/F PDCP Bank Center, VA Rufino cor. San Agustin, Salcedo Vill., Makati
212	310 Malayan **	Unit G-1, Malayan Plaza, ADB Avenue, Ortigas Center, Pasig City
213	317 Tanauan	JP Laurel Highway cor. Mabini St., Tanauan City, Batangas
214	312 US Embassy **	Roxas Blvd. cor. U.N. Avenue, Ermita, Manila
215	303 Asian Mansion **	G/F Asian Mansion 2 Dela Rosa St., Legaspi Village, Makati City
216	307 Madrigal **	G/F Madrigal Building Ayala Avenue, Makati City
217	318 Pearl Drive ^^	Pearl Drive corner Lourdes St., Pasig City
218	309 AIC Galleria	G/F AIC-Burgundy Empire Tower, ADB Ave., cor. Garnet Rd., Ortigas
219	308 LP Cityhall ^^	Alabang-Zapote Rd., F. Ocampo Ave., Pamplona 3, Las Piñas City
220	316 Xavier Hills ^^	Xavier Hills Condo. Tower 1, Granada St. cor. N. Domingo, QC
221	321 Buendia 2 **	Gil Puyat Ave. cor. FB Harrison St., Pasay City
222	302 Ayala FGU ^^	Ayala Ave., Salcedo Village, Makati City
223	324 Lucena **	Gomez St. cor Quezon Ave. Lucena City
224	325 Sta.Cruz **	P. Guevarra Ave. Brgy 3 Poblacion Sta. Cruz Laguna
225	323 Channel 7 **	131 Timog Ave. cor. Samar St., Diliman, QC
226	322 St. Scholastica ^^	896 Vito Cruz cor. Dominga St., Malate, Manila
227	329 Dangwa	1300 Laonlaan St. cor. Don Quijote St. Sampaloc Manila
228	313 Northgate **	F@st bytes @North Gate cyberzone Alabang Muntinlupa
229	326 Gapan ^^	GM Bakery Bldg Bucana Gapan Crossing Gapan City
230	330 Imperial ^^	Tomas Morato Ave. cor Timog Ave Diliman QC
231	328 Cabanatuan 2 ^^	199 Gen. Tinio cor. Mabini St., Quezon District, Cabanatuan, Nueva Ecija
232	333 Balibago Complex **	Balibago Complex Balibago Sta. Rosa Laguna
233	332 Legarda2 ^^	Legarda cor. Jhocson St. Sampaloc Manila
234	340 Manuela	#02-Alabang-Zapote Rd. cor. Real St. Las Piñas City
235	336 Padre Faura	P. Faura cor MH del Pilar
236	315 Banaue ^^	426 Banaue Ave. cor Tirad Pass St. SMH QC
237	331 Letran	Muralla St. cor. Anda St. Intramuros Manila

238	345 Baliwag2 **	Poblacion Plaza Naning Baliuag Bulacan
239	334 OWWA2 ^^	749 Victoria St. cor. Solana St. Intramuros Manila
240	342 R. Magsaysay	173 Edsa Cor. Ermin Garcia St., Cubao, Quezon City
241	346 Pedro Gil **	1578 A. MABINI CORNER PEDRO GIL ST. ERMITA MANILA
242	338 Pagsanjan ^^	Calle Rizal Pob. Pagsanjan Laguna
243	341 Olivarez ^^	8156 Dr. A. Santos Ave., Brgy. San Dionisio, Sucat, Parañaque City
244	339 Nasugbu **	JP Laurel St cor G. Alverez St. Nasugbu Batangas
245	335 Mamatid **	Banlic,Cabuyao Laguna
246	343 Fields 2	Mc Arthur Highway, Balibago, Angeles City, Pampanga
247	350 Pacific Center **	San Miguel Ave., Ortigas Center, Pasig
248	344 Molino 3 ^^	Zapote- Molino Rd. Brgy. Molino3 Bacoor Cavite
249	349 Teachers Bliss ^^	#1 Teachers Bliss,Balong bato Balintawak QC
250	347 Bulihan ^^	B 275 L13 AFP Housing, Old Bulihan Rd., Bulihan, Silang Cavite
251	352 Baclaran 4	Roxas Blvd. cor. Rivera St., Baclaran, Parañaque
252	355 Vito Cruz ^^	Unit 102&103 Cityland Tower One, Vito Cruz, Manila
252	354 Gordon Ave. **	Gordon Ave. cor. 6th St. Asinan, Olongapo City
255	356 Gualberto **	Zunio St. Gualberto Ave., Rosario, Batangas
255	366 SM Clark **	Bayanihan Park, SM Clark, Balibago, Angeles City, Pampanga
		One Crown Property & Development, Plaza Burgos, Guagua,
256	353 Guagua	Pampanga
257	359 Olongapo Rotonda **	1739 Rizal Ave. West Bajac Bajac, olongapo City
258	357 Tanza 2	Tanza Crossing, Daang Amaya, Tanza, Cavite
259	364 Alimall **	Ali Mall Gen. Romulo Ave., Araneta Center, Q.C.
260	362 T. Mapua ^^	1512 C.M. Recto Cor. F. Torres & T. Mapua Sta. Cruz Manila
261	369 Balayan	112 Plaza Mabini St. Balayan, Batangas
262	370 Urdaneta 2 ^^	Alexander St. Urdaneta City, Pangasinan
263	358 Dau ^^	#157 McArthur Hi-way, Dau, Mabalacat, Pampanga
264	360 Cabanatuan 3 ^^	Manson Bldg. Burgos Ave., Cabanatuan City
265	367 Riverbanks	<i>G/F ICT Bldg. 2, Riverbanks Center, Riverbank Ave., Barangka</i> <i>Marikina City</i>
266	363 Lopez Drive ^^	RIDC Bldg. Lopez Ave. Cor. Dr. A. Santos Ave., Paranaque City
267	371 Dagupan 3 ^^	M.H. Del Pilar Cor. A.B. Fernandez Ave., Dagupan City
268	372 Pascor Drive **	Sky Freight Building, Ninoy Aquino Ave., Paranaque City
269	365 McKinley Hill **	Unit 1 G/F One Square, Upper McKinley Rd., McKinley Hill, Taguig City
270	377 Lucena 2 **	Lot #2771 - B Along Quezon Ave., Lucena City, Quezon
271	383 Maya Arcade **	G/F Maya Arcade 678 Edsa, Cubao, Quezon City
272	379 Olongapo 3 **	West 18th St. Corner Anonas West Bajac-Bajac, Olongapo City
273	380 Citadella	CAA Rd. Corner Citadella Ave. Las Pinas City
274	361 Carmona ^^	Governor's Drive Cor. Purification St. Cabilang Baybay. Carmona Cavite
275	374 Old Sta. Mesa ^^	4456 Valenzuela St. Sta. Mesa Manila
276	376 TSU **	Brgy. Cut-Cut Romulo Ave. Tarlac City
277	387 Binangonan 2 **	National Road Cor. Quarry Road Pantok, Binagonan Rizal
278	389 Lucban	Quezon Ave., Miramonte Subdivision Lucban, Quezon
279	378 Blumentritt 1 **	Rizal Ave. cor. Blumentritt Sta. Cruz, Manila
280	381 Don Galo ^^	0423 Quirino Ave. corner Dimatimbangan St. Don Galo, Parañaque City
281	386 Palico	Aguinaldo Highway Palico II Imus Cavite
282	391 Manaoag **	Felix St. Cor. Garcia St. Manaoag, Pangasinan

283	384 One E-Com	Unit 4,5 & 6 Harbour Drive Cor. Palm Coast Ave. SM Central Business Park, Pasay City
284	390 One McKinley	One McKinley 26th St. Fort Bonifacio Global City, Taguig City
285	404 Pacific Regency ^^	G/F Pacific Regency Bldg. P. Ocampo St. Malate Manila
286	405 Baretto **	#60 National Highway, Barreto Olongapo City
287	398 Gordon Hospital **	104 Rizal Ave., East Tapinac Olongapo City
288	407 Abanao ^^	Unit 2 Ong Bldg. Abanao St. Baguio City
289	388 Bago Bantay	#131 Ilocos Sur ST. Cor. Bukidnon st. Bago Bantay Quezon City
290	396 DLSU-Lipa **	National Hiway, Brgy., Paninsingin, Tambo, Lipa City
291	395 Imus 2 **	97-B Aguinaldo Hiway Bayan Luma Imus, Cavite
292	414 Lemery 2	Illustre ave. cor. Rajah Matanda st., Lemery, Batangas
292	393 Trancoville ^^	
		148 M Roxas Street, Baguio City
294	410 Sto. Niño - Meyc. ^^	L. Camino Real Rd. Sto. Nino Meycauyan Bulacan
295	368 Naguillan ^^	Naguillan Rd. Cor. Bokawkan Rd. Baguio Cit
296	412 Don Bosco ^^	Don Bosco Road. Cor Chino Roces Ave., Makati City
297	411 Sta. Maria ^^	49 Jose Corazon De Jesus st., Sta. Maria, Bulacan
298	375 Villamor **	Lot 12 B.1 12th St. Airman's Village Airbase Area, Pasay City
299	409 San Pablo 3 **	Maharlika Hiway, San Pablo, Laguna
300	415 Mendez Proper	Market Road Corner JP Rizal Mendez, Cavite
301	394 Maragondon	Poblacion 1-A Maragondon Cavite
302	417 Subic Proper **	National Hi-way Brgy. Baraka, Subic, Zambales
303	419 Gate 3 **	AFPOVAI Western Bicutan, Taguig City
304	400 FPIP ^^	No. 158 Sta. Anastacia, Sto. Tomas, Batangas
305	397 Sta. Rosa Estate	Sta. Rosa Highway, Sta. Rosa Estate, Sta. Rosa, Laguna
306	406 St. Paul **	Pedro Gil st. cor. Ma. Orosa st. Malate, Manila
307	401 Philcom ^^	8755 Paseo de Roxas, Makati City
308	413 BF Homes 2 **	BPI Sucat Dr. A. Santos Ave. Cor. Pres. Ave. BF Homes Paranaque City
309	421 AIC Gold ^^	Unit 101 AIC Gold Tower F. Ortigas Cor. Garnet Road Ortigas Commercial Center, Pasig City
310	423 Calasiao ^^	Poblacion East, National Road, Calasiao, Pangasinan
311	453 Tayabas **	Quezon Ave. Cor. P. Paterno St. Brgy. San Diego Tayabas Quezon
312	420 One San Miguel	UG-01 One San Miguel Ave Condominium One San Miguel Ave, cor Shaw Blvd., Ortigas Center Pasig City
313	428 APC Balanga	Tenejeros St. Balanga, Bataan
314	448 Pavillion Mall	Space Nos. 143-B Bldg A G/F Pavilion Mall, Biñan, Laguna
315	426 Sindalan **	McArthur Hi-way Sindalan, San Fernando Pampanga
316	422 La Union 1 **	Rizal Ave. cor. Gov. Ortega st., San Fernando City, La Union
317	444 Calamba 4 **	National Hiway cor Ipil-Ipil St., Calamba, Laguna
318	392 SM San Fernando	Unit AX3 123b, Building 4, SM City Pampangga, Lagundi, Mexico Pampangga
319	424 Capaz ^^	Mc Arthur Hi-way, Poblacion, Capas, Tarlac
320	427 Talavera ^^	Maharlika Highway, Maharlika, Talavera
321	439 Porta Vaga ^^	Fr. Carlu st. cor. Cathedral Drive, Baguio City
322	436 Leveriza ^^	#665 CRI Bldg. President E. Quirino Ave. cor. Leveriza, Malate, Manila
323	443 Olongapo City Hall ^^	23rd st., Rizal Ave., East Bajac-Bajac, Olongapo City
324	468 SM Lucena	115-116 SM City Lucena Dalahican cor. Maharlika Hiway Nat'l Rd. Lucena City
325	450 PWU ^^	1807 G/F Nakpil St. cor. L. Guinto St. Malate, Manila
326	440 Total Corporate **	Total Corporate Ctr Bldg., Bonifacio Triangle, Bonifacio Global City, Taguig City

327	451 Civic Prime **	Civic drive, Civic Prime Filinvest Corporate City, Alabang
328	435 Angeles 2 **	Miranda St., Angeles City, Pampanga
329	408 Subic Gate 1	Bldg. 537 Magsaysay Ave, Subic Bay, Freeport Zone, SBMA
330	403 Tagaytay 2 **	One Tagaytay Place Calamba Rd., Tagaytay City
331	432 Dakota Mansion ^^	G/F Dakota Mansion, Malvar St., Cor. Adriatico St Malate, Manila
332	416 AUF **	Mc-Arthur High-way cor. Dona Aurora St., Angeles City, Pampanga
333	447 Kimston ^^	2650 Agutaya St. cor. EDSA, Pinagkaisahan, Makati
334	425 Sunny Brooke ^^	Blk 31 Lot 6 Brooke side lane brgy. San Francisco, Gen. Trias,
335		Cavite Poblacion 18, Bizal Avo, Batangas City
	433 Batangas 3	Poblacion 18, Rizal Ave., Batangas City G/F One Orchard Condominium, Orchard Rd., Eastwood City,
336	449 Eastwood 2	Bagumbayan, Quezon City
337	458 San Marcelino ^^	G/F CMC Bldg. #710 San Marcelino St., Ermita, Manila
338	431 Iba Zambales **	Magsaysay Ave., Poblacion, Iba, Zambales
339	442 San Jose NE ^^	Maharlika Highway National Road, San Jose City N.E.
340	446 Paniqui **	UCPB Building along National Highway, Brgy. Estacion, Paniqui, Tarlac
341	438 Balanga Plaza ^^	Aguirre St. Balanga City
342	429 Mendez Crossing	Aguinaldo Hiway Mendez Junction East, Tagaytay City, Cavite
343	459 Palapala **	E.L Toledo Bldg. along National Hiway, Brgy. Sampaloc I, Palapala, Dasmariñas, Cavite
344	466 Sterling Centre	G/F Sterling Centre, Ormaza cor. Dela Rosa Sts, Legaspi Village, Makati City
345	469 Sta. Rosa NE **	Maharlika Hi-Way, Sta. Rosa, Nueva Ecija
346	475 AUF Hospital	AUF Medical Center, Mc Arthur Hi-way, Angeles Pampanga
347	418 Multinational	J&P Bldg (Multinational) Ninoy Aquino Ave., Paranaque City
348	476 Mayapa **	National Highway Checkpoint, Paciano Rizal Calamba City Laguna
349	463 San Carlos Pangasinan ^^	Virgen Milagrosa University Foundation Compd. San Carlos City, Pangasinan
350	430 Balanga Church **	J.P. Rizal St., Balanga City, Bataan
351	465 Taal Proper	Poblacion. 3, Taal Proper, Taal, Batangas
352	472 Nuvali **	Retail Space 1 Nuvali Technopod, Sta. Rosa, Laguna
353	484 Batangas Port	PPA Compound, Sta. Clara, Batangas City
354	479 Caltex NLEX	Caltex NLEX Km17 Canumay Valenzuela Exit
355	471 Valenzuela Exit	Maysan Road, Paseo De Blas,Valenzuela City
356	474 Wynsum ^^	Unit G1-C Wynsum Corporate Plaza 22 F. Ortigas Jr. Rd., Ortigas Center, Pasig City
357	455 Pearl Drive 2	<i>G/F Unit 102, Pacific Place Condominium, Pearl Drive, Ortigas Ctr, Pasig City</i>
358	480 Philtranco **	610 Apelo Cruz St., Malibay, Pasay City
359	486 Alabang Med	Unit 1 G/F Aurora Bldg, Alabang Zapote Rd., Mutinlupa City
360	441 Malolos Poblacion ^^	Torres St. cor. M. Tenco, Poblacion Malolos, Bulacan
361	445 NE Pacific ^^	Km 111, Brgy. H. Concepcion, Maharlika Hi-way, Cabanatuan City
362	460 Telus **	Arcade 6 &7 G/F Telus Bldg., Araneta Center, Cubao, Quezon City
363	464 OSMAK **	Blk 5 Lot 18 Sampaguita cor. Escarlata, Pembo, Makati City
364	454 Cogeo ^^	Marcos Hiway cor. GSIS Ave., Bagong Nayon 1, Antipolo City
365	492 Times Plaza **	G/F Times Plaza Bldg. Taft Ave. cor. UN Ave., Ermita, Manila
366	462 Gen T. De Leon	Gen. T. De Leon St. Valenzuela City
367	508 Heart Center **	G/F Philippine Heart Center, East Ave., Quezon City
368	452 Pio del Pilar **	Chino Roces Ave. (Pasong Tamo) cor. Dela Rosa st. Makati City
369	457 YP **	YP Bldg. Dr. A. Santos Ave., Sucat, Parañaque City
370	487 Vista Verde **	<i>G/F Unit 1,2,3,4 Vista Square Comm'l Center, Felix ave., Cainta, Rizal</i>

371	496 Tordesillas **	108 Tordesillas cor. Gallardo st., Salcedo Village, Makati City
371	495 Sun Plaza ^^	G/F Sun Plaza Shaw Boulevard, cor Princeton st., Mandaluyong City
		Retail 2 G/F One Solaris Bldg, Dela Rosa St., Legaspi Village, Makati
373	513 One Solaris ^^	City
374	498 SM Cyber One **	Retail Space 4, Buendia Ave., Makati City
375	525 Muñoz 2	BLk 3 Lot 7 R. Magsaysay. EDSA, Munoz, Quezon City
376	434 Malibay Plaza 2 **	Reance Bldg. 93 C. Jose st. cor. Malibay Ave., Pasay City
377	490 12th Ave. ^^	Ten Commandments Bldg. 689 Rizal Ave, Grace Park, Caloocan City
378	481 Net Plaza ^^	Unit 14 E-Square Zone, Crescent Park West, Bonifacio Global City, Taguig
379	516 NE Crossing ^^	Maharlika Highway Cor. Burgos Ext. Cabanatuan City Nueva Ecija
380	504 Paragon Plaza	Upper G/F Paragon Plaza Condominium, EDSA cor. Reliance St., Mandaluyong City
381	510 LKG	11th Flr. LKG Tower 6801-6803 Ayala Ave., Makati City
382	528 BPO San Lazaro **	Retail 4, Vertex 1 Bldg. Yuseco Cor. Felix Huertas, San Lazaro Racetrack, Sta Cruz, Manila
383	542 Malugay (G) **	Chino Roces Ave. Cor. Malugay and Gil Puyat, Brgy., San Antonio, makati
384	543 Connecticut (G) **	Edsa Cor. Connecticut, San Juan, City
385	548 SLEX (G) **	KM 22 South Luzon Tollway (Northbound) San Antonio San Pedro Laguna
386	547 Coastal (G) **	Aguinaldo Highway Brgy. Tambo Paranaque City
387	550 Q. Osmeña (G) **	Quirino Ave. Cor. Osmena Hi-way, Manila City
388	546 Boni- Malamig (G) **	708 Boni Ave., Brgy. Malamig, Boni Mandulong City
389	545 Capas- Junction (G) **	National Road Sto. DomingoJunction, Capaz, Tarlac
390	478 JP Rizal 2	347 JP Rizal Ave. Cor. Pasong Tamo Ave. Makati City
391	529 Port Area **	637 Bonifacio Drive, Port Area, Manila
392	544 Q, Ermita (G) **	Quirino Ave. Cor. Mabini Ave., Manila
393	549 Filinvest (G) **	Alabang- Zapote Rd.,Cor. Northgate Ave. Filinvest, Alabang Muntinlupa City
394	531 La Trinidad **	National Road, KM5 La Trinidad, Benguet
395	552 Malolos Crossing **	E & R , McArthur Highway cor., Mabini St., Malolos Bulacan
396	512 Philam ^^	9/F Philam Life Building, Paseo De Roxas, Makati City
397	470 Balanga Kapitolyo **	Capitol Drive Balanga Bataan
398	473 VG Cruz **	Ramon Magsaysay Blvd. Cor. Vicente Cruz St. Sampaloc Manila
399	533 Dagupan 4 **	<i>G/F Orient Pacific Center cor. Perez Blvd., Rizal Ext., Dagupan City, Pangasinan</i>
400	489 Eco Plaza ^^	Pasong Tamo Extension, Makati city
401	527 Retiro 2 **	311-313 N.S. Amoranto St. Sta Mesa Heights, Quezon City
402	501 Sto. Domingo **	McArthur Hi-Way cor. Apo rd. Sto. Domingo, Angeles, Pampanga
403	540 Grand Hampton **	Grand Hampton Place, 1st Ave., and 31st St., Fort Bonifacio Global City, Taguig
404	499 RK Subic	SBIP Phase I Commercial Complex, Subic Bay Gateway Park, Rizal Highway, Subic Freeport Zone
405	562 Daang Sarile (G) **	Daang Sarile Caltex Station, Daang Sarile, Cabanatuan City
406	518 SM Cyber Two **	Unit 7 Sen. Gil Puyat Ave. Cor. Zodiac St., Makati City.
407	570 Wilson (G) **	Wilson cor. Ortigas San Juan, City
408	591 Tikay Malolos (G) **	Mc. Arthur Hi-Way, Tikay, Malolos Bulacan
409	560 San Fernando NLEX (G) **	KM 62 NLEX North Bound Brgy. San Felipe, San Fernando Pampanga
410	561 Tarlac 2 (G) **	Mc. Arthur Hi-Way, Tarlac Tarlac City.
411	582 McKinley San Juan (G) **	Ortigas Ave., McKinley, San Juan
412	576 Boni EDSA (G) **	EDSA cor., Boni Ave., Mandaluyong
413	577 Sta. Rosa Paseo (G) **	Tagaytay Road. Sta. Rosa Laguna

414	535 ATC ^^	Entertainment Complex, Alabang Town Center, Muntinlupa City
415	583 Harvard EDSA (G) **	EDSA corner Harvard St., Makati City
416	597 Buendia 3 (G) **	Buendia cor., Leveriza, Pasay City
417	483 Fort Legend **	Blk 7 Lot 3 3rd ave. cor. 31st st. Fort Bonifacio Global City, Taguig City
418	575 Halang Calamba (G) **	National Highway Brgy. Halang Calamba Laguna
419	537 Angeles 3	G/F 294 Sto. Rosario St., Angeles City, Pampanga
420	559 Clark Hostel **	2041 Ninoy Aquino Ave cor. M.A. Roxas, Clark Freeport Zone, Pampanga
421	599 Burnham (G) **	Chanum cor., Otek St., Burnham Park, Baguio City
422	526 ABS-CBN	143 Mother Ignacia Ave., Diliman, Quezon City
423	524 R. Papa **	813 R. Papa and S. H. Loyola St., Sampaloc Manila
424	596 San Pascual (G) **	San Pascual, Batanggas
425	598 Upper Session (G) **	GSIS Compound, Marcoville, Baguio City
426	601 City Camp Road (G) **	Legarda Road cor., City Camp Road, Baguio City
427	519 UP Los Baños ^^	Student Union Bldg. University of the Philippines Los Baños, Laguna
428	600 Rosario La Union (Caltex) **	McArthur Hi-way, Camp 1 Brgy Udiao, Rosario, La Union
429	502 Rockwell Business Center **	<i>Tower 2 (North) Level 1 Unit No. N-02 Rockwell Business Center,</i> <i>Pasig City</i>
430	461 Lamuan-Manotok	JP Rizal cor. Visayas St., Filipinas Village, Malanday, Marikina
431	505 Makati Ave. 2 ^^	Makati Ave. Cor. Constelllation st., Brgy. Bel-air, Makati City
432	511 PBCOM	7/F Philcom Tower 6801-6803 Ayala Ave, Makati City
433	517 New Port	Star Cruises Center, Andrews Ave. Pasay City
434	581 DMG Center **	DMG Center, Libertad cor. Calbayog St., Mandaluyong City
435	493 San Pablo 5 ^^	Brgy. 6A Mabini St., San Pablo City, Laguna
436	565 Mabalacat **	Velasquez St., Mabalacat Proper, Pampanga
437	594 Victoria de Manila **	Shoppes @ Victoria Space No. 101 G/F Victoria De Manila, Taft Ave., Manila
438	530 Net Square **	3rd Avenue cor., 28th St., E- Square, Crescent Park West, Bonifacio Global City, Taguig M.M.
439	534 Eastwood 3 **	/F Eastwood Citywalk 2, Eastwood City Cyber Park E. Rodriguez Jr. Ave., Bagumbayan, Q.C.
440	539 Tagaytay 3 **	Magallanes Square, Silang Junction West, Tagaytay City
441	580 Silver City **	G/F Unit L1-003A, silver City, Frontera Verde, Pasig City
442	586 Muzon **	Brgy. Muzon San Jose Del Monte Bulacan
443	482 Villa Amparo	Villa Amparo Subd., Aguinaldo Highway, Imus Cavite
444	506 Ascendas **	10th Flr., Net One Center, 3rd Ave., Cor. 26th St., Cresent Park West, bonifacio Global City, Taguig City
445	563 Concepcion Tarlac **	Brgy. San Nicolas, Concepcion Tarlac
446	585 TRAG	GL 10 The Residences, Arnaiz St., Makati City
447	500 Binondo ^^	Burke Plaza Sto. Cristo Cor. San Fernando St. Binondo Manila
448	538 Redemptorist	Lot 18 Redemptorist Road, Baclaran Parañaque City
449	485 Berthaphil 4 ^^	Bldg 2 - Retail 1 Berthaphil 4, Clark Aviation Complex, A. Bonifacio Avenue, CFZ, Pampanga
450	572 Herco Center ^^	Herco Center 114 Benavidez St., Legazpi Village Makati City
451	593 Farmers Market	Space No. 00363 Farmers Market Arcade, Araneta Center Quezon City
452	541 San Miguel	906 Norberto St., Brgy. San Jose, San Miguel, Bulacan
453	226 Legarda ^^	2108 Legarda St., Quiapo, Manila
454	639 Lingayen 1 **	National Hi-way, Lingayen, Pangasinan
455	603 Fortune Square **	McArthur Hi-way, cor. Villa Julita Subdivision, Brgy. Saguin, San Fenando, Pampanga
456	558 Welding Bldg.	Upper Building, 349 Sen. Gil J. Puyat Ave., Makati City Metro Manila

457	554 N. Garcia **	158 Jupiter St., Cor. N. Garcia St.,Bel Air Village, Makati City
458	584 Starmall Metropolis	Upper Ground Flr. Starmall Alaban, South Super Hi-way, Alabang Muntinlupa City
459	610 Olongapo Public Market **	Canda St., East Bajac - Bajac, Olongapo City
460	494 Los Baños 2	Lopez Ave. cor. Mt. Halcon St., Los Baños Subd, Batong Malake/San Antonio, Los Baños, Laguna
461	613 Baliuag Highway **	DRT Highway, Pinagbarilan, Baliuag, Bulacan
462	658 LRT2 Santolan **	Lot 2 C5-A, Santolan, Pasig City
463	515 Castillejos **	National Hi-way, Castillejos, Zambales
464	621 Lifehomes	Lot 1-B-1-B, Ortigas Ave., Ext., cor. Alfonso St., Brgy. Rosario, Pasig City
465	564 Rosario 2	No. 42 Ortigas Ave., Rosario, Pasig City
466	587 Marvin Plaza	Chino Roces cor., Herrera St., Makati City
467	615 San Pedro 5 **	Lot 8 AB National hghway cor Garcia st,Nueva Poblacion San Pedro Laguna
468	608 Zaragosa ^^	Corner Concepcion, Zaragoza, Nueva Ecija
469	567 San Isidro **	N. 35 Brgy. San Isidro, Cabuyao, Laguna
470	568 Camiling ^^	Arellano St. corner Quezon Ave., Camiling, Tarlac
471	590 Kingswood	U/GF, Units A27 a,b and c Kingswood Makati City
472	595 Tiaong **	Doña Tating cor. Alabastro Streets, Tiaong, Quezon
473	536 San Andres	G/F Gem Square Bldg., San Andres St. cor. Mabini, Manila
474	503 Centris 1	<i>G/F Eton Cyberpod Centris Edsa, Near Cor. Quezon Ave., Quezon City</i>
475	606 Diamond Square **	Mac Arthur Hi-way corner M.A. Flores Balibago, Angeles City
476	588 EDSA Central 2	EDSA Central Shopping Complex, EDSA cor. United, Mandaluyong City
477	648 Guadalupe 4	Kimston Plaza Building, P. Burgos St., Guadalupe, Makati City
478	589 Manila Executive Regency	Unit 5 & 6 Ground Floor, Manila Executive Regency, Jorge Bocobo St., Ermita Manila
479	617 Grandview Angeles **	Lot 19-B, Don Juico Ave., Malabanas, Angeles City
480	551 Woodridge **	<i>G/F The Woodridge Bldg., Upper Mckinley Road., Mckinley Hill, Taguig City</i>
481	614 Bansalangin	# 4Bansalangin st brgy Veterans Village QC
482	556 Batangas 4 ^^	Manuela Pastor Ave. Corner Highway, Pallocan West, Batangas City
483	616 Engineers Hill ^^	101 Engineers Hill St., Jude Thaddeus Complex cor. Nevada Road and Guinto Alley, Baguio City
484	607 Enclave	The Enclave, Fil-Am Friendship Hi-way, Pampang, Angeles City
485	630 Mayfair Tower	Commercial C, G/F Mayfair Tower, UN Ave., cor. Mabini St., Ermita Manila
486	649 St. Francis Towers **	St. Francis Drive, Ortigas Center, Pasig City
487	646 Pulilan ^^	National Rd., Brgy., Poblacion, Pulilan Bulacan
488	650 Sienna del Monte **	555 Del Monte Ave., Brgy., Manresa, Quezon City
489	624 Tagaytay 4 **	141 Evangelista St. Daang Bukid, Bacoor Cavite
490	619 Buendia 4 **	No. 317 Sen Gil Puyat Ave., Pasay City
491	688 Cabanas Mall **	McArthur Hi-way, Brgy. Longos Malolos Bulacan
492	628 Subic International Hotel **	Unit 142/ 144 & 146/148, SIH Alpha Bldg. Freeport Zone, Subic Bay, Olongapo City
493	641 España Grand ^^	España cor., Tolentino cor., Eloisa, Metro Manila
494	579 Malinta 2 ^^	Unit 17, Danding Bldg., Cecilio J. Santos St., Valenzuela City
495	638 Carmelray ^^	Makiling Drive., Carmelray Industrial Park II, Calamba Laguna
496	497 Molito Complex ^^	Madrigal Ave., Madrigal Business Park, Alabang Muntinlupa
497	640 Mangaldan **	National Road,Mangaldan Town Proper,Pangasinan
498	635 Noveleta	Poblacion Noveleta, Cavite City

499	574 Salawag 2	Paliparan Road, Salawag Crossing Dasmariñas, Cavite
500	623 Hidalgo ^^	Unit 2 & 3, Isabelle de Hidalgo Bldg. St., cor., Cancer St., Quiapo
501	604 Dewey Avenue	Manila Lot 2, Block 18, Dewey Ave., cor. Aguinaldo Highway, CBD, Subic Bay Freeport Zone
502	578 Malanday 2 ^^	Brgy. Malanday McArthur Highway, Valenzuela City
502	633 R. Salas 2	Casa Blanca, 1447 M. Adriatico St., Ermita, Manila
		27 Doña Solidad cor. Australia Sts., Betterliving Subdivision, Don
504	636 Betterliving 3 ^^	Bosco, Parañaque City
505	612 Pag-asa Imus ^^	National Rd., cor. Alapan St., Pagasa, Imus, Cavite
506	679 NAIA 3 **	MIAA, 4th Level, Unit 37, Southwing offfice NAIA Terminal 3, Pasay City
507	668 V. Santos **	16 V. Santos cor. Santos Streets, Sto. Nino, Marikina City
508	675 Patts **	Dr. A Santos Avenue, San Isidro, Paranaque City
509	620 FVR	Area D (Sta. Cruz), Sapang Palay, San Jose Del Monte City, Bulacan
510	611 San Marcelino Zambales	National Highway Central, San Marcelino, Zambales
511	625 JP Laurel Malate **	G/F JP Laurel Memorial Bldg., M.H. del Pilar cor. Pedro Gil St., Ermita, Manila
512	632 Sixto A. Ave. **	Dr. Sixto Antonio Ave, Maybunga, Pasig City
513	709 Caltex Balibago **	Balibago cor. San Lorenzo Rd. Sta. Rosa Laguna
514	629 Pansol	National Highway purok 1 Pansol Calamba, City of Laguna
515	553 Tustine Alabang	Molino St., South Super Highway, Alabang, Muntinlupa City
516	669 City Oil Fairview	Commonwealth Ave., cor. Pearl St., Fairview Quezon City
517	734 Sumulong Hi-way	KM 23, Sumulong Highway, Brgy. Sta. Cruz, Antipolo City
518	673 Burke Quintin Paredes	Burke House No. 8, Quintin Paredes cor. San Vicente St., Binondo Manila
519	626 Berthaphil 5 **	Berthaphil V, Gil Puyat Ave., cor. Panday-Pira Rd., CFEZ, Angeles, Pampanga
520	717 Malasiqui **	Montemayor St., Poblacion Malasiqui, Calasiao Rd. Pangasinan
521	711 Tanauan 2 **	Brgy. Darasa, Tanauan City, Batangas
522	605 Molina 5	Molino Rd., Brgy. Molino III, Bacoor Cavite
523	592 Sampol	Brgy. Bagong Buhay, San Jose Del Monte Bulacan
524	680 Taytay 3 ^^	Manila East Rd. cor., Italia St. Brgy. Muzon Taytay Rizal
525	509 Woodlands Pioneer **	G/F Pioneer Woodlands Showroom, EDSA near cor. Pioneer St., Mandaluyong City
526	622 Makati Executive Tower 3	Unit 6 and 7, G/F Makati Executive Tower 3, Sen. Gil J. Puyat Ave., Makati City
527	713 Suburbia **	McArthur Hi-way Brgy. Maimpis San Fernando Pampanga
528	654 Paniqui 2 **	M. H Del Pilar cor., Luna St., Paniqui, Tarlac
529	674 Zapanta	Santa Rita St., cor., Orense St., Makati City
530	557 La Salle Med **	Bario Pasang Tala, Dasmariñas Cavite
531	685 Friendship Highway **	Lot 15, Blk 6, Frienship Hi-way, Brgy. Anunas, Angeles City
532	618 Angelo King - CSB **	Arellano Ave., Malate Manila
533	681 DENR	DENR Bldg., 1515 Roxas Blvd., Manila
534	684 Escoda	2116-2117 G/F Guerero Bldg. Leon Guinto St. near cor. Escoda St. Ermita Manila
535	642 Mary Homes Molino	Molino Rd., Maryhomes Subdivision, Brgy. Molino IV, Bacoor, Cavite
536	645 MCU 3	EDSA cor., Serrano Ave., Caloocan City
537	652 Lagro	Block 91 Lot 1 Ascencion Ave., Lagro Subdivision, Novaliches Quezon City
538	665 A. Mabini	2116-2117 A. Mabini St., Malate Manila
539	670 Mercedes Ave.	Evergreeen 101, C. Raymundo Ave., San Miguel, Pasig City

540	682 Lucao District ^^	National Rd. cor. Jose De Venecia Rd., Dagupan City, Pangasinan
541	657 G. Tuazon 2	1850 G. Tuazon St., Sampaloc Manila
542	706 Aria **	Real St. cor. Aria St. Las Piñas City
543	689 Burnham Park 2 **	Shanum St.cor. Otek St. cor. Lake Drive, Burnham Park, Baguio City
544	664 Tejeron	Tejeron St., Sta. Ana Manila
545	701 Sanrise M.H. Del Pilar **	2164 M. H. del Pilar St., Malate Manila
546	694 Pili **	Maharlika Highway cor., Santiago St., Brgy. San Vicente, Pili, Camarines Sur
547	698 4th Ave.	4th Ave. cor. P. Sevilla St. Grace Park (West), Caloocan City
548	697 Bayambang **	National Highway, Bayambang Pangasinan
549	660 Scout Tobias **	Cedar Executive Bldg., # 26 Timog Ave., cor., Scout Tobias., Brgy Laging Handa, Q.C.
550	456 Sariaya	Gen. Luna St. National Hi-Way Sariaya, Quezon
551	692 Attivo SF **	G/F Unit101B and 102B , Gapan- Olongapo Rd. San Fernando, Pampanga
552	721 San Mateo **	103 Gen, Luna Ave., Gitnang Daan 1. San Mateo Rizal
553	569 Mabolo Bacoor	Mabolo, Bacoor Cavite
554	686 Lubao Pampanga **	#24 J.P. Rizal St., Sta. Cruz, Lubao, Pampanga
555	662 Lingayen 2 **	cor. Artacho and Alvear Sts., Lingayen, Pangasinan
556	672 Bauan 2 ^^	Manghinao Proper, Bauan Batangas
557	695 Syquia	2356 Jose Syquia St., cor., M. Rozas St., Sta. Ana Manila
558	712 Cardinal Santos Hospital	Medical Arts Building Cardinal Santos Medical Canter, Wilson St. San Juan City
559	723 Angono 2 ^^	Manila East Road cor., Col. Guido St. Agono Rizal
560	732 Bauang La Union	Central East, Bauang, La Union
561	727 Agoo La Union ^^	16 McArthur Highway, Agoo, La Union
562	677 Tugatog Malabon ^^	17 M.H. Del Pilar Rd., cor. Pureza St., Tugatog Malabon City
563	687 Taytay 4	J. P. Rizal Avenue, Taytay Rizal
564	637 Malaya Marikina	JP Rizal St., Malanday, Lamuan, Marikina City
565	767 Dagupan Lyceum **	A.B Fernandez Ave. Dagupan City
566	663 Moriones	557 Moriones St., Tondo Manila
567	644 Citrus	Brgy Minuyan, San Jose Del Monte, Bulacan
568	785 Total Yacht Club **	Rizal Highway, Subic Bay Freefort Zone
569	699 Dagupan 5 **	Burgos St. cor. Bonifacio St. Dagupan City, Pangasinan
570	661 Tarlac Crossing ( Banco San Juan)	Lot B, Plaza de Oro Arcade along McArthur Highway, Poblacion 2, Tarlac City
571	729 Anabu Kostal **	Anabu Wet and Dry Market, Aguinaldo Highway, Anabu II-A, Imus Cavite
572	722 Alimall 2	G/F Alimall, P. Tuazon, Araneta Center, Q.C.
573	627 BSA Tower **	G-4 BSA Tower Condominium, No. 108 Legaspi St. Legaspi Village, Makati City
574	676 Rivercity Residences (LUI bldg)	2143 Carreon St., Sta. Ana Manila
575	696 Betterliving 4 (Caltex Doña Soledad)	Lot 18, Doña Soledad Ave. Betterliving Subd. Parañaque City
576	716 Tumana	Farmers Ave., cor. J.P. Rizal St., Concepcion, Marikina
577	714 System Plus **	Diamond Service Road, Mc Arthur Hi-way, Angeles City
578	671 Maybunga	Pag-asa Street. Pasig City
579	704 Mindanao Avenue **	547 Quirino Hi-way. cor. Mindanao Ave. Talipapa, Novaliches, Q.C.
580	731 Southwoods Exit	Rosario Complex, San Vicente, San Pedro Laguna
581	690 Net Cube	Unit 9-2, 9th flr. Net One Center, 3rd Ave., cor., 26th St., E-Square, Cresent Park West, Bonifacio Global City, Taguig, MM
582	728 University of Baguio **	FB bldg., Assumption Rd., Baguio City

583	719 Deparo **	Deparo Rd., cor. T. Samson Ave., North Caloocan City
584	736 F. Tañedo 1	F. Tañedo St., San Nicolas, Tarlac City
585	730 Washington **	Unit 3, AGS Plaza, Washington St., Brgy. Pio Del Pilar, Makati City
586	703 Mckinley 1820 **	Unit A, McKinley Road McKinley Town Center, Fort Bonifacio, Taguig City
587	702 Naga 1 **	Grand Imperial Plaza cor. P. Burgos and J. Hernandez Ave. Naga City 4400
588	715 One Archer's **	Unit 6, G/F of One Archers Place, Taft Ave., Malate Manila
589	726 Paliparan	Mabuhay City, Paliparan Dasmariñas Cavite
590	780 Pulang lupa 2 **	B5 Lot 6 Guinto Park Sudv. Naga Road cor., St. Joseph Ave., Pulang Lupa II, Las Piñas City
591	742 Gastambide **	621-629 Dormitory, Gastambide, Sampaloc Manila
592	745 Antel Spa **	7829 Makati Avenue cor., Valdez St., Makati City
593	750 Mabini Soldado	G/F 1533 A. Mabini St., cor. Soldado St., Ermita, Manila
594	789 Caltex BSU **	Caltex Gas Station; McArthur Highway , BO., Guinhawa, Malolos City, Bulacan
595	735 West Rembo ^^	Lot 1 Blk. 76, Brgy. West Rembo, Makati City
596	655 Salitran **	Brgy. Salitran, Dasmariñas, Cavite
597	744 F. Manalo **	F. Blumentritt cor., F. Manalo, San Juan City
598	765 Zobel Roxas	No. 1289, Zobel Roxas St., Malate Manila
599	720 El Jardin	Retail Unit 1, El Jardin del Presidente, No. 41 Sgt. Esguerra St. Cor Scout Bayoran, Quezon City
600	764 Carluyan N.U.	M.F Jhocson St., Sampaloc , Manila
601	707 Concepcion Uno **	Bayan Bayanan Ave. Brgy. Concepcion 1, Marikina City
602	653 Bacoor 2	141 Evangelista St. Daang Bukid, Bacoor Cavite
603	840 Total Cabanatuan **	Maharlika Highway, Cabanatuan City, Nueva Ecija
604	718 Towerville	Brgy. Minuyan Proper, San Jose Del Monte, Bulacan
605	743 Pulong Buhangin	National Hi-way, Brgy Pulong Buhangin, Sta. Maria Bulacan
606	839 Total Tarlac **	Mc Arthur Highway, Tarlac City, Tarlac
607	772 Tanay 2	Market Road cor. F.T. Catapusan St. Brgy. Plaza-Aldea, Tanay Rizal
608	769 San Fernando 3	Gen. Hizon Avenue, San Fernando, Pampanga
609	691 Sta. Ana Church	Lot 32-B-1 Pedro Gil St., Sta. Ana, Manila
610	813 Biñan Caltex **	Malvar St. Brgy. San Antonio, Biñan Laguna
611	760 Comembo **	Comembo Commercial Complex. JP Rizal Extension, Makati City
612	776 CBD Hotel (Naga Terminal) **	G/F of CBD II Hotel, Ninoy and Cory Ave., Brgy. Triangulo, Naga City
613	755 Sunshine Plaza **	Sunshine Boulevard Plaza, Quezon Ave., cor., Scout Santiago and Panay Ave., Quezon City
614	738 Sumulong 2	Sumulong Highway cor. B Soliven Ave., Antipolo City
615	758 Dalandanan ^^	Brgy. Dalandanan, Lazaro St. cor. Mc Arthur Highway, Valenzuela City
616	838 Mariveles **	No. 91 Lakandula St., cor., P. Burgos St., Poblacion, Mariveles, Bataan
617	848 Total Balintawak **	1178 EDSA, Balintawak, Quezon City
618	643 Edsa Grand **	EDSA cor Corregidor St. Bago Bantay Q.C
619	822 Palico 2	Aguinaldo Hi-way, Palico IV, Imus Cavite
620	651 Total Balanga	National Rd., Calero St., Brgy., Ibayo, Balanga, Bataan
621	808 Binmaley **	G/F Purification Building Poblacion, Binmaley, Pangasinan
622	678 Xevera **	Brgy. Tabun, Mac Arthur Highway, Mabalacat, Pampanga
623 624	791 Imus 4 ** 710 Tejero **	Buhay na Tubig, Imus Cavite Antero Soriano Highway Tejero, General Trias Cavite
625	811 Tanauan 3 ^^	Pres. Laurel Highway cor., Molave St., Tanauan Batangas
025		rics. Laurer Highway Cor., Molave Sc., Tanauan Dalanyas

626	733 Forest Hill	Quirino Highway and Forest Hills Drive. Forest Hills Subd., Novaliches, Quezon City
627	796 San Fernando 4 **	Consunji cor., Abad Santos St., Poblacion, San Fernando, Pampanga
628	795 BF Resort 2	Blk. 1 Lot 4 BF Drive BF Resort Village, Las Piñas City
629	797 Old Balara	#986 Tandang Sora Ave., Brgy., Old Balara, Quezon City
630	705 CWC **	Cadlan, Municipality of Pili, Province of Camarines Sur
631	778 Expo Cubao	G/F VI-LA Bldg. Unit- B, EDSA, Q.C
632	768 Navotas	635 M. Naval St., cor. C-4 Rd., Bagumbayan North, Navotas City
633	753 F. Tañedo 2 **	F. Tañedo St., Tarlac City
634	741 Earnshaw	Lot 2-B J. Figueras St. cor. Palmera St., Sampaloc, Manila
635	770 Manila Cityhall	Arroceros St., Ermita, Manila
636	756 Paramount	135 West Ave. near EDSA, Quezon City
637	874 Kidney Center **	East Ave. Quezon City
638	826 Phoenix	Phoenix Lucena, Maharlika Highway, Lucena City
639	762 Supercenter ^^	G/F Supercenter, Araneta Center, Quezon City
640	814 Lian Batangas **	J.P Laurel St., cor., Kapitan Isko St., Lian, Batangas
641	872 Total San Pablo **	Total Gas Station, Maharlika Highway San Pablo City Laguna
642	830 Total Cutcut	Friendship Hi-way corner Poinsenttia St.Angeles, Pampanga
643	856 Guimba **	No. 16 A Salvador St., Bargain St. Guimba, Nueva Ecija
644	773 Raon	G. Puyat cor., Quezon Blvd., Raon, Quiapo Manila
645	842 Naguillan Poblacion	Naguillan road corner Rimando St., Naguillan La union
646	724 Manila Residences **	Unit 101-102 and 127-128, The Manila Residences, 2320 Taft Ave., Malate Manila
647	748 Camp John Hay ^^	Space 4, Baguio Technohub Retail Plaza BPO-A, Camp John Hay, Baguio
648	757 Naga 3 (Sunny View Hotel)	Panganiban Drive, San Francisco, Naga City
649	805 East Ave. 2 **	G/F NCHP Bldg. EDSA cor. East Avenue, Brgy. Pinyahan, Quezon City
650	827 Tagaytay City Market **	City Market, Tagaytay Sta. Rosa Road, Brgy San Franciso , Tagaytay City.
651	828 Bay	Brgy. Dila, Bay, Laguna
652	889 Eastern Petroleum **	Rizal ave. and Argonaut Highway NSD Compound, Subic Bay Freeport zone
653	829 Areza **	National Highway Brgy., Canlalay
654	790 Sta. Cruz 2	Sitio Sampaguita, Brgy. Bubukal, Sta. Cruz Laguna
655	775 Cabanatuan 4	Mahalika Highway, Cabanatuan City
656	876 Magalang **	Sta. Cruz, Magalang Pampanga
657	824 St. Aquinas Sto. Tomas	General Malvar Avenue, Sto. Tomas, Batangas
658	807 Urdaneta 3 **	Mc Arthur Hi-way, San Vicente,Urdaneta City, Pangasinan
659	894 Macabling **	Brgy. Macabling, Sta. Rosa, Laguna
660	819 St. Lukes 2	St., Luke's Medical Bldg., E. Rodriguez Sr., Quezon City
661	846 Tanza 3 **	Blk 1 Lots 4 and 5, Filinvest West, Brgy. Paradahan, Tanza Cavite
662	752 Bustos ^^	Brgy. Poblacion Bustos Bulacan
663	781 Kingsville **	Marcos Hi-way Brgy. Mayamot, Antipolo City
664		
665	788 SLU Baguio **	A. Bonifacio St., across SLU Main Gate, Baguio City
	788 SLU Baguio ** 866 Gumaca **	
666	866 Gumaca **	Andres bonifacio Street, corner J.P Brgy Rizal, Gumaca, Quezon
666 667	-	Andres bonifacio Street, corner J.P Brgy Rizal, Gumaca, Quezon Brgy. Tinamnan, Lucban, Quezon San Marcelino-San Antonio-San Narciso Road, Poblacion San
	866 Gumaca ** 818 Lucban 2	Andres bonifacio Street, corner J.P Brgy Rizal, Gumaca, Quezon Brgy. Tinamnan, Lucban, Quezon

670	782 SeaOil Pritil	1688 Juan Luna St. Brgy. 61, Zone 005, Tondo, Manila
671	777 P. Guevarra	Santolan Rd. cor. P. Guevarra San Juan City
672	882 Atimonan Poblacion	<i>G/F Renegado Property Rizal Street corner Quezon St., Atimonan, Quezon</i>
673	784 Teresa	Magsaysay Ave., Brgy., San Gabriel Teresa Rizal
674	812 Paciano	Paciano Highway, Brgy. Paciano Rizal, Calamba, Laguna
675	806 Villaflor **	National Rd., Brgy. Poblacion, Dagupan City, Pangasinan
676	821 Cityplace Binondo **	City Place Binondo, Sta. Elena St., Binondo, Manila
677	761 Naga 2 **	No. 2, Ateneo Ave., cor. Bagumbayan St., Naga city
678	725 Bagong Ilog	<i>G/F AVC Bldg., E. Rodriguez Ave., cor., Sta. Rosa St., Bagong Ilog</i> <i>Pasig</i>
679	815 Pila Highway	Brgy. Labuin, Pila Laguna
680	836 Torre Venezia **	Sct. Santiago, corner Timog Ave., Quezon City
681	555 C. Raymundo	#64 Stella Mariz cor., C. Raymundo Ave., Maybunga Pasig City
682	751 Emar Suites **	409 Shaw Blvd., Mandaluyong City
683	804 Amorsolo **	# 146 Amorsolo St., Legaspi Village, Makati City
684	786 BF Homes 3	<i>G/F of Omega Star Bldg.</i> 1112 Aguirre BF Homes, Parañague City
685	851 Lopez, Quezon **	Maharlika Highway, corner San Isidro Street, Lopez, Quezon
686	833 Isabelle De Valenzuela	<i>Unit 102-103 G/F Isabelle de Valenzuela, McArthur Highway</i> <i>Valenzuela City</i>
687	783 Divine Mercy **	Marilao- Muzon Rd., Brgy., Sta Rosa 1, Marilao Bulacan
688	843 Mayapa 2 **	Mayapa Road, Brgy. Mayapa, Calamba Laguna
689	898 San Carlos 2 **	33 Rizal St., San Carlos City, Pangasinan
690	817 Malinta 3	Mc Arthur Hi-way corner Gov. Santiago Malinta, Valenzuela City
691	746 Gen. Luna	Gen. Luna St. Baguio City, Benguet
692	841 United Paranaque 2 **	Tindalo corner E. Services Road, Paranaque City
693	896 Katipunan **	48 Esteban Abada St., corner Rosa Alvero St., Loyola Heights, Katipunan, Quezon City
694	831 Marcos Hiway Baguio City **	ECC Building Brgy. Bakekang, along Marcos Highway, Baguio City
695	865 Perez	Inong Building, Governor's Drive corner Hugo Perez Drive Trece Martirez, Cavite
696	832 Regent Hotel	Caceres St., Naga City
697	859 Landayan **	Brgy. Landayan, San Pedro, Laguna
698	895 Cuenca **	Poblacion 1 National Highway, Cuenca, Batangas
699 700	802 Market Avenue **	Market Ave., cor. M.H. Del Pilar Pasig City
700	853 Tayug ** 835 Banawe 2	Bonifacio St. Brgy. B. Tayug Pangasinan
701 702		Banawe cor Quezon Blvd., Quezon City #3 San Ramon Highway, Dinalupihan, Bataan
102		
703	908 Dinalupihan ** 857 Dita Margarita **	
703 704	857 Dita Margarita **	Brgy. Dita, Sta. Rosa City, Laguna
704	857 Dita Margarita ** 763 Manhattan **	Brgy. Dita, Sta. Rosa City, Laguna G/F Manhattan Parkway, Araneta Center, Quezon City
704 705	857 Dita Margarita ** 763 Manhattan ** 825 Lucena 3 **	Brgy. Dita, Sta. Rosa City, Laguna G/F Manhattan Parkway, Araneta Center, Quezon City Quezon Avenue, Lucena City
704 705 706	857 Dita Margarita ** 763 Manhattan ** 825 Lucena 3 ** 810 Macabebe **	Brgy. Dita, Sta. Rosa City, Laguna G/F Manhattan Parkway, Araneta Center, Quezon City Quezon Avenue, Lucena City Poblacion, Macabebe, Pampanga
704 705 706 707	857 Dita Margarita ** 763 Manhattan ** 825 Lucena 3 ** 810 Macabebe ** 801 Riverbanks 2	Brgy. Dita, Sta. Rosa City, LagunaG/F Manhattan Parkway, Araneta Center, Quezon CityQuezon Avenue, Lucena CityPoblacion, Macabebe, Pampanga73 A. Bonifacio corner Chorillo St., Brgy., Barangka, Marikina City
704 705 706 707 708	<ul> <li>857 Dita Margarita **</li> <li>763 Manhattan **</li> <li>825 Lucena 3 **</li> <li>810 Macabebe **</li> <li>801 Riverbanks 2</li> <li>893 Famy</li> </ul>	Brgy. Dita, Sta. Rosa City, LagunaG/F Manhattan Parkway, Araneta Center, Quezon CityQuezon Avenue, Lucena CityPoblacion, Macabebe, Pampanga73 A. Bonifacio corner Chorillo St., Brgy., Barangka, Marikina CityBrgy. Calumpang, Famy, Laguna
704 705 706 707 708 709	<ul> <li>857 Dita Margarita **</li> <li>763 Manhattan **</li> <li>825 Lucena 3 **</li> <li>810 Macabebe **</li> <li>801 Riverbanks 2</li> <li>893 Famy</li> <li>877 Tune Hotel **</li> </ul>	<ul> <li>Brgy. Dita, Sta. Rosa City, Laguna</li> <li>G/F Manhattan Parkway, Araneta Center, Quezon City</li> <li>Quezon Avenue, Lucena City</li> <li>Poblacion, Macabebe, Pampanga</li> <li>73 A. Bonifacio corner Chorillo St., Brgy., Barangka, Marikina City</li> <li>Brgy. Calumpang, Famy, Laguna</li> <li>1740 A. Mabini Street, Malate, Manila</li> </ul>
704 705 706 707 708	<ul> <li>857 Dita Margarita **</li> <li>763 Manhattan **</li> <li>825 Lucena 3 **</li> <li>810 Macabebe **</li> <li>801 Riverbanks 2</li> <li>893 Famy</li> </ul>	Brgy. Dita, Sta. Rosa City, LagunaG/F Manhattan Parkway, Araneta Center, Quezon CityQuezon Avenue, Lucena CityPoblacion, Macabebe, Pampanga73 A. Bonifacio corner Chorillo St., Brgy., Barangka, Marikina CityBrgy. Calumpang, Famy, Laguna

713	779 Sta. Quiteria **	Sta. Quiteria, Caloocan City
713	860 Asuncion	Asunsion St., cor., Zaragosa St., Divisoria, Tondo, Manila
715	837 Tiaong Stop Over	Villa Escudero, Maharlika Hi-way, Brgy Lalig, Tiaong
		<i>G/F Dy Property, Poblacion Street, corner Bigaon St., Libmanan,</i>
716	886 Libmanan	Camarines Sur
717	845 Plaridel Waltermart	Banga 1, Plaridel, Bulacan
718	759 CDC Clark **	E. Aguinaldo Ave., cor. E. Quirino St., Clark Freeport Zone
719	903 OYG Building **	G/F OYG Building B. Mendoza St., San Fernando, Pampanga
720	888 La Union 2 **	McArthur Highway, Sevilla, Sam Fernando City, La Union
721	794 Bagtikan **	1180 Chino Roces cor., Bagtikan St., Brgy. San Antonio, Makati City
722	890 Lima Tech **	Santiago, JP Laurel Highway, Malvar, Batangas
723	892 Raffles **	Ground level, Emerald Avenue, Ortigas Centre, Ortigas, Pasig City
724	912 Calamba Science Park **	Science park II, National Rd., Real Calamba Laguna
725	809 Paliparan 2 **	Paliparan- Molino Road, Paliparan III, Dasmariñas Caviite
726	878 Shell Diversion	Roxas Ave. Triangulo, Naga City, Camarines Sur
727	875 Menzy Land	Brgy Mojon, Malolos, Bulacan
728	855 UERM **	R.Magsaysay Blvd. Ext. Quezon City
729	747 Lyceum **	465 Muralla corner Real St., Intramuros, Manila
730	942 Munoz, Nueva Ecija **	Infante Bldg, Science City of Munoz, Nueva Ecija
731	914 Nabua **	San Roque Poblacion, Nabua, Camarines Sur
732	883 Madapdap **	San Fernando Avenue corner Porac Avenue, Brgy. Dapdap, Mabalacat, Pampanga
733	885 San Fabian **	Quezon Highway San Fabian, Pangasinan
734	869 Finman **	117 Tordesillas St. Salcedo Village, Makati City, Metro Manila
735	884 Galicia Property **	Galicia st. corner España, Sampaloc, Manila City
736	925 Tuy ^^	Rizal St., Poblacion, Tuy, Batangas
737	766 K- Zone	K-Zone Bldg., NIA-PDEA cor., EDSA, Brgy. Pinyahan, Quezon City
738	901 Gen Trias Poblacion	Sampalukan St., Poblacion, Gen. Trias, Cavite
739	897 Lucena 4	M.L Tagarao Street, Barangay Iyam, Lucena City
740	863 Tanauan 4 **	<i>A. Mabini Avenue, Tanauan City</i> <i>Unit 117 Sotto-Yuvienco Building, 910 Gonzales St., cor., Gen Luna</i>
741	899 Sotto	St., Ermita, Manila
742	933 UCLM **	MYFC Building, A.C. Cortez Avenue, Mandaue City
743	948 Escario Central **	N. Escario, Barangay Kamputhaw, Cebu City
744	934 JY Square Mall	Salinas Drive, corner Gorordo avenue, Lahug Cebu City
745	834 Remington Hotel **	Ground Floor Shop 2, Remington Hotel, Newport City
746	935 Tune Hotel Cebu	36 Archbishop Reyes Avenue, Cebu City
747	938 Ibaan, Batangas **	J. Pastor St. Poblcion, Ibaan, Batangas
748	754 Mines View Plaza	Outlook Drive, Mines View Park, Baguio City
749	749 SM Two E-com	Retail 10 G/F, Two Ecom Center Ocean Drive, Mall of Asia Complex, Pasay City
750	913 Pagsawitan	Brgy. Pagsawitan, Sta. Cruz, Laguna
751	940 Rada **	G/F HRC Center located at 104 Rada St. Legaspi Village Makati City
752	950 Bigfoot	G/F Bigfoot Center F. Ramos St, Cogon Central Cebu City
753	989 Mango Ave. **	Gen. Maxilom Avenue (Mango Ave.), corner Juana Osmena Street, Cebu City
754	991 North Reclamation **	Ounao Ave., North Reclamation Area, Mandaue City
755	937 VRP-Sierra Madre **	Sierra Madre St., Brgy Highway Hills Mandaluyong City
756	920 Malvar Poblacion **	Poblacion, Malvar, Batangas
757	990 Banilad **	AS Fortuna Street, corner Gov. M. Cuenco, Banilad, Cebu City

758	915 Alaminos, Laguna	Del Pilar St., Alaminos, Laguna
759	850 Airport Road 2	Roxas Boulevard coner Airport Road, Baclaran, Parañaque City
760	1004 Caltex Maguikay **	ML Quezon Street, Brgy. Maguikay, Mandaue City
761	864 Legislative Bldg.	Rizal St., cor. Hilario St., Tarlac City
762	909 Plaza 66	Plaza 66 New Port City
763	1006 Caltex Basak **	MC Briones Street, Mandaue City
764	1007 Caltex Labogon **	Cebu North Road, Labogon, Mandaue City
765	900 Catanauan	Poblacion 10, Catanauan, Quezon
766	656 Marquinton Cordova Tower	C-101 & C-102, Marquinton Cordova Tower, Sumulong Highway, Marikina City
767	930 Caltex Sto. Tomas **	Maharlika Highway Brgy. San Antonio, Sto. Tomas, Batangas
768	953 San Jose, Batangas **	Brgy. Taysan, SanJose, Batangas
769	800 UST Campus **	University of Santo Tomas, Sampaloc Manila
770	868 Armstrong ave **	160 Armstrong Ave., Cor E. Rodriguez Moonwalk Village, Brgy Moonwalk Parañaque City
771	946 Cebu Capitol	Don Gil Garcia St., cor N.G. Escario St., Capitol, Cebu City
772	947 CDU **	Phase 2 Carvelco Canteen, North Reclamation Area, Mandaue City
773	926 Sangley point	Dra. Salamanca St. Sangley Point, Cavite City
774	911 Balayan 2	Antorcha St.,Corner Paz St., Balayan, Batangas
775	998 Mambog, Bacoor	New Molino Blvd., Bacoor Cavite
776	929 Calauan	Brgy. Kanluran, Calauan, Laguna
777	922 Angono Medics	Quezon Ave. Hihgway, Brgy. San Isidro, Agono Rizal
778	870 Soho	Units 12/13, Level 1, Soho Central, Green Field District, Mandaluyong City
779	798 C5 Damayan **	Pristine Bldg., B51 L8, Brgy. Pinagsama, Taguig
780	659 Lung Center ^^	Diliman, Quezon City
781	849 Caltex San Simon **	Mac Arthur hi-way San Simon Exit, Pampanga
782	1016 Clark County **	C.M. Recto Avenue Clarkfield Pampanga
783	945 CSPC **	<i>GF, CSPC-Entreprenuership Training Center, Camarines Sur</i> <i>Polytechnic Colleges-Naga Campus</i>
784	952 Montalban, Burgos	J.P Rizal cor. Montaña drive, Brgy. Burgos, Montalban Rizal
785	1019 Banay-Banay **	Brgy. Banay-Banay, Cabuyao, Laguna
786	968 Tagudin **	Barangay Rizal, Tagudin, Ilocos Sur
787	961 La Paz **	La-Paz Concepcion Road, Brgy. San Isidro, La Paz, Tarlac
788	993 San Felix	Sto. Tomas, Batangas
789	963 Bayani Road **	Bayani Road cor. Diego Silang, Taguig City
790	873 San Sebastian	San Sebastian Cathedral, Lipa City
791	854 Naga 4	Liboton St., cor Jacob St. Naga City Camarines Sur
792	971 Pila Poblacion	Rizal St., Sta. Clara Sur, Pila, Laguna
793	910 500 Shaw **	Shaw Blvd. cor S. Laurel, Mandaluyong
794	962 Masapang, Victoria	National Highway, Brgy. Masapang, Victoria, Laguna
795	927 Dasma 4	B61 L1 Brgy., San Juan, Dasmariñas City, Cavite
796	941 Sariaya 2	Maharlika Highway, Brgy., Santo Cristo, Sariaya
797	924 Tawilisan	Brgy.Bihis, Tawilisan, Taal, Batangas
798	1020 St. Louis College **	McArthur Highway, San Fernando, La Union
799	976 San Vicente **	Brgy. Banay-Banay, Lipa City, Batangas
800	966 Yellow Bldg	Unit 1 yellow building 2A south station alabang muntinlupa
801	928 Arayat 3	Mangga-Cacutud Road, Poblacion, Arayat, Pampanga

802	959 Jaen **	San Isidro-Jaen Road,Jaen, Nueva Ecija
803	988 Ongpin	1043 Ongpin St. cor. Gonzalo Puyat, Manila City
804	1030 Caltex Plaridel (Cebu) **	Plaridel Street, Brgy. Alang-Alang, Mandaue City
805	1054 Grotto Vista **	Sta. Maria Tungkong Mangga Road, Graceville, Tungko, SJDM, Bulacan
806	1021 Talamban Crossing (Cebu) **	M. Cuenco Ave., cor., M.L. Quezon St. Talamban, Cebu
807	1028 Caltex N. Bacalso (Cebu) **	N. Bacalso Street, Cebu City
808	943 Daet **	<i>Louie's Restaurant, F. Pimentel Avenue, corner, JP Rizal St., Daet, Camarines Norte</i>
809	955 Victoria **	Tarlac-Victoria Highway, Victoria, Tarlac
810	982 RM Olongapo **	RM Centerpoint Bldg. Brgy. East Tanipac, Magsaysay Drive, Olongapo City
811	978 Naic 2	A. Soriano Highway Naic, Cavite
812	951 San Agustin **	Brgy San Agustine, Sto. Tomas, Batangas
813	957 Bamban **	McArthur Highway, Bamban Crossing, Bamban Tarlac
814	1034 Calamba 6 **	Brgy. Parian cor. Lawa Road, Calamba City, Laguna
815	904 Langkaan, Dasma **	Governor's Drive cor Langkaan Drive, Langkaan Dasmarinas Cavite
816	1038 Total Lucena **	National Highaway, Lucena City, Quezon Province
817	905 Harbor Point	Harbor Point, Rizal Highway, Subic bay Freeport Zone 2222
818	965 Siniloan **	L. De Leon St., Brgy. Acevida, Siniloan, Laguna
819	1080 CPI Soldier's Hill **	National Highway cor. Soldier Hills, Muntinlupa City
820	994 St. Theresa	101-F Aboitiz Street, Cebu City
821	939 Samal **	Brgy Poblacion Samal, Bataan
822	1056 Calaca	Rodriguez Street, Calaca,Batangas
823	954 Matatalaib **	Sitio Buno, Matatalaib, Tarlac City
824	1014 RCEE DORM (Cebu) **	N. Bacalso Ave., Brgy. Duljo, Cebu City
825	986 San Sebastian College	Mendiola Square, 2144-46 Claro M. Recto, Manila
826	1037 D'Ace Plaza **	United Avenue cor. Brixton St., Pioneer, Pasig City.
827	974 Splendor Place	G/F of Splendor Place, J. Nakpil St. cor., J.Bocobo St. Malate, Manila
828	983 Bonifacio Technology Center (BTC)	G/F Bonifacio Technology Center 2nd Ave., Global City, Taguig
829	1022 Colon **	Colon Street, corner Pelaez Street, Downtown, Cebu City



## PHILIPPINE SEVEN CORPORATION

7th Floor, The Columbia Tower, Ortigas Avenue, Mandaluyong City 1550 Philippines Telephone Nos. (632) 724-44-41 to 53 / 705-52-00 www.7-eleven.com.ph

#### STATEMENT OF MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL STATEMENTS

The management of Philippine Seven Corporation is responsible for the preparation and fair presentation of the consolidated financial statements for the years ended December 31, 2012 and 2011, including the additional components attached herein, in accordance with Philippine Financial Reporting Standards. This responsibility includes designing and implementing internal controls relevant to the preparation and fair presentation of the consolidated financial statements that are free from material misstatement, whether due to fraud or error, selecting and applying appropriate accounting policies, and making accounting estimates that are reasonable in the circumstances.

The Board of Directors or the Executive Committee or the Audit Committee, as authorized by the Board, reviews and approves the consolidated financial statements and submits the same to the stockholders.

SyCip Gorres Velayo & Co. the independent auditor appointed by the stockholders for the period December 31, 2012 and 2011, respectively, have examined the consolidated financial statements of the company in accordance with Philippine Standards on Auditing, and in their reports to the stockholders, have expressed their opinion on the fairness of presentation upon completion of such examination.

E T. PATERNO Chairman of the Board

JOSE VICTOR P. PATERNO **Chief Executive Officer** 

**PING-HUNG CHEN Chief Financial Officer** 

LAWRENCE M. DE LEON Finance Division Manager

COC. ND

PAGE NO

SERIES OF

Sined this 18th day of February, 2013 R WERRIN IL 2713 12.1 -018-897

ROLL ## 22; MCLE // IV-0006300, 5/19/12 PASI6 ( PTR # 8410181, 1/2/13 PASIS CITY

#### Part 1: FINANCIAL INFORMATION

Audited Consolidated Balance Sheets as of December 31, 2012 and 2011	
Audited Consolidated Statements of Comprehensive Income for the Years Ended December 31,	
2012, 2011 and 2010	
Audited Consolidated Statements of Changes in Equity for the Years Ended December 31,	
2012, 2011 and 2010	
Audited Consolidated Statements of Cash Flow for the Years Ended December 31, 2012, 2011	
and 2010	
Notes to Audited Consolidated Financial Statements	

#### Part 2. Index to the Financial Statements and Supplementary Schedules December 31, 2013

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Supplementary schedule of all the effective standards and interpretations as of December 31,	
2012	68
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# Part 3. Management's Discussion and Analysis of Financial Condition and Results of Operation in 2012.

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## Philippine Seven Corporation and Subsidiaries

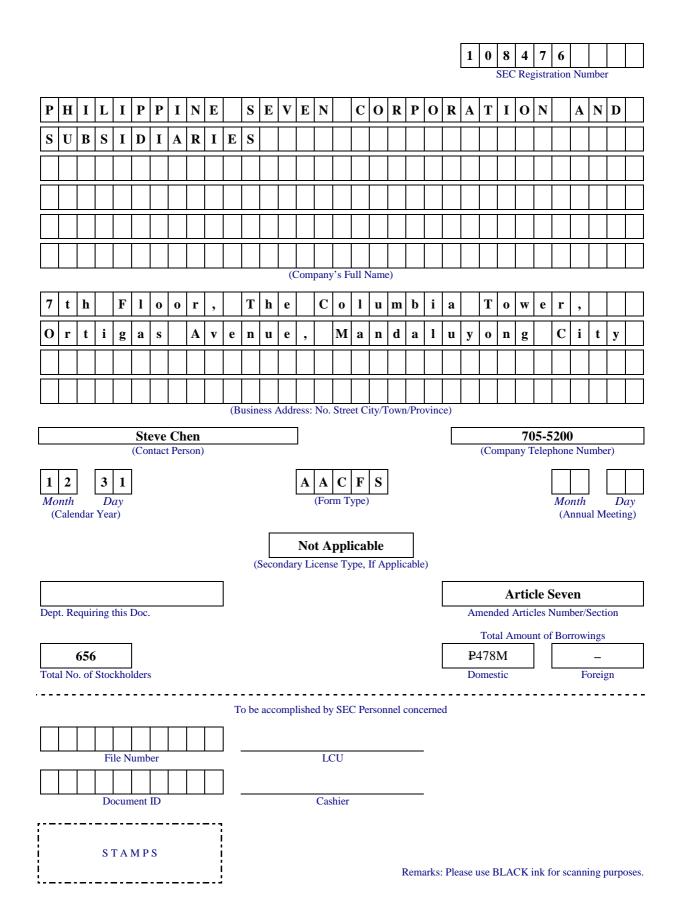
Consolidated Financial Statements December 31, 2012 and 2011 and Years Ended December 31, 2012, 2011 and 2010

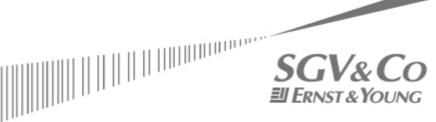
and

Independent Auditors' Report

SyCip Gorres Velayo & Co.

## **COVER SHEET**





**SyCip Gorres Velayo & Co.** 6760 Ayala Avenue 1226 Makati City Philippines

Phone: (632) 891 0307 Fax: (632) 819 0872 www.sgv.com.ph

BOA/PRC Reg. No. 0001, December 28, 2012, valid until December 31, 2015 SEC Accreditation No. 0012-FR-3 (Group A), November 15, 2012, valid until November 16, 2015

#### **INDEPENDENT AUDITORS' REPORT**

The Stockholders and the Board of Directors Philippine Seven Corporation 7th Floor, The Columbia Tower Ortigas Avenue, Mandaluyong City

We have audited the accompanying consolidated financial statements of Philippine Seven Corporation and Subsidiaries, which comprise the consolidated balance sheets as at December 31, 2012 and 2011, and the consolidated statements of comprehensive income, statements of changes in equity and statements of cash flows for each of the three years in the period ended December 31, 2012, and a summary of significant accounting policies and other explanatory information.

#### Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Philippine Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with Philippine Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



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#### **Opinion**

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of Philippine Seven Corporation and Subsidiaries as at December 31, 2012 and 2011, and their financial performance and their cash flows for each of the three years in the period ended December 31, 2012 in accordance with Philippine Financial Reporting Standards.

SYCIP GORRES VELAYO & CO.

Julii Chintini D. Wals

Julie Christine O. Mateo Partner CPA Certificate No. 93542 SEC Accreditation No. 0780-AR-1 (Group A), February 2, 2012, valid until February 1, 2015 Tax Identification No. 198-819-116 BIR Accreditation No. 08-001998-68-2012, April 11, 2012, valid until April 10, 2015 PTR No. 3670009, January 2, 2013, Makati City

February 18, 2013

## PHILIPPINE SEVEN CORPORATION AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS

	December 31	
	2012	2011
ASSETS		
Current Assets		
Cash and cash equivalents (Notes 4, 29 and 30)	₽415,285,569	₽394,696,749
Short-term investment (Notes 4, 29 and 30)	10,632,115	10,409,907
Receivables (Notes 5, 29 and 30)	374,597,843	239,289,287
Inventories (Note 6)	726,986,563	519,258,936
Prepayments and other current assets (Note 7)	259,007,887	161,522,138
Total Current Assets	1,786,509,977	1,325,177,017
Noncurrent Assets		
Property and equipment (Note 8)	2,276,921,044	1,946,032,976
Deposits (Note 9)	249,418,061	215,964,826
Deferred income tax assets - net (Note 27)	43,009,798	40,662,817
Goodwill and other noncurrent assets (Note 10)	208,489,602	206,461,345
Total Noncurrent Assets	2,777,838,505	2,409,121,964
TOTAL ASSETS	₽4,564,348,482	₽3,734,298,981
LIABILITIES AND EQUITY		
Current Liabilities	<b>N / # #</b>	
Bank loans (Notes 11, 29 and 30)	<b>₽</b> 477,777,778	₽374,666,667
Accounts payable and accrued expenses (Notes12, 29 and 30)	1,261,289,989	1,243,937,457
Income tax payable	105,144,142	73,922,196
Other current liabilities (Notes 13 and 25)	541,881,392	298,435,516
Total Current Liabilities	2,386,093,301	1,990,961,836
Noncurrent Liabilities		
Deposits payable (Note 14)	181,901,238	171,457,833
Net retirement obligations (Note 24)	61,120,420	65,192,720
Cumulative redeemable preferred shares (Note 15)	6,000,000	6,000,000
Deferred revenue - net of current portion (Note 16)	2,643,179	4,057,482
Total Noncurrent Liabilities	251,664,837	246,708,035
Total Liabilities	2,637,758,138	2,237,669,871
Equity		
Common stock (Notes 17 and 31) - P1 par value		
Authorized - 600,000,000 and 400,000,000 shares as of		
December 31, 2012 and 2011, respectively		
Issued - 399,325,661 and 347,329,216 shares as of		
December 31, 2012 and 2011, respectively		
[held by 656 and 666 equity holders in 2012		247 220 21 6
and 2011, respectively (Note 1)]	399,325,661	347,329,216
Additional paid-in capital (Note 31)	293,525,037	293,525,037
Retained earnings (Notes 17 and 31)	1,233,432,997	855,468,208
Revaluation increment on land [net of deferred income tax liability (Notes 8 and 27)]	3,229,895	3 220 205
(Notes 8 and 27)]	<u> </u>	<u>3,229,895</u> 1,499,552,356
Cost of 686,250 shares held in treasury (Note 17)		
	(2,923,246) 1,926,590,344	$\frac{(2,923,246)}{1,496,629,110}$
Total Equity TOTAL LIAPHITIES AND FOURTY		
TOTAL LIABILITIES AND EQUITY	₽4,564,348,482	₽3,734,298,981

### PHILIPPINE SEVEN CORPORATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

REVENUES         Revenue from merchandise sales (Note 32)       P11,713,760,468       P9,435,604,073       P7,612,243,056         Franchise revenue (Note 32)       683,572,827       534,025,712       442,822,680         Marketing income (Note 20)       375,768,257       239,888,660       147,469,060         Commission income (Note 32)       67,396,391       37,236,539       29,271,506         Rental income (Note 26)       45,751,718       44,143,593       37,361,844         Interest income (Notes 4, 9, 22 and 26)       5,377,093       5,864,713       5,355,769         Other income (Note 26)       123,025,663       99,300,756       72,802,078         Score of merchandise sales (Notes 18 and 32)       8,523,151,274       6,844,562,019       5,388,497,887         General and administrative expenses (Note 19)       3,785,661,595       3,012,177,978       2,531,390,104         Interest expense (Notes 11, 15 and 21)       16,596,830       16,024,647       16,398,169         Other expenses       14,595,186       4,806,251       5,403,913         INCOME BEFORE INCOME TAX       674,647,532       518,493,151       405,635,920			Years Ended Dece	ember 31
Revenue from merchandise sales (Note 32)       P11,713,760,468       P9,435,604,073       P7,612,243,056         Franchise revenue (Note 32)       683,572,827       534,025,712       442,822,680         Marketing income (Note 20)       375,768,257       239,888,660       147,469,060         Commission income (Note 20)       67,396,391       37,236,539       29,271,506         Rental income (Note 26)       445,751,718       444,143,593       37,361,844         Interest income (Note 26)       123,025,663       99,300,756       72,802,078         Other income (Note 26)       123,025,663       99,300,756       72,802,078         EXPENSES       13,014,652,417       10,396,064,046       8,347,325,993         EXPENSES       6       4,502,117       16,598,169       5,313,390,104         Interest expense (Notes 11, 15 and 21)       16,596,830       16,024,647       16,398,169         Other expenses       14,595,186       4,806,251       5,403,913         INCOME BEFORE INCOME TAX       674,647,532       518,493,151       405,635,920         PROVISION FOR INCOME TAX (Note 27)       210,022,001       162,150,162       128,755,672         NET INCOME       464,625,531       356,342,989       276,880,248         OTHER COMPREHENSIVE INCOME       – <th></th> <th>2012</th> <th>2011</th> <th>2010</th>		2012	2011	2010
Revenue from merchandise sales (Note 32)       P11,713,760,468       P9,435,604,073       P7,612,243,056         Franchise revenue (Note 32)       683,572,827       534,025,712       442,822,680         Marketing income (Note 20)       375,768,257       239,888,660       147,469,060         Commission income (Note 20)       67,396,391       37,236,539       29,271,506         Rental income (Note 26)       445,751,718       444,143,593       37,361,844         Interest income (Note 26)       123,025,663       99,300,756       72,802,078         Other income (Note 26)       123,025,663       99,300,756       72,802,078         EXPENSES       13,014,652,417       10,396,064,046       8,347,325,993         EXPENSES       6       4,502,117       16,598,169       5,313,390,104         Interest expense (Notes 11, 15 and 21)       16,596,830       16,024,647       16,398,169         Other expenses       14,595,186       4,806,251       5,403,913         INCOME BEFORE INCOME TAX       674,647,532       518,493,151       405,635,920         PROVISION FOR INCOME TAX (Note 27)       210,022,001       162,150,162       128,755,672         NET INCOME       464,625,531       356,342,989       276,880,248         OTHER COMPREHENSIVE INCOME       – <td>REVENUES</td> <td></td> <td></td> <td></td>	REVENUES			
Franchise revenue (Note 32)       683,572,827       534,025,712       442,822,680         Marketing income (Note 20)       375,768,257       239,888,660       147,469,060         Commission income (Note 32)       67,396,391       37,236,539       29,271,506         Rental income (Note 32)       67,396,391       37,236,539       29,271,506         Rental income (Note 34)       9,22 and 26)       5,377,093       5,864,713       5,355,769         Other income (Note 26)       123,025,663       99,300,756       72,802,078		₽11.713.760.468	₽9.435.604.073	₽7.612.243.056
Marketing income (Note 20) <b>375,768,257</b> 239,888,660       147,469,060         Commission income (Note 32) <b>67,396,391</b> 37,236,539       29,271,506         Rental income (Note 26) <b>45,751,718</b> 44,143,593       37,361,844         Interest income (Note 4, 9, 22 and 26) <b>5,377,093</b> 5,864,713       5,355,769         Other income (Note 26) <b>123,025,663</b> 99,300,756       72,802,078         Interest income (Note 26) <b>13,014,652,417</b> 10,396,064,046       8,347,325,993 <b>EXPENSES 5377,093</b> 5,864,713       5,388,497,887         General and administrative expenses (Note 19) <b>3,785,661,595</b> 3,012,177,978       2,531,390,104         Interest expense (Notes 11, 15 and 21) <b>16,596,830</b> 16,024,647       16,398,169         Other expenses <b>14,595,186</b> 4,806,251       5,403,913 <b>12,340,004,885</b> 9,877,570,895       7,941,690,073 <b>INCOME BEFORE INCOME TAX 674,647,532</b> 518,493,151       405,635,920 <b>PROVISION FOR INCOME TAX</b> (Note 27) <b>210,022,001</b> 162,150,162       128,755,672 <b>NET INCOME 464,625,531</b> 356,342,989       276,880,248 <b>OTHER COMPREHENSIVE INCOME</b> <			, , ,	
Commission income (Note 32)         67,396,391         37,236,539         29,271,506           Rental income (Note 26)         45,751,718         44,143,593         37,361,844           Interest income (Notes 4, 9, 22 and 26)         5,377,093         5,864,713         5,355,769           Other income (Note 26)         123,025,663         99,300,756         72,802,078           Interest income (Note 26)         123,025,663         99,300,756         72,802,078           Interest income (Note 26)         13,014,652,417         10,396,064,046         8,347,325,993           EXPENSES         Cost of merchandise sales (Notes 18 and 32)         8,523,151,274         6,844,562,019         5,388,497,887           General and administrative expenses (Note 19)         3,785,661,595         3,012,177,978         2,531,390,104           Interest expense (Notes 11, 15 and 21)         16,596,830         16,024,647         16,398,169           Other expenses         14,595,186         4,806,251         5,403,913           INCOME BEFORE INCOME TAX         674,647,532         518,493,151         405,635,920           PROVISION FOR INCOME TAX (Note 27)         210,022,001         162,150,162         128,755,672           NET INCOME         464,625,531         356,342,989         276,880,248           OTHER COMPREHENSIVE		, ,	, ,	
Rental income (Note 26)       45,751,718       44,143,593       37,361,844         Interest income (Notes 4, 9, 22 and 26)       5,377,093       5,864,713       5,355,769         Other income (Note 26)       123,025,663       99,300,756       72,802,078         Interest income (Note 26)       13,014,652,417       10,396,064,046       8,347,325,993         EXPENSES       Cost of merchandise sales (Notes 18 and 32)       8,523,151,274       6,844,562,019       5,388,497,887         General and administrative expenses (Note 19)       3,785,661,595       3,012,177,978       2,531,390,104         Interest expense (Notes 11, 15 and 21)       16,596,830       16,024,647       16,398,169         Other expenses       14,595,186       4,806,251       5,403,913         INCOME BEFORE INCOME TAX       674,647,532       518,493,151       405,635,920         PROVISION FOR INCOME TAX (Note 27)       210,022,001       162,150,162       128,755,672         NET INCOME       464,625,531       356,342,989       276,880,248         OTHER COMPREHENSIVE INCOME       –       –       –       –         TOTAL COMPREHENSIVE INCOME       P464,625,531       P356,342,989       P276,880,248         BASIC/DILUTED EARNINGS       EASIC/DILUTED EARNINGS       P356,342,989       P276,880,248			, ,	, ,
Interest income (Notes 4, 9, 22 and 26)       5,377,093       5,864,713       5,355,769         Other income (Note 26)       123,025,663       99,300,756       72,802,078         13,014,652,417       10,396,064,046       8,347,325,993         EXPENSES       6,844,562,019       5,388,497,887         General and administrative expenses (Note 19)       3,785,661,595       3,012,177,978       2,531,390,104         Interest expense (Notes 11, 15 and 21)       16,596,830       16,024,647       16,398,169         Other expenses       14,595,186       4,806,251       5,403,913         INCOME BEFORE INCOME TAX       674,647,532       518,493,151       405,635,920         PROVISION FOR INCOME TAX (Note 27)       210,022,001       162,150,162       128,755,672         NET INCOME       464,625,531       356,342,989       276,880,248         OTHER COMPREHENSIVE INCOME       –       –       –         TOTAL COMPREHENSIVE INCOME       P464,625,531       P356,342,989       P276,880,248         BASIC/DILUTED EARNINGS       EXEMPTIONE       –       –       –	Rental income (Note 26)	, , ,	44,143,593	37,361,844
13,014,652,417         10,396,064,046         8,347,325,993           EXPENSES         Cost of merchandise sales (Notes 18 and 32)         8,523,151,274         6,844,562,019         5,388,497,887           General and administrative expenses (Note 19)         3,785,661,595         3,012,177,978         2,531,390,104           Interest expense (Notes 11, 15 and 21)         16,596,830         16,024,647         16,398,169           Other expenses         14,595,186         4,806,251         5,403,913           I2,340,004,885         9,877,570,895         7,941,690,073           INCOME BEFORE INCOME TAX         674,647,532         518,493,151         405,635,920           PROVISION FOR INCOME TAX (Note 27)         210,022,001         162,150,162         128,755,672           NET INCOME         464,625,531         356,342,989         276,880,248           OTHER COMPREHENSIVE INCOME         –         –         –           TOTAL COMPREHENSIVE INCOME         P464,625,531         P356,342,989         P276,880,248           BASIC/DILUTED EARNINGS         P464,625,531         P356,342,989         P276,880,248				
EXPENSES         Cost of merchandise sales (Notes 18 and 32)         6,8523,151,274       6,844,562,019       5,388,497,887         General and administrative expenses (Note 19)       3,785,661,595       3,012,177,978       2,531,390,104         Interest expense (Notes 11, 15 and 21)       16,596,830       16,024,647       16,398,169         Other expenses       14,595,186       4,806,251       5,403,913         I2,340,004,885       9,877,570,895       7,941,690,073         INCOME BEFORE INCOME TAX       674,647,532       518,493,151       405,635,920         PROVISION FOR INCOME TAX (Note 27)       210,022,001       162,150,162       128,755,672         NET INCOME       464,625,531       356,342,989       276,880,248         OTHER COMPREHENSIVE INCOME       –       –       –         TOTAL COMPREHENSIVE INCOME       P464,625,531       P356,342,989       P276,880,248	Other income (Note 26)	123,025,663	99,300,756	72,802,078
Cost of merchandise sales (Notes 18 and 32)       8,523,151,274       6,844,562,019       5,388,497,887         General and administrative expenses (Note 19)       3,785,661,595       3,012,177,978       2,531,390,104         Interest expense (Notes 11, 15 and 21)       16,596,830       16,024,647       16,398,169         Other expenses       14,595,186       4,806,251       5,403,913         INCOME BEFORE INCOME TAX       674,647,532       518,493,151       405,635,920         PROVISION FOR INCOME TAX (Note 27)       210,022,001       162,150,162       128,755,672         NET INCOME       464,625,531       356,342,989       276,880,248         OTHER COMPREHENSIVE INCOME       –       –       –         TOTAL COMPREHENSIVE INCOME       P464,625,531       P356,342,989       P276,880,248         BASIC/DILUTED EARNINGS       P464,625,531       P356,342,989       P276,880,248	, , , , , , , , , , , , , , , , ,	13,014,652,417	10,396,064,046	8,347,325,993
Cost of merchandise sales (Notes 18 and 32)       8,523,151,274       6,844,562,019       5,388,497,887         General and administrative expenses (Note 19)       3,785,661,595       3,012,177,978       2,531,390,104         Interest expense (Notes 11, 15 and 21)       16,596,830       16,024,647       16,398,169         Other expenses       14,595,186       4,806,251       5,403,913         INCOME BEFORE INCOME TAX       674,647,532       518,493,151       405,635,920         PROVISION FOR INCOME TAX (Note 27)       210,022,001       162,150,162       128,755,672         NET INCOME       464,625,531       356,342,989       276,880,248         OTHER COMPREHENSIVE INCOME       –       –       –         TOTAL COMPREHENSIVE INCOME       P464,625,531       P356,342,989       P276,880,248         BASIC/DILUTED EARNINGS       P464,625,531       P356,342,989       P276,880,248				
General and administrative expenses (Note 19)       3,785,661,595       3,012,177,978       2,531,390,104         Interest expense (Notes 11, 15 and 21)       16,596,830       16,024,647       16,398,169         Other expenses       14,595,186       4,806,251       5,403,913         INCOME BEFORE INCOME TAX       674,647,532       518,493,151       405,635,920         PROVISION FOR INCOME TAX (Note 27)       210,022,001       162,150,162       128,755,672         NET INCOME       464,625,531       356,342,989       276,880,248         OTHER COMPREHENSIVE INCOME       –       –       –         TOTAL COMPREHENSIVE INCOME       P464,625,531       P356,342,989       P276,880,248         BASIC/DILUTED EARNINGS       PA64,625,531       P356,342,989       P276,880,248		0 500 151 054	6 0 4 4 5 6 2 0 1 0	5 200 407 007
Interest expense (Notes 11, 15 and 21)       16,596,830       16,024,647       16,398,169         Other expenses       14,595,186       4,806,251       5,403,913         12,340,004,885       9,877,570,895       7,941,690,073         INCOME BEFORE INCOME TAX       674,647,532       518,493,151       405,635,920         PROVISION FOR INCOME TAX (Note 27)       210,022,001       162,150,162       128,755,672         NET INCOME       464,625,531       356,342,989       276,880,248         OTHER COMPREHENSIVE INCOME       –       –       –         TOTAL COMPREHENSIVE INCOME       P464,625,531       P356,342,989       P276,880,248         BASIC/DILUTED EARNINGS       P464,625,531       P356,342,989       P276,880,248				
Other expenses         14,595,186         4,806,251         5,403,913           12,340,004,885         9,877,570,895         7,941,690,073           INCOME BEFORE INCOME TAX         674,647,532         518,493,151         405,635,920           PROVISION FOR INCOME TAX (Note 27)         210,022,001         162,150,162         128,755,672           NET INCOME         464,625,531         356,342,989         276,880,248           OTHER COMPREHENSIVE INCOME         –         –         –           TOTAL COMPREHENSIVE INCOME         P464,625,531         P356,342,989         P276,880,248           BASIC/DILUTED EARNINGS          P464,625,531         P356,342,989         P276,880,248				
12,340,004,885       9,877,570,895       7,941,690,073         INCOME BEFORE INCOME TAX       674,647,532       518,493,151       405,635,920         PROVISION FOR INCOME TAX (Note 27)       210,022,001       162,150,162       128,755,672         NET INCOME       464,625,531       356,342,989       276,880,248         OTHER COMPREHENSIVE INCOME       –       –       –         TOTAL COMPREHENSIVE INCOME       P464,625,531       P356,342,989       P276,880,248         BASIC/DILUTED EARNINGS       P464,625,531       P356,342,989       P276,880,248	1	, , ,		
INCOME BEFORE INCOME TAX       674,647,532       518,493,151       405,635,920         PROVISION FOR INCOME TAX (Note 27)       210,022,001       162,150,162       128,755,672         NET INCOME       464,625,531       356,342,989       276,880,248         OTHER COMPREHENSIVE INCOME       –       –       –         TOTAL COMPREHENSIVE INCOME       P464,625,531       P356,342,989       P276,880,248         BASIC/DILUTED EARNINGS       P464,625,531       P356,342,989       P276,880,248	Other expenses	, ,		
PROVISION FOR INCOME TAX (Note 27)       210,022,001       162,150,162       128,755,672         NET INCOME       464,625,531       356,342,989       276,880,248         OTHER COMPREHENSIVE INCOME       –       –       –         TOTAL COMPREHENSIVE INCOME       P464,625,531       P356,342,989       P276,880,248         BASIC/DILUTED EARNINGS       P464,625,531       P356,342,989       P276,880,248		12,340,004,885	9,877,570,895	7,941,690,073
NET INCOME       464,625,531       356,342,989       276,880,248         OTHER COMPREHENSIVE INCOME       –       –       –       –         TOTAL COMPREHENSIVE INCOME       P464,625,531       P356,342,989       P276,880,248         BASIC/DILUTED EARNINGS       P464,625,531       P356,342,989       P276,880,248	INCOME BEFORE INCOME TAX	674,647,532	518,493,151	405,635,920
OTHER COMPREHENSIVE INCOME–––TOTAL COMPREHENSIVE INCOMEP464,625,531P356,342,989P276,880,248BASIC/DILUTED EARNINGS	PROVISION FOR INCOME TAX (Note 27)	210,022,001	162,150,162	128,755,672
TOTAL COMPREHENSIVE INCOME         P464,625,531         P356,342,989         P276,880,248           BASIC/DILUTED EARNINGS	NET INCOME	464,625,531	356,342,989	276,880,248
BASIC/DILUTED EARNINGS	OTHER COMPREHENSIVE INCOME	_	_	_
	TOTAL COMPREHENSIVE INCOME	₽464,625,531	₽356,342,989	₽276,880,248
	BASIC/DILUTED EARNINGS			
		<b>₽1.17</b>	₽0.89	₽0.69

## PHILIPPINE SEVEN CORPORATION AND SUBSIDIARIES

### **CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY** FOR THE YEARS ENDED DECEMBER 31, 2012, 2011 AND 2010

			Retained	Revaluation Increment on		Treasury	
	Common Stock	Additional	Earnings	Land - net		Stock	
		Paid-in Capital	(Note 17)		Total	(Note 17)	Total
BALANCES AS OF DECEMBER 31, 2009	₽287,761,172	₽293,525,037	<b>₽326,309,628</b>	₽3,229,895	₽910,825,732	(₽2,923,246)	<b>₽907,902,486</b>
Total comprehensive income:			276 000 040		07 6 000 0 40		27 ( 000 2 10
Net income for the year	-	-	276,880,248	-	276,880,248	-	276,880,248
Other comprehensive income	-	-	-	_	-	_	-
Stock dividends (Note 17)	14,353,746	-	(14,353,746)	-	-	-	-
Cash dividends (Note 17)	_	_	(14,353,746)	_	(14,353,746)	_	(14,353,746)
BALANCES AS OF DECEMBER 31, 2010	302,114,918	293,525,037	574,482,384	3,229,895	1,173,352,234	(2,923,246)	1,170,428,988
Total comprehensive income:							
Net income for the year	-	-	356,342,989	_	356,342,989	_	356,342,989
Other comprehensive income	_	_	_	_	_	_	_
Stock dividends (Note 17)	45,214,298	-	(45,214,298)	_	_	_	_
Cash dividends (Note 17)	-	_	(30,142,867)	_	(30,142,867)	_	(30,142,867)
BALANCES AS OF DECEMBER 31, 2011	347,329,216	293,525,037	855,468,208	3,229,895	1,499,552,356	(2,923,246)	1,496,629,110
Total comprehensive income:							
Net income for the year	-	-	464,625,531	_	464,625,531	_	464,625,531
Other comprehensive income	-	_	_	_	_	_	_
Stock dividends (Note 17)	51,996,445	-	(51,996,445)	_	_	_	-
Cash dividends (Note 17)	_	_	(34,664,297)	_	(34,664,297)	_	(34,664,297)
BALANCES AS OF DECEMBER 31, 2012	₽399,325,661	₽293,525,037	₽1,233,432,997	₽3,229,895	₽1,929,513,590	(₽2,923,246)	₽1,926,590,344

## PHILIPPINE SEVEN CORPORATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS

	Years Ended December 31				
	2012	2011	2010		
CASH FLOWS FROM OPERATING ACTIVITIES					
Income before income tax	₽674,647,532	₽518,493,151	₽405,635,920		
Adjustments for:	F0/7,07/,002	£310,493,131	£+05,055,720		
Depreciation and amortization (Notes 8 and 19)	527,786,925	378,355,521	291,803,754		
Interest expense (Notes 11, 15, and 21)	16,596,830	16,024,647	16,398,169		
Net retirement benefits cost (Notes 23 and 24)	16,206,912	12,368,401	11,220,501		
Interest income (Notes 4, 9, 22 and 26)	(5,377,093)	(5,864,713)	(5,355,769)		
Amortization of:	(0,011,050)	(0,001,710)	(0,000,10)		
Deferred lease (Notes 10 and 26)	2,485,728	2,779,684	1,414,700		
Software and other program costs	_,,	_,,	_,,		
(Notes 10 and 19)	1,490,475	2,598,741	3,089,728		
Deferred revenue on exclusivity contract	_,	_,0,0,0,7,11	0,000,720		
(Notes 16 and 32)	(1,934,524)	(1,934,524)	(5,476,190)		
Deferred revenue on finance lease	(_,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(-,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(0,000,000)		
(Notes 16 and 26)	(589,567)	(589,567)	(709,665)		
Unrealized foreign exchange loss (gain)	439,728	(49,798)	378,900		
Loss on retirement of property and equipment			67,751		
Operating income before working capital changes	1,231,752,946	922,181,543	718,467,799		
Decrease (increase) in:		,, ,	0, . 0 . , . , . , .		
Receivables	(130,841,872)	(75,684,791)	14,301,014		
Inventories	(207,727,627)	(116,839,359)	13,233,094		
Prepayments and other current assets	(97,485,749)	(32,811,310)	(58,286,054)		
Increase (decrease) in:		(- )- ))	(		
Accounts payable and accrued expenses	17,353,481	165,298,414	50,754,902		
Other current liabilities	243,445,876	32,636,218	21,551,666		
Deposits payable	10,443,405	28,595,696	22,895,083		
Deferred revenue	1,109,788	(418,727)	5,133,336		
Retirement benefits contributions (Note 24)	(20,279,212)	(4,629,263)	(9,434,042)		
Cash generated from operations	1,047,771,036	918,328,421	778,616,797		
Income taxes paid	(181,147,036)	(133,352,439)	(118,023,813)		
Interest received	2,866,833	2,933,116	3,711,520		
Net cash provided by operating activities	869,490,833	787,909,098	664,304,504		
CASH FLOWS FROM INVESTING ACTIVITIES					
Additions to:	(050 (54 002)	(717,001,726)	((71 000 000)		
Property and equipment (Note 8)	(858,674,993)	(717,091,736)	(671,923,830)		
Software and other program costs (Note 10)	(190,000)	_	(161,900)		
Decrease (increase) in:		(07.156.000)	(20.004.025)		
Deposits	(35,553,176)	(37,156,223)	(28,984,235)		
Goodwill and other noncurrent assets	(7,405,740)	(7,922,962)	6,339,916		
Short-term investment	(222,208)	(268,352)	(10,141,555)		
Collection of lease receivable (Note 26)	1,591,280	1,591,280	1,775,466		
Net cash used in investing activities	(900,454,837)	(760,847,993)	(703,096,138)		

(Forward)

	Years Ended December 31				
	2012	2011	2010		
CASH FLOWS FROM FINANCING ACTIVITIES					
Availments of bank loans (Note 11)	<b>₽210,000,000</b>	₽230,000,000	₽290,000,000		
Payments of bank loans (Note 11)	(106,888,889)	(175,333,333)	(310,000,000)		
Interest paid	(16,597,779)	(15,725,011)	(16,577,074)		
Cash dividends paid (Note 17)	(34,664,297)	(30,142,867)	(14,353,746)		
Net cash provided by (used in) financing activities	51,849,035	8,798,789	(50,930,820)		
EFFECT OF EXCHANGE RATE CHANGES ON CASH AND CASH EQUIVALENTS	(296,211)	107,321	(378,900)		
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	20,588,820	35,967,215	(90,101,354)		
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR	394,696,749	358,729,534	448,830,888		
CASH AND CASH EQUIVALENTS AT END OF YEAR	₽415,285,569	₽394,696,749	₽358,729,534		

## PHILIPPINE SEVEN CORPORATION AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### 1. Corporate Information and Authorization for Issuance of the Consolidated Financial Statements

#### Corporate Information

Philippine Seven Corporation (the Company or PSC) was incorporated in the Philippines and registered with the Philippine Securities and Exchange Commission (SEC) on November 29, 1982. The Company and its subsidiaries (collectively referred to as "the Group"), are primarily engaged in the business of retailing, merchandising, buying, selling, marketing, importing, exporting, franchising, acquiring, holding, distributing, warehousing, trading, exchanging or otherwise dealing in all kinds of grocery items, dry goods, food or foodstuffs, beverages, drinks and all kinds of consumer needs or requirements and in connection therewith, operating or maintaining warehouses, storages, delivery vehicles and similar or incidental facilities. The Group is also engaged in the management, development, sale, exchange, and holding for investment or otherwise of real estate of all kinds, including buildings, houses and apartments and other structures.

The Company is controlled by President Chain Store (Labuan) Holdings, Ltd., an investment holding company incorporated in Malaysia, which owns 51.56% of the Company's outstanding shares. The remaining 48.44% of the shares are widely held. The ultimate parent of the Company is President Chain Store Corporation (PCSC), which is incorporated in Taiwan, Republic of China.

The Company has its primary listing on the Philippine Stock Exchange. As of December 31, 2012 and 2011, the Company has 656 and 666 equity holders, respectively.

The registered business address of the Company is 7th Floor, The Columbia Tower, Ortigas Avenue, Mandaluyong City.

#### Authorization for Issuance of the Consolidated Financial Statements

The consolidated financial statements as of December 31, 2012 and 2011 and for each of the three years in the period ended December 31, 2012 were authorized for issue by the Board of Directors (BOD) on February 18, 2013.

#### 2. Summary of Significant Accounting Policies and Financial Reporting Practices

#### **Basis of Preparation**

The consolidated financial statements are prepared under the historical cost basis, except for parcels of land, which are carried at revalued amount. The consolidated financial statements are presented in Philippine Peso (Peso), which is the Company's functional currency and all amounts are rounded to the nearest Peso except when otherwise indicated.

#### Statement of Compliance

The consolidated financial statements, which are prepared for submission to the SEC, are prepared in compliance with Philippine Financial Reporting Standards (PFRS). PFRS also includes Philippine Accounting Standards (PAS) and Philippine Interpretations from International Financial Reporting Interpretations Committee (IFRIC) issued by the Philippine Financial Reporting Standards Council (FRSC).

#### **Changes in Accounting Policies**

The accounting policies adopted are consistent with those of the previous financial year except for the following amended PFRS and PAS, which were adopted on January 1, 2012.

• Amendments to PFRS 7, *Financial Instruments: Disclosures - Transfers of Financial Assets* The amendments require additional disclosures about financial assets that have been transferred but not derecognized to enhance the understanding of the relationship between those assets that have not been derecognized and their associated liabilities. In addition, the amendments require disclosures about continuing involvement in derecognized assets to enable users of financial statements to evaluate the nature of, and risks associated with, the entity's continuing involvement in those derecognized assets. The amendments affect disclosures only and have no impact on the Group's financial position or performance.

#### • Amendments to PAS 12, Income Taxes - Deferred Tax: Recovery of Underlying Assets

This amendment to PAS 12 clarifies the determination of deferred tax on investment property measured at fair value. The amendment introduces a rebuttable presumption that the carrying amount of investment property measured using the fair value model in PAS 40, *Investment Property*, will be recovered through sale and, accordingly, requires that any related deferred tax should be measured on a 'sale' basis. The presumption is rebutted if the investment property is depreciable and it is held within a business model whose objective is to consume substantially all of the economic benefits in the investment property over time ('use' basis), rather than through sale. Furthermore, the amendment introduces the requirement that deferred tax on non-depreciable assets measured using the revaluation model in PAS 16, *Property, Plant and Equipment*, always be measured on a sale basis of the asset.

The Group has parcels of land under PAS 16 carried under the revaluation model. These assets are all classified as ordinary assets for income tax purposes. As the jurisdiction in which the Group operates does not have a different tax rate for 'sale' or 'use' basis of assets classified as ordinary assets for income tax purposes, the amendment has no impact on the consolidated financial statements of the Group.

New Accounting Standards, Interpretations and Amendments

to Existing Standards Effective Subsequent to December 31, 2012

The Group will adopt the following standards, interpretations and amendments to existing standards enumerated below when these become effective. Except as otherwise indicated, the Group does not expect the adoption of these standards, interpretations and amendments to existing standards to have a significant impact on the consolidated financial statements.

Effective in 2013

• Amendments to PFRS 7, *Financial Instruments: Disclosures - Offsetting Financial Assets and Financial Liabilities* 

These amendments require an entity to disclose information about rights of set-off and related arrangements (such as collateral agreements). The new disclosures are required for all recognized financial instruments that are set-off in accordance with PAS 32, *Financial Instruments: Presentation - Classification of Rights Issues.* These disclosures also apply to recognized financial instruments that are subject to an enforceable master netting arrangement or 'similar agreement', irrespective of whether they are set-off in accordance with PAS 32. The amendments require entities to disclose, in a tabular format unless another format is more appropriate, the following minimum quantitative information:

- a) The gross amounts of those recognized financial assets and recognized financial liabilities;
- b) The amounts that are set-off in accordance with the criteria in PAS 32 when determining the net amounts presented in the balance sheet;
- c) The net amounts presented in the balance sheet;
- d) The amounts subject to an enforceable master netting arrangement or similar agreement that are not otherwise included in (b) above, including:
  - i. Amounts related to recognized financial instruments that do not meet some or all of the offsetting criteria in PAS 32; and
  - ii. Amounts related to financial collateral (including cash collateral); and
- e) The net amount after deducting the amounts in (d) from the amounts in (c) above.

This is presented separately for financial assets and financial liabilities recognized at the end of the balance sheet period. The amendments to PFRS 7 are to be applied retrospectively and are effective for annual periods beginning on or after January 1, 2013. The amendments affect disclosures only and have no impact on the Group's financial position or performance.

#### • PFRS 10, Consolidated Financial Statements

PFRS 10 replaces the portion of PAS 27, *Consolidated and Separate Financial Statements*, that addresses the accounting for consolidated financial statements. It also includes the issues raised in SIC 12, *Consolidation - Special Purpose Entities*. PFRS 10 establishes a single control model that applies to all entities including special purpose entities. The changes introduced by PFRS 10 will require management to exercise significant judgment to determine which entities are controlled, and therefore, are required to be consolidated by a parent, compared with the requirements that were in PAS 27. The standard becomes effective for annual periods beginning on or after January 1, 2013.

A reassessment of control was performed by the Company in accordance with the provisions of PFRS 10. The Company determined that there will be no change in the composition of subsidiaries currently included in the consolidated financial statements.

#### • PFRS 11, Joint Arrangements

PFRS 11 replaces PAS 31, *Interests in Joint Ventures*, and SIC 13, *Jointly Controlled Entities* - *Non-Monetary Contributions by Venturers*. PFRS 11 removes the option to account for jointly controlled entities using proportionate consolidation. Instead, jointly controlled entities that meet the definition of a joint venture must be accounted for using the equity method. The standard becomes effective for annual periods beginning on or after January 1, 2013.

#### • PFRS 12, Disclosure of Interest with Other Entities

PFRS 12 includes all of the disclosures related to consolidated financial statements that were previously in PAS 27, as well as all the disclosures that were previously included in PAS 31 and PAS 28, *Investments in Associates*. These disclosures relate to an entity's interests in subsidiaries, joint arrangements, associates and structured entities. A number of new disclosures are also required. The standard becomes effective for annual periods beginning on or after January 1, 2013.

Adoption of PFRS 12 will affect disclosures only and have no impact on the Group's financial position or performance.

• PFRS 13, Fair Value Measurement

PFRS 13 establishes a single source of guidance under PFRSs for all fair value measurements. PFRS 13 does not change when an entity is required to use fair value, but rather provides guidance on how to measure fair value under PFRS when fair value is required or permitted. This standard should be applied prospectively as of the beginning of the annual period in which it is initially applied. Its disclosure requirements need not be applied in comparative information provided for periods before initial application of PFRS 13.

The Group is currently assessing the impact of adopting this standard, but based on preliminary analyses, no material impact is expected, apart from additional disclosures required by the standard.

• Amendments to PAS 1, Presentation of Financial Statements - Presentation of Items of Other Comprehensive Income or OCI

The amendments to PAS 1 change the grouping of items presented in OCI. Items that can be reclassified (or "recycled") to profit or loss at a future point in time (for example, upon derecognition or settlement) will be presented separately from items that will never be recycled. The amendment becomes effective for annual periods beginning on or after July 1, 2012. The amendments will be applied retrospectively and will result to the modification of the presentation of items of OCI. The amendments affect presentation only and have no impact on the Group's financial position or performance.

• Amendment to PAS 19, *Employee Benefits (Revised)* 

Amendments to PAS 19 range from fundamental changes such as removing the corridor mechanism and the concept of expected returns on plan assets to simple clarifications and rewording. The revised standard also requires new disclosures such as, among others, a sensitivity analysis for each significant actuarial assumption, information on asset-liability matching strategies, duration of the defined benefit obligation, and disaggregation of plan assets by nature and risk. The amendments become effective for annual periods beginning on or after January 1, 2013. Once effective, the Group has to apply the amendments retroactively to the earliest period presented.

The Group reviewed its existing employee benefits and determined that the amended standard has significant impact on its accounting for retirement benefits. The Group obtained the services of an external actuary to compute the impact to the financial statements upon adoption of the standard. The accounts below are expected to increase (decrease) as follows:

Consolic	lated	balance	sheets	

	As at	As at		
	December 31, 2012	January 1, 2012		
Net retirement obligations	₽24,892,273	₽25,063,278		
Deferred income tax asset	7,467,682	7,518,983		
Retained earnings	(17,424,591)	(17,544,295)		
Consolidated statements of comprehensive income				
	2012	2011		
Net retirement benefits cost	(₽786,417)	(₽600,386)		
Income tax expense	235,925	180,116		
Net income for the year	550,492	420,270		
Other comprehensive income	(430,788)	(7,183,143)		
Total comprehensive income	119,704	(6,762,873)		

- Amendment to PAS 27, *Separate Financial Statements (Revised)* As a consequence of the issuance of the new PFRS 10 and PFRS 12, what remains of PAS 27 is limited to accounting for subsidiaries, jointly controlled entities, and associates in the separate financial statements. The amendment becomes effective for annual periods beginning on or after January 1, 2013.
- Amendment to PAS 28, Investments in Associates and Joint Ventures (Revised)
- As a consequence of the issuance of the new PFRS 11 and PFRS 12, PAS 28, *Investments in Associates*, has been renamed PAS 28, *Investments in Associates and Joint Ventures*, and describes the application of the equity method to investments in joint ventures in addition to associates. The amendment becomes effective for annual periods beginning on or after January 1, 2013.
- Philippine Interpretation IFRIC 20, *Stripping Costs in the Production Phase of a Surface Mine* This interpretation applies to waste removal costs ("stripping costs") that are incurred in surface mining activity during the production phase of the mine ("production stripping costs"). The interpretation becomes effective for annual periods beginning on or after January 1, 2013. The new interpretation is not relevant to the Group.

#### Effective in 2014

• Amendments to PAS 32, Financial Instruments: Presentation - Offsetting Financial Assets and Financial Liabilities

The amendments clarify the meaning of "currently has a legally enforceable right to set-off" and also clarify the application of the PAS 32 offsetting criteria to settlement systems (such as central clearing house systems) which apply gross settlement mechanisms that are not simultaneous. The amendments to PAS 32 are to be retrospectively applied for annual periods beginning on or after January 1, 2014. The amendments affect presentation only and have no impact on the Group's financial position or performance.

#### Effective in 2015

• PFRS 9, Financial Instruments

PFRS 9, as issued, reflects the first phase on the replacement of PAS 39 and applies to the classification and measurement of financial assets and liabilities as defined in PAS 39, Financial Instruments: Recognition and Measurement. Work on impairment of financial instruments and hedge accounting is still ongoing, with a view to replacing PAS 39 in its entirety. PFRS 9 requires all financial assets to be measured at fair value at initial recognition. A debt financial asset may, if the fair value option (FVO) is not invoked, be subsequently measured at amortized cost if it is held within a business model that has the objective to hold the assets to collect the contractual cash flows and its contractual terms give rise, on specified dates, to cash flows that are solely payments of principal and interest on the principal outstanding. All other debt instruments are subsequently measured at fair value through profit or loss. All equity financial assets are measured at fair value either through OCI or profit or loss. Equity financial assets held for trading must be measured at fair value through profit or loss. For FVO liabilities, the amount of change in the fair value of a liability that is attributable to changes in credit risk must be presented in OCI. The remainder of the change in fair value is presented in profit or loss, unless presentation of the fair value change in respect of the liability's credit risk in OCI would create or enlarge an accounting mismatch in profit or loss. All other PAS 39 classification and measurement requirements for financial liabilities have been carried forward into PFRS 9, including the embedded derivative separation rules and the criteria for using the FVO. PFRS 9 is effective for annual periods beginning on or after January 1, 2015.

The adoption of the first phase of PFRS 9 may have an effect on the classification and measurement of the Group's financial assets, but will potentially have no impact on the classification and measurement of financial liabilities.

As of December 31, 2012, the Group did not conduct an evaluation of the impact of PFRS 9 in its consolidated financial statements. The Group did not early adopt PFRS 9 in its December 31, 2012 consolidated financial statements. The Group will assess the impact of PFRS 9 in its consolidated financial statements upon completion of all phases of PFRS 9.

#### *Effective date to be determined*

- Philippine Interpretation IFRIC 15, Agreements for the Construction of Real Estate
  - This interpretation covers accounting for revenue and associated expenses by entities that undertake the construction of real estate directly or through subcontractors. The SEC and the FRSC have deferred the effectivity of this interpretation until the final Revenue standard is issued by the International Accounting Standards Board (IASB) and an evaluation of the requirements of the final Revenue standard against the practices of the Philippine real estate industry is completed. Adoption of the interpretation when it becomes effective will not have any impact on the financial statements of the Group.

#### Annual Improvements to PFRSs (2009-2011 cycle)

The Annual Improvements to PFRSs (2009-2011 cycle) contain non-urgent but necessary amendments to PFRSs. The amendments are effective for annual periods beginning on or after January 1, 2013 and are applied retrospectively. Earlier application is permitted.

• PFRS 1, First-time Adoption of PFRS - Borrowing Costs

The amendment clarifies that, upon adoption of PFRS, an entity that capitalized borrowing costs in accordance with its previous generally accepted accounting principles, may carry forward, without any adjustment, the amount previously capitalized in its opening balance sheet at the date of transition. Subsequent to the adoption of PFRS, borrowing costs are recognized in accordance with PAS 23, *Borrowing Costs*. The amendment does not apply to the Group as it is not a first-time adopter of PFRS.

• PAS 1, Presentation of Financial Statements - Clarification of the Requirements for Comparative Information

The amendments clarify the requirements for comparative information that are disclosed voluntarily and those that are mandatory due to retrospective application of an accounting policy, or retrospective restatement or reclassification of items in the financial statements. An entity must include comparative information in the related notes to the financial statements when it voluntarily provides comparative information beyond the minimum required comparative period. The additional comparative period does not need to contain a complete set of financial statements. On the other hand, supporting notes for the third balance sheet (mandatory when there is a retrospective application of an accounting policy, or retrospective restatement or reclassification of items in the financial statements) are not required. The amendments affect disclosures only and have no impact on the Group's financial position or performance.

#### • PAS 16, Property, Plant and Equipment - Classification of Servicing Equipment

The amendment clarifies that spare parts, stand-by equipment and servicing equipment should be recognized as property, plant and equipment when they meet the definition of property, plant and equipment and should be recognized as inventory if otherwise. The amendment will not have any significant impact on the Group's financial position or performance. • PAS 32, Financial Instruments: Presentation - Tax Effect of Distributions to Holders of Equity Instruments

The amendment clarifies that income taxes relating to distributions to equity holders and to transaction costs of an equity transaction are accounted for in accordance with PAS 12. The Group expects that this amendment will not have any impact on its financial position or performance.

• PAS 34, Interim Financial Reporting - Interim Financial Reporting and Segment Information for Total Assets and Liabilities

The amendment clarifies that the total assets and liabilities for a particular reportable segment need to be disclosed only when the amounts are regularly provided to the chief operating decision maker and there has been a material change from the amount disclosed in the entity's previous annual financial statements for that reportable segment. The amendment affects disclosures only and has no impact on the Group's financial position or performance.

#### Basis of Consolidation

The consolidated financial statements include the accounts of the Company and the following subsidiaries:

	Country of	Percentage of
	Incorporation	Ownership
Convenience Distribution, Inc. (CDI)	Philippines	100
Store Sites Holding, Inc. (SSHI)	Philippines	100

Subsidiaries are those entities in which the Company has an interest of more than one half of the voting rights or otherwise has power to govern the financial and operating policies through interlocking directorships such that substantial benefits from the subsidiaries' activities flow to the Company. Subsidiaries are fully consolidated from the date on which control is transferred to the Company. They are de-consolidated from the date on which control ceases. The results of subsidiaries acquired or disposed of during the year are included in profit or loss from the date of acquisition or up to the date of the disposal, as appropriate.

SSHI's capital stock, which is divided into 40% common shares and 60% preferred shares are owned by the Company and by Philippine Seven Corporation-Employees Retirement Plan (PSC-ERP) through its trustee, Bank of the Philippines Islands-Asset Management and Trust Group (BPI-AMTG), respectively. These preferred shares which accrue and pay guaranteed preferred dividends and are redeemable at the option of the holder are recognized as a financial liability in accordance with PFRS (see Note 15). The Company owns 100% of SSHI's common shares, which, together with common key management, gives the Company control over SSHI.

The financial statements of the subsidiaries are prepared for the same balance sheet period as the Company, using uniform accounting policies. Intercompany transactions, balances and unrealized gains and losses are eliminated in full.

#### Cash and Cash Equivalents

Cash includes cash on hand and in banks. Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash with original maturities of three months or less from the date of acquisition and that are subject to an insignificant risk of change in value.

#### **Financial Instruments**

The Group recognizes a financial asset or a financial liability in the consolidated balance sheet when it becomes a party to the contractual provisions of the instrument.

#### Initial Recognition and Measurement

Financial assets and financial liabilities are recognized initially at fair value. Transaction costs are included in the initial measurement of all financial assets and financial liabilities, except for financial instruments measured at fair value through profit or loss (FVPL).

All regular way purchases and sales of financial assets are recognized on the trade date, i.e. the date the Group commits to purchase or sell the financial asset. Regular way purchases or sales of financial assets require delivery of assets within the time frame generally established by regulation in the market place.

The Group classifies its financial assets as financial assets at FVPL, held-to-maturity (HTM) financial assets, available-for-sale (AFS) financial assets or loans and receivables. Financial liabilities, on the other hand, are classified as either financial liabilities at FVPL or other financial liabilities. The classification depends on the purpose for which the financial assets and financial liabilities were acquired. Management determines the classification at initial recognition and, where allowed and appropriate, re-evaluates classification at every balance sheet date.

As of December 31, 2012 and 2011, the Group has no financial assets or liabilities at FVPL, HTM financial assets and AFS financial assets.

The Group's financial instruments are as follows:

a. Loans and Receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. Loans and receivables are subsequently carried either at cost or amortized cost in the consolidated balance sheet. Amortization is determined using the effective interest rate method. Loans and receivables are classified as current assets if maturity is within 12 months from balance sheet date. Otherwise, these are classified as noncurrent assets.

The Group's loans and receivables consists of cash and cash equivalents, short-term investment, receivables and deposits (excluding rent deposits) as of December 31, 2012 and 2011 (see Note 29).

#### b. Other Financial Liabilities

This category pertains to financial liabilities that are neither held-for-trading nor designated as at FVPL upon the inception of the liability. Other financial liabilities are subsequently carried at amortized cost, taking into account the impact of applying the effective interest rate method of amortization (or accretion) for any related premium, discount and any directly attributable transaction costs.

Other financial liabilities are classified as current liabilities if maturity is within the normal operating cycle of the Company and it does not have unconditional right to defer settlement of the liability for at least 12 months from balance sheet date. Otherwise, these are classified as noncurrent liabilities.

The Group's other financial liabilities consist of bank loans, accounts payable and accrued expenses, other current liabilities, and cumulative redeemable preferred shares as of December 31, 2012 and 2011 (see Note 29).

#### Determination of Fair Value

The fair value of financial instruments traded in active markets at balance sheet date is based on their quoted market price or dealer price quotations (bid price for long positions and ask price for short positions), without deduction for transaction costs. When current bid and ask prices are not available, the price of the most recent transaction provides evidence of the current fair value as long as there has not been a significant change in economic circumstances since the time of the transaction.

For all other financial instruments not traded in an active market, the fair value is determined by using appropriate valuation techniques. Valuation techniques include present value techniques, comparison to similar instruments for which observable market prices exist, and other relevant valuation models.

#### Day 1 Difference

Where the transaction price in a non-active market is different from the fair value from other observable current market transactions in the same instrument or based on a valuation technique whose variables include only data from observable market, the Group recognizes the difference between the transaction price and fair value (a Day 1 difference) in profit or loss unless it qualifies for recognition as some other type of asset. In cases where use is made of data which is not observable, the difference between the transaction price and model value is only recognized in profit or loss when the inputs become observable or when the instrument is derecognized. For each transaction, the Group determines the appropriate method of recognizing the Day 1 difference.

#### Offsetting Financial Instruments

Financial assets and financial liabilities are offset and the net amount is reported in the consolidated balance sheet if, and only if, there is a currently enforceable legal right to offset the recognized amounts and there is an intention to settle on a net basis, or to realize the asset and settle the liability simultaneously.

#### Impairment of Financial Assets

The Group assesses at each balance sheet date whether a financial asset or a group of financial assets is impaired.

#### Financial Assets Carried at Amortized Cost

If there is objective evidence that an impairment loss on loans and receivables has been incurred, the amount of impairment loss is measured as the difference between the financial asset's carrying amount and the present value of estimated future cash flows (excluding future expected credit losses that have not been incurred) discounted at the financial asset's original effective interest rate (i.e., the effective interest rate computed at initial recognition). The carrying amount of the asset is reduced by the impairment loss, which is recognized in profit or loss.

The Group first assesses whether objective evidence of impairment exists for financial assets that are individually significant and collectively for financial assets that are not individually significant. Objective evidence includes observable data that comes to the attention of the Group about loss events such as but not limited to significant financial difficulty of the counterparty, a breach of contract, such as a default or delinquency in interest or principal payments, probability that the borrower will enter bankruptcy or other financial reorganization. If it is determined that no objective evidence of impairment exists for an individually or collectively assessed financial asset, whether significant or not, the asset is included in the group of financial assets with similar credit risk characteristics and that group of financial assets is collectively assessed for impairment.

Assets that are individually assessed for impairment and for which an impairment loss is or continue to be recognized are not included in a collective assessment of impairment. The impairment assessment is performed at each balance sheet date. For the purpose of a collective evaluation of impairment, financial assets are grouped on the basis of such credit risk characteristics such as customer type, payment history, past-due status and term.

Loans and receivables, together with the related allowance, are written off when there is no realistic prospect of future recovery and all collateral has been realized. If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognized, the previously recognized impairment loss is reversed. Any subsequent reversal of an impairment loss is recognized in profit or loss, to the extent that the carrying value of the asset does not exceed its amortized cost at the reversal date.

#### Derecognition of Financial Assets and Liabilities

#### Financial Assets

A financial asset (or, where applicable, a part of a financial asset or a part of a group of similar financial assets) is derecognized when:

- the right to receive cash flows from the asset has expired;
- the Group retains the right to receive cash flows from the asset, but has assumed an obligation to pay them in full without material delay to a third party under a pass-through arrangement; or
- the Group has transferred its right to receive cash flows from the asset and either (a) has transferred substantially all the risks and rewards of the asset, or (b) has neither transferred nor retained substantially all risks and rewards of the asset, but has transferred control of the asset.

Where the Group has transferred its rights to receive cash flows from an asset and has neither transferred nor retained substantially all the risks and rewards of the asset nor transferred control of the asset, the asset is recognized to the extent of the Group's continuing involvement in the asset. Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Group could be required to repay.

#### Financial Liabilities

A financial liability is derecognized when the obligation under the liability is discharged, cancelled or has expired.

Where an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognized in profit or loss.

#### **Inventories**

Inventories are stated at the lower of cost and net realizable value (NRV). Cost of inventories is determined using the first-in, first-out method. NRV is the selling price in the ordinary course of business, less the estimated cost of marketing and distribution.

#### Prepayments and Other Current Assets

Prepayments and other current assets are primarily comprised of advances to suppliers, deferred input value-added tax (VAT), prepaid rent and prepaid store expenses. Prepayments and other current assets that are expected to be realized for no more than 12 months after the balance sheet date are classified as current assets; otherwise, these are classified as other noncurrent assets.

Advances to suppliers are downpayments for acquisitions of property and equipment not yet received. Once the property and equipment are received, the asset is recognized together with the corresponding liability. These are stated at cost less any impairment in value.

#### Property and Equipment

Property and equipment, except for land, are carried at cost less accumulated depreciation and amortization, and any impairment in value.

The initial cost of property and equipment consists of its purchase price and any directly attributable costs of bringing the asset to its working condition and location for its intended use. Expenditures incurred after the assets have been put into operation, such as repairs and maintenance and overhaul costs, are recognized in profit or loss in the period in which the costs are incurred. In situations where it can be clearly demonstrated that the expenditures have resulted in an increase in the future economic benefits expected to be obtained from the use of an item of property and equipment beyond its originally assessed standard of performance, the expenditures are capitalized as an additional cost of the assets.

Construction in progress includes cost of construction and other direct costs and is stated at cost less any impairment in value. Construction in progress is not depreciated until such time the relevant assets are completed and put into operational use.

Depreciation and amortization commence once the assets are available for use. It ceases at the earlier of the date that it is classified as noncurrent asset held-for-sale and the date the asset is derecognized.

Depreciation is computed on a straight-line method over the estimated useful lives of the assets as follows:

	Years
Buildings and improvements	10 to 12
Store furniture and equipment	5 to 10
Office furniture and equipment	3 to 5
Transportation equipment	3 to 5
Computer equipment	3

Leasehold improvements are amortized over the estimated useful life of the improvements, ranging from five to ten years, or the term of the lease, whichever is shorter.

The assets' estimated useful lives and depreciation and amortization method are reviewed periodically to ensure that the period and method of depreciation and amortization are consistent with the expected pattern of economic benefits from the items of property and equipment. When assets are retired or otherwise disposed of, the cost or revalued amount and the related accumulated depreciation and amortization and any impairment in value are removed from the accounts and any resulting gain or loss is recognized in profit or loss. The revaluation increment in equity relating to the revalued asset sold is transferred to retained earnings.

Fully depreciated assets are retained in the books until disposed.

Land is carried at revalued amount less any impairment in value. Revaluations shall be made with sufficient regularity to ensure that the carrying amount does not differ materially from that which would be determined using fair value at the end of the balance sheet period. When the fair value of a revalued land differs materially from its carrying amount, a further revaluation is required.

A revaluation surplus is recorded in OCI and credited to the "Revaluation increment on land - net of deferred tax" account in equity. However, to the extent that the Group reverses a revaluation deficit previously recognized in profit or loss, the increase is recognized in profit or loss. A revaluation deficit is recognized in the profit or loss, except to the extent that it offsets an existing surplus.

#### **Deposits**

Deposits are amounts paid as guarantee in relation to noncancelable lease agreements entered into by the Group. These deposits are recognized at cost and can be refunded or applied to future billings.

#### Intangible Assets

Intangible assets acquired separately are measured on initial recognition at cost. Following initial recognition, intangible assets are carried at cost less accumulated amortization and any accumulated impairment loss, if any. Internally-generated intangible assets, if any, excluding capitalized development costs, are not capitalized and expenditure is reflected in profit or loss in which the expenditure is incurred.

The useful lives of intangible assets are assessed to be either finite or indefinite. Intangible assets with finite lives are amortized over the useful economic life and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortization period and amortization method for an intangible asset with a finite useful life is reviewed at least at each balance sheet date. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset is accounted for by changing the amortization period or method, as appropriate, and treated as changes in accounting estimates. The amortization expense on intangible assets with finite lives is recognized in profit or loss in the expense category consistent with the function of the intangible asset. Intangible assets with indefinite useful lives are tested for impairment annually at the cash generating unit level and are not amortized. The useful life of an intangible asset with an indefinite life is reviewed annually to determine whether indefinite useful life assessment continues to be supportable. If not, the change in the useful life assessment from indefinite to finite is made on a prospective basis. Gains or losses arising from derecognition of an intangible asset are measured as the difference between the net disposal proceeds, if any, and the carrying amount of the asset and are recognized in profit or loss when the asset is derecognized.

#### Software and Program Cost

Software and program cost, which are not specifically identifiable and integral to a specific computer hardware, are shown under "Goodwill and other noncurrent assets" in the consolidated balance sheet. These are carried at cost, less accumulated amortization and any impairment in value. Amortization is computed on a straight-line method over their estimated useful life of five years.

#### Goodwill

Goodwill, included in "Goodwill and other noncurrent assets" in the consolidated balance sheet, represents the excess of the cost of an acquisition over the fair value of the businesses acquired. Following initial recognition, goodwill is measured at cost less any accumulated impairment losses.

#### Impairment of Non-financial Assets

The Group assesses at each balance sheet date whether there is an indication that its non-financial assets such as property and equipment, deposits and intangible assets may be impaired. If any such indication exists, or when annual impairment testing for an asset is required, the Group makes an estimate of the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or cash generating unit's fair value less costs to sell and its value-in-use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. For land, the asset's recoverable amount is the land's net selling price, which may be obtained from its sale in an arm's length transaction. For goodwill, the asset's recoverable amount is its value-in-use. Where the carrying amount of an asset exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. In assessing value-in-use, the estimated future cash flows are discounted to their present value, using a pre-tax discount rate that reflects current market assessments of the time value of money and risks specific to the asset. Impairment losses, if any, are recognized in profit or loss, except for revalued property and equipment when revaluation was taken to OCI. In this case, the impairment is also recognized in OCI up to the amount of any previous revaluation.

For non-financial assets, excluding goodwill, an assessment is made at each balance sheet date as to whether there is any indication that previously recognized impairment losses may no longer exist or may have decreased. If such indication exists, the recoverable amount is estimated. A previously recognized impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognized. If that is the case, the carrying amount of the asset is increased to its recoverable amount. That increased amount cannot exceed the carrying amount that would have been determined, net of depreciation and amortization, had no impairment loss been recognized for the asset in previous years. Such reversal is recognized in profit or loss, unless the asset is carried at revalued amount, in which case, the reversal is treated as a revaluation increase. After such reversal, the depreciation charge is adjusted in the future periods to allocate the asset's revised carrying amount, less any residual value, on a systematic basis over its remaining useful life.

Goodwill is reviewed for impairment, annually or more frequently if event or changes in circumstances indicate that the carrying value may be impaired. Impairment is determined for goodwill by assessing the recoverable amount of the cash-generating unit or group of cash-generating units to which the goodwill relates. Where the recoverable amount of the cash-generating unit or group of cash-generating units is less than the carrying amount of the cash-generating unit or group of cash-generating units to which goodwill has been allocated, an impairment loss is recognized. Impairment losses relating to goodwill cannot be reversed in future periods.

#### **Deposits Payable**

Deposits payable are amounts received from franchisees, store operators and sub lessees as guarantee in relation to various agreements entered into by the Group. These deposits are recognized at cost and payable or applied to future billings.

#### Cumulative Redeemable Preferred Shares

Cumulative redeemable preferred shares that exhibit characteristics of a liability is recognized as a financial liability in the consolidated balance sheet, net of transaction cost. The corresponding dividends on those shares are charged as interest expense in profit or loss.

#### Deferred Revenue

Deferred revenue is recognized for cash received for income not yet earned. Deferred revenue is recognized as revenue over the life of the revenue contract or upon delivery of goods or services.

#### Equity

#### Common Stock

Common stock is measured at par value for all shares issued and outstanding.

#### Additional Paid-in Capital

When the shares are sold at premium, the difference between the proceeds and the par value is credited to the "Additional paid-in capital" account. When shares are issued for a consideration other than cash, the proceeds are measured by the fair value of the consideration received. In case the shares are issued to extinguish or settle the liability of the Group, the shares shall be measured either at the fair value of the shares issued or fair value of the liability settled, whichever is more reliably determinable.

#### **Retained Earnings**

Retained earnings represent the cumulative balance of periodic net income or loss and changes in accounting policy. When the retained earnings account has a debit balance, it is called "deficit." A deficit is not an asset but a deduction from equity.

#### Treasury Stock

Treasury stock is stated at acquisition cost and is deducted from equity. No gain or loss is recognized in profit or loss on the purchase, sale, issuance or cancellation of the Group's own equity instruments.

#### **Revenue Recognition**

Revenue is recognized to the extent that it is probable that the economic benefits will flow to the Group and the amount of revenue can be measured reliably. The Group has assessed its revenue arrangements against the criteria enumerated under PAS 18, *Revenue Recognition*, and concluded that it is acting as principal in all arrangements, except for its sale of consigned goods. The following specific recognition criteria must also be met before revenue is recognized:

#### Merchandise Sales

Revenue from merchandise sales is recognized when the significant risks and rewards of ownership of the goods have passed to the buyer. Revenue is measured at the fair value of the consideration received, excluding discounts, returns, rebates and sales taxes.

#### Franchise

Franchise fee is recognized upon execution of the franchise agreement and performance of initial services required under the franchise agreement. Franchise revenue is recognized in the period earned.

#### Marketing

Marketing income is recognized when service is rendered. In case of marketing support funds, revenue is recognized upon start of promotional activity for the suppliers.

#### Rental

Rental income is accounted for on a straight-line basis over the term of the lease.

#### Commission

Commission income is recognized upon the sale of consigned goods.

#### Interest

Interest income is recognized as it accrues based on the effective interest rate method.

#### Costs and Expenses Recognition

Costs of merchandise sold are recognized in profit or loss at the point of sale. Expenses are recognized in profit or loss upon utilization of the services or when they are incurred.

#### Other Comprehensive Income

Other comprehensive income comprises items of income and expense (including items previously presented under the statement of changes in equity) that are not recognized in profit or loss for the year in accordance with PFRS.

#### **Retirement Benefits**

Retirement benefits cost is determined using the projected unit credit actuarial valuation method. Actuarial gains and losses are recognized as income or expense when the net cumulative unrecognized actuarial gains and losses for each individual plan at the end of the previous balance sheet year exceeded 10% of the higher of the present value of the retirement obligations and the fair value of the net plan assets as of that date. These gains or losses are recognized over the expected average remaining working lives of the employees participating in the plan.

Past service cost is recognized as an expense in profit or loss on a straight-line basis over the average period until the benefits become vested. If the benefits are already vested following the introduction of, or changes to the plan, past service cost is recognized immediately.

The net retirement obligation is the aggregate of the present value of the retirement obligation and actuarial gains and losses not recognized reduced by past service cost not yet recognized and the fair value of the net plan assets out of which obligations are to be settled directly. If such aggregate is negative, the asset is measured at the lower of such aggregate or the aggregate of cumulative unrecognized net actuarial losses and past service cost and the present value of any economic benefits available in the form of refund from the plan or reductions in the future contributions to the plan.

#### Leases

Finance leases, which transfer to the lessee substantially all the risks and rewards of ownership of the asset, are capitalized at the inception of the lease at the fair value of the leased property or, if lower, at the present value of the minimum lease payments. Lease payments are apportioned between the interest income and reduction of the lease receivable so as to achieve a constant rate of interest on the remaining balance of the receivable. Interest income is recognized directly in profit or loss.

Leases where the lessor retains substantially all the risks and rewards of ownership of the asset are classified as operating leases. Operating leases are recognized as an expense in profit or loss on a straight-line basis over the lease term.

The determination of whether an arrangement is, or contains a lease is based on the substance of the arrangement and requires an assessment of whether the fulfillment of the arrangement is dependent on the use of a specific asset or assets and the arrangement conveys a right to use the asset. A reassessment is made after inception of the lease only if one of the following applies:

- a. there is a change in contractual terms, other than a renewal or extension of the arrangement; or
- b. a renewal option is exercised or extension is granted, unless the term of the renewal or extension was initially included in the lease term; or
- c. there is a change in the determination of whether fulfillment is dependent on a specified asset; or
- d. there is a substantial change to the asset.

Where a re-assessment is made, lease accounting shall commence or cease from the date when the change in circumstance gave rise to the re-assessment for scenarios (a), (c) or (d) above, and the date of renewal or extension for scenario (b).

#### **Borrowing Costs**

Borrowing costs directly attributable to the acquisition, construction or production of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale are capitalized as part of the cost of the respective assets. All other borrowing costs are expensed in the period they occur. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds.

#### Foreign Currency-denominated Transactions

Transactions in foreign currency are initially recorded at the exchange rate at the date of transaction. Outstanding foreign currency-denominated monetary assets and liabilities are translated using the applicable exchange rate at balance sheet date. Exchange differences arising from translation of foreign currency monetary items at rates different from those at which they were originally recorded are recognized in profit or loss.

#### Taxes

#### Current Income Tax

Current income tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that have been enacted or substantively enacted at the balance sheet date.

#### Deferred Income Tax

Deferred income tax is recognized for all temporary differences at the balance sheet date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred income tax liabilities are recognized for all taxable temporary differences. Deferred income tax assets are recognized for all deductible temporary differences to the extent that it is probable that sufficient future taxable profits will be available against which the deductible temporary differences can be utilized.

Deferred income tax relating to items recognized directly in equity is recognized in profit or loss.

The carrying amount of deferred income tax assets is reviewed at each balance sheet date and reduced to the extent that it is no longer probable that sufficient future taxable profits will be available to allow all or part of the deferred income tax assets to be utilized. Unrecognized deferred income tax assets are reassessed at each balance sheet date and are recognized to the extent that it has become probable that sufficient future taxable profits will allow the deferred income tax assets to be recovered.

Deferred income tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realized or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the balance sheet date.

Deferred income tax assets and liabilities are offset, if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred income taxes relate to the same taxable entity and the same taxation authority.

#### VAT

Input VAT is the 12% indirect tax paid by the Group in the course of the Group's trade or business on local purchase of goods or services, including lease or use of property, from a VAT-registered entity. For acquisition of capital goods over P1,000,000, the related input taxes are deferred and amortized over the useful life of the asset or 60 months, whichever is shorter, commencing on the date of acquisition. Deferred input VAT which is expected to be utilized for more than 12 months after the balance sheet date is included under "Goodwill and other noncurrent assets" account in the consolidated balance sheet.

Output VAT pertains to the 12% tax due on the sale of merchandise and lease or exchange of taxable goods or properties or services by the Group.

If at the end of any taxable month the output VAT exceeds the input VAT, the excess shall be paid by the Group. Any outstanding balance is included under "Accounts payable and accrued expenses" account in the consolidated balance sheet. If the input VAT exceeds the output VAT, the excess shall be carried over to the succeeding month or months. Excess input VAT is included under "Prepayments and other current assets" account in the consolidated balance sheet. Input VAT on capital goods may, at the option of the Group, be refunded or credited against other internal revenue taxes, subject to certain tax laws.

Revenue, expenses and assets are recognized net of the amount of VAT.

#### Earnings (Loss) Per Share

Basic earnings (loss) per share is calculated by dividing the net income or (loss) for the year attributable to common shareholders by the weighted average number of shares outstanding during the year, excluding treasury shares.

Diluted earnings (loss) per share is calculated by dividing the net income or (loss) for the year attributable to common shareholders by the weighted average number of shares outstanding during the year, excluding treasury shares and adjusted for the effects of all potential dilutive common shares, if any.

In determining both the basic and diluted earnings (loss) per share, the effect of stock dividends, if any, is accounted for retrospectively.

#### Segment Reporting

Operating segments are components of an entity for which separate financial information is available and evaluated regularly by management in deciding how to allocate resources and assessing performance. The Group considers the store operation as its primary activity and its only business segment. Franchising, renting of properties and commissioning on bills payment services are considered an integral part of the store operations.

#### Provisions

Provisions are recognized when: (a) the Group has a present obligation (legal or constructive) as a result of a past event; (b) it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation; and (c) a reliable estimate can be made of the amount of the obligation. If the effect of the time value of money is material, provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and, where appropriate, the risks specific to the liability. Where discounting is used, the increase in the provision due to the passage of time is recognized as interest expense. When the Group expects a provision or loss to be reimbursed, the

reimbursement is recognized as a separate asset only when the reimbursement is virtually certain and its amount is estimable. The expense relating to any provision is presented in profit or loss, net of any reimbursement.

#### Contingencies

Contingent liabilities are not recognized in the consolidated financial statements. They are disclosed unless the possibility of an outflow of resources embodying economic benefits is remote. Contingent assets are not recognized in the consolidated financial statements but disclosed when an inflow of economic benefit is probable. Contingent assets are assessed continually to ensure that developments are appropriately reflected in the consolidated financial statements. If it has become virtually certain that an inflow of economic benefits will arise, the asset and the related income are recognized in the consolidated financial statements.

#### Events after the Balance Sheet Date

Post year-end events that provide additional information about the Group's position at the balance sheet date (adjusting events) are reflected in the consolidated financial statements. Post year-end events that are non-adjusting events are disclosed in the notes to the consolidated financial statements when material.

#### 3. Use of Significant Accounting Judgments, Estimates and Assumptions

The preparation of the consolidated financial statements in accordance with PFRS requires management to make judgments, estimates and assumptions that affect the amounts reported in the consolidated financial statements and notes. The judgments, estimates and assumptions used in the consolidated financial statements are based upon management's evaluation of relevant facts and circumstances as of balance sheet date. Future events may occur which can cause the assumptions used in arriving at those judgments, estimates and assumptions to change. The effects of any changes will be reflected in the consolidated financial statements of the Group as they become reasonably determinable.

#### Judgments

In the process of applying the Group's accounting policies, management has made the following judgments, apart from those involving estimations, which have the most significant effect on amounts recognized in the consolidated financial statements:

#### Determination of Functional Currency

Based on the economic substance of the underlying circumstances relevant to the Company, the functional currency of the Company has been determined to be the Peso. The Peso is the currency of the primary economic environment in which the Company operates. It is the currency that mainly influences the revenue, costs and expenses of the Company.

#### Classification of Financial Instruments

The Group classifies a financial instrument, or its components, on initial recognition as a financial asset, liability or equity instrument in accordance with the substance of the contractual arrangement and the definitions of a financial asset, liability or equity instrument. The substance of a financial instrument, rather than its legal form, governs its classification in the consolidated balance sheet.

Financial assets are classified as financial assets at FVPL, HTM financial assets, AFS financial assets and loans and receivables. Financial liabilities, on the other hand, are classified as financial liabilities at FVPL and other financial liabilities.

The Group determines the classification at initial recognition and, where allowed and appropriate, re-evaluates this classification at every balance sheet date.

The Group's financial instruments consist of loans and receivables and other financial liabilities (see Note 29).

#### Classification of Leases

a. Finance lease as lessor

The Group entered into a sale and leaseback transaction with an armored car service provider where it has determined that the risks and rewards related to the armored vehicles leased out will be transferred to the lessee at the end of the lease term. As such, the lease agreement was accounted for as a finance lease (see Note 26).

b. Operating lease as lessee

The Group entered into various property leases, where it has determined that the risks and rewards related to the properties are retained with the lessors. As such, the lease agreements were accounted for as operating leases (see Note 26).

c. Operating lease as lessor

The Company entered into property subleases on its leased properties. The Company determined that it retains all the significant risks and rewards of these properties which are leased out on operating leases (see Note 26).

#### Impairment of Non-financial Assets Other than Goodwill

The Group assesses whether there are any indicators of impairment for all non-financial assets, other than goodwill, at each balance sheet date. These non-financial assets (property and equipment, rent deposits, and software and program cost) are tested for impairment when there are indicators that the carrying amounts may not be recoverable. The factors that the Group considers important which could trigger an impairment review include the following:

- significant underperformance relative to expected historical or projected future operating results;
- significant changes in the manner of use of the acquired assets or the strategy for overall business;
- significant negative industry or economic trends; and
- decline in appraised value.

As of December 31, 2012 and 2011, the Group has not identified any indicators or circumstances that would indicate that the Group's property and equipment, rent deposits and software and program costs are impaired. Thus, no impairment losses on these non-financial assets were recognized in the years ended December 31, 2012, 2011 and 2010. The carrying value of these non-financial assets is as follows:

	2012	2011
Property and equipment (Note 8)	₽2,276,921,044	₽1,946,032,976
Rent deposits (Note 9)	183,893,042	155,379,984
Software and program costs (Note 10)	1,183,651	2,484,126

#### **Estimates**

The key assumptions concerning the future and other key sources of estimation uncertainty at the balance sheet date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities follow:

#### Determination of Fair Values

The fair value for financial instruments traded in active markets at the balance sheet date is based on their quoted market price or dealer price quotations (bid price for long positions and ask price for short positions), without any deduction for transaction costs. When current bid and asking prices are not available, the price of the most recent transaction provides evidence of the current fair value as long as there has not been a significant change in economic circumstances since the time of the transaction.

For all other financial instruments not listed in an active market, the fair value is determined by using appropriate valuation techniques. Valuation techniques include net present value techniques, comparison to similar instruments for which market observable prices exist, options pricing models, and other relevant valuation models.

Note 29 presents the fair values of the financial instruments and the methods and assumptions used in estimating their fair values.

#### Impairment of Loans and Receivables

The Group reviews its loans and receivables at each balance sheet date to assess whether a provision for impairment should be recognized in profit or loss or loans and receivables balance should be written off. In particular, judgment by management is required in the estimation of the amount and timing of future cash flows when determining the level of allowance required. Such estimates are based on assumptions about a number of factors and actual results may differ, resulting in future changes to the allowance. Moreover, management evaluates the presence of objective evidence of impairment which includes observable data that comes to the attention of the Group about loss events such as but not limited to significant financial difficulty of the counterparty, a breach of contract, such as a default or delinquency in interest or principal payments, probability that the borrower will enter bankruptcy or other financial re-organization.

In addition to specific allowances against individually significant loans and receivables, the Group also makes a collective impairment allowance against exposures which, although not specifically identified as requiring a specific allowance, have a greater risk of default than when originally granted. This takes into consideration the credit risk characteristics such as customer type, payment history, past due status and term.

The carrying value of loans and receivables amounted to P869,050,177 and P710,118,389 as of December 31, 2012 and 2011, respectively (see Note 29). Allowance for impairment on loans and receivables amounted to P8,227,261 and P7,438,483 as of December 31, 2012 and 2011, respectively (see Note 5). Provision for impairment amounted to P788,778, P3,810,991 and P1,622,883 in 2012, 2011 and 2010, respectively (see Notes 5 and 19).

#### Decline in Inventory Value

Provisions are made for inventories whose NRV are lower than their carrying cost. This entails determination of replacement costs and costs necessary to make the sale. The estimates are based on a number of factors, such as but not limited to the age, status and recoverability of inventories.

The carrying value of inventories amounted to P726,986,563 and P519,258,936 as of December 31, 2012 and 2011, respectively (see Note 6). No provisions for decline in inventory value were recognized in 2012, 2011 and 2010.

### Estimation of Useful Lives of Property and Equipment and Software and Program Cost

The Group estimates the useful lives of its property and equipment and software and program cost based on a period over which the assets are expected to be available for use and on collective assessment of industry practices, internal evaluation and experience with similar arrangement. The estimated useful lives of property and equipment and software and program cost are revisited at the end of each balance sheet period and updated if expectations differ materially from previous estimates.

Property and equipment, net of accumulated depreciation and amortization, amounted to P2,276,921,044 and P1,946,032,976 as of December 31, 2012 and 2011, respectively (see Note 8). The carrying amount of software and program cost amounted to P1,183,651 and P2,484,126 as of December 31, 2012 and 2011, respectively (see Note 10).

#### Revaluation of Land

The Group's parcels of land are carried at revalued amounts, which approximate its fair values at the date of the revaluation, less any subsequent accumulated impairment losses. The valuations of land are performed by independent appraisers. Revaluations are made every three to five years or more frequently as necessary, to ensure that the carrying amounts do not differ materially from those which would be determined using fair values at balance sheet date.

The last appraisal made on the Group's parcels of land was on February 5, 2007, where it resulted to an appraisal increase of P3,229,895, net of P1,384,249 deferred income tax liability. The Group believes that carrying value of the revalued parcels of land as of December 31, 2012 and 2011 amounting to P44,481,000 does not materially differ from its fair value as of these balance sheet dates (see Note 8).

#### Impairment of Goodwill

The Group determines whether goodwill is impaired at least on an annual basis. This requires an estimation of the value-in-use of the cash-generating units to which the goodwill is allocated. Estimating the value-in-use amount requires management to make an estimate of the expected future cash flows from the cash-generating unit and also to choose a suitable discount rate in order to calculate the present value of those cash flows.

Based on the assessment made by the Group, there is no impairment of goodwill as the recoverable amount of the cash-generating units exceeds the carrying amount of the unit, including goodwill as of December 31, 2012 and 2011. The carrying value of goodwill amounted to P65,567,524 as of December 31, 2012 and 2011 (see Note 10). No impairment losses were recognized in 2012, 2011 and 2010 (see Note 10).

#### Estimation of Retirement Benefits

The determination of the net retirement obligation and related expense is dependent on management's assumptions used by the actuary in calculating such amounts. Those assumptions are described in Note 24 and include, among others, discount rates per annum, expected annual rate of return on plan assets and salary rate increase. Actual results that differ from the Group's assumptions are accumulated and amortized over future periods and therefore, generally affect the recognized expense and recorded obligation in such future periods. While the Group believes that the assumptions are reasonable and appropriate, significant differences in the actual experience or significant changes in the assumptions may materially affect the retirement obligations.

The Group's net retirement obligations amounted to P61,120,420 and P65,192,720 as of December 31, 2012 and 2011, respectively (see Note 24). Retirement benefits cost amounted to P16,206,912, P12,368,401 and P11,220,501 in 2012, 2011 and 2010, respectively (see Notes 23 and 24).

#### **Provisions and Contingencies**

The Group has pending legal cases. The Group's estimate of the probable costs for the resolution of these legal cases has been developed in consultation with in-house and outside legal counsels and is based upon the analysis of the potential outcomes. It is possible, however, that future results of operations could be affected by changes in the estimates or in the effectiveness of strategies relating to these proceedings.

As of December 31, 2012 and 2011, the Group has provision for litigation losses amounting to P7,066,290 and is reported as part of "Others" under "Accounts payable and accrued expenses" in the consolidated balance sheets (see Note 12). Provisions and contingencies are further explained in Note 34.

#### Realizability of Deferred Income Tax Assets

Deferred income tax assets are recognized for all temporary deductible differences to the extent that it is probable that sufficient future taxable profits will be available against which the deductible temporary differences can be utilized. Management has determined based on business forecast of succeeding years that there is enough taxable profits against which the recognized deferred income tax assets will be realized.

The Group's recognized deferred income tax assets amounted to P49,036,340 and P47,717,236 as of December 31, 2012 and 2011, respectively (see Note 27).

# 4. Cash and Cash Equivalents and Short-Term Investment

	2012	2011
Cash on hand and in banks	<b>P</b> 367,285,569	₽394,696,749
Cash equivalents	48,000,000	_
	<b>₽</b> 415,285,569	₽394,696,749

Cash in banks earn interest at the respective bank deposit rates. Cash equivalents are made for varying periods up to three months depending on the immediate cash requirements of the Group and earn interest at the respective cash equivalent rates.

As of December 31, 2012 and 2011, short-term investment amounting to P10,632,115 and P10,409,907, respectively, pertains to time deposit which has a maturity date of more than 90 days.

Interest income from savings and deposits accounts and short-term investment amounted to \$\mathbf{P}2,857,696, \$\mathbf{P}2,911,480\$ and \$\mathbf{P}3,675,553\$ in 2012, 2011 and 2010, respectively (see Note 22).

#### 5. Receivables

	2012	2011
Franchisees	₽184,444,213	₽89,638,852
Suppliers	139,512,975	99,035,030
Store operators	19,452,194	12,878,514
Employees	12,993,209	15,407,124
Rent	5,638,673	7,068,009
Due from PhilSeven Foundation, Inc. (PFI)		
(Note 25)	1,637,912	173,945
(Forward)		
(=		

	2012	2011
Current portion of:		
Notes receivable	₽1,403,344	₽1,328,983
Lease receivable - net of unearned interest		
income amounting to P197,221 and		
₽291,204 as of December 31, 2012 and		
2011, respectively (Note 26)	1,394,060	1,300,075
Insurance receivable	614,135	319,208
Others	15,734,389	19,578,030
	382,825,104	246,727,770
Less allowance for impairment	8,227,261	7,438,483
	₽374,597,843	₽239,289,287

The classes of receivables of the Group are as follows:

- Franchisees pertains to receivables for the inventory loans obtained by the franchisees at the start of their store operations, cash deposits and deposits still in transit, negative balance on franchisees' holding account and inventory variation noted during monthly store audit.
- Suppliers pertains to receivables from the Group's suppliers for display allowances, annual volume discount and commission income from different service providers.
- Store operators pertains to the advances given to third party store operators under service agreements (see Note 32).
- Employees includes car loans, salary loans and cash shortages from stores which are charged to employees.
- Rent pertains to receivables from sublease agreements with third parties, which are based on an agreed fixed monthly rate or as agreed upon by the parties.
- Notes receivable pertains to three notes receivable issued by third party borrowers evidenced by written promises of payment with three to five year terms maturing in 2013 and 2014. As of December 31, 2012 and 2011, unamortized discount amounted to P128,251 and P256,502, respectively. Accretion of interest income amounted to P128,251, P186,596 and P241,113 in 2012, 2011 and 2010, respectively (see Note 10).
- Lease receivable pertains to a five-year sale and leaseback finance lease agreement entered by the Company with an armored car service provider (see Note 26).

Receivables are noninterest-bearing and are generally on 30 to 90 day terms except for lease receivable with a 7% interest rate per annum (see Note 26).

Impairment on receivables is based on individual assessment of accounts. Movements in allowance for impairment are as follows:

		2012	
	Suppliers	Others	Total
Beginning balances	₽1,777,954	<b>₽5,660,529</b>	₽7,438,483
Provision for the year (Note 19)	500,000	288,778	788,778
Ending balances	₽2,277,954	₽5,949,307	₽8,227,261
_		2011	
	Suppliers	Others	Total
Beginning balances	₽381,786	₽3,245,706	₽3,627,492
Provision for the year (Note 19)	1,396,168	2,414,823	3,810,991
Ending balances	₽1,777,954	₽5,660,529	₽7,438,483

# 6. Inventories

	2012	2011
At cost (Note 18):		
Warehouse merchandise	₽415,590,676	₽271,683,488
Store merchandise	311,395,887	247,575,448
	₽726,986,563	₽519,258,936

# 7. Prepayments and Other Current Assets

	2012	2011
Advances to suppliers	₽109,149,544	₽47,628,097
Current portion of:		
Deferred input VAT	64,041,931	43,844,078
Prepaid rent (Note 10)	42,241,979	36,729,050
Deferred lease (Notes 10 and 26)	421,194	2,425,557
Prepaid store expenses	11,625,230	11,354,992
Advances for expenses	6,600,314	5,176,635
Prepaid taxes	3,558,689	_
Supplies	3,256,203	1,825,459
Dues and subscription	2,983,004	1,126,881
Prepaid repairs and maintenance	2,214,838	1,992,019
Prepaid uniform	1,704,252	2,145,413
Others	11,210,709	7,273,957
	₽259,007,887	₽161,522,138

Deferred input VAT pertains to the acquisition of capital goods over P1,000,000 which are being amortized over the useful life or 60 months, whichever is shorter, commencing on the date of acquisition.

# 8. Property and Equipment

Movements in property and equipment are as follows:

_					2012				
	Land-		Store	Office					
	at revalued	Buildings and	Furniture and	Furniture and T	<b>Fransportation</b>	Computer	Leasehold	Construction	
	amount	Improvements	Equipment	Equipment	Equipment	Equipment	Improvements	In-Progress	Total
Costs/Revalued Amount									
Beginning balances	<b>P44,481,000</b>	₽110,179,849	₽1,307,026,502	₽454,106,297	P38,988,602	₽176,359,215	₽978,634,236	<b>₽72,806,750</b>	P3,182,582,451
Additions	-	7,975,000	449,148,981	129,124,221	8,818,393	36,162,964	127,255,239	100,190,195	858,674,993
Retirements	-	-	(15,762,339)	(3,859,420)	(4,160,819)	(965,837)	(9,907,251)	-	(34,655,666)
Reclassifications	-	-	-	-	-	-	105,627,648	(105,627,648)	- 1
Ending balances	44,481,000	118,154,849	1,740,413,144	579,371,098	43,646,176	211,556,342	1,201,609,872	67,369,297	4,006,601,778
Accumulated Depreciation									
and Amortization									
Beginning balances	-	64,958,094	425,110,107	194,721,454	15,683,194	105,282,852	430,793,774	-	1,236,549,475
Depreciation and amortization									
(Note 19)	-	5,223,497	281,563,647	65,818,055	8,676,760	30,322,248	136,182,718	-	527,786,925
Retirements	-	-	(15,762,339)	(3,859,420)	(4,160,819)	(965,837)	(9,907,251)	-	(34,655,666)
Ending balances	-	70,181,591	690,911,415	256,680,089	20,199,135	134,639,263	557,069,241	-	1,729,680,734
Net Book Values	₽44,481,000	<b>₽47,973,258</b>	₽1,049,501,729	₽322,691,009	₽23,447,041	₽76,917,079	₽538,912,983	₽172,996,945	₽2,276,921,044

					2011				
-	Land-		Store	Office					
	at revalued	Buildings and	Furniture and	Furniture and	Transportation	Computer	Leasehold	Construction	
	amount	Improvements	Equipment	Equipment	Equipment	Equipment	Improvements	In-Progress	Total
Costs/Revalued Amount									
Beginning balances	₽44,481,000	₽109,312,911	₽1,176,847,311	₽419,230,096	₽37,624,956	₽248,482,190	₽828,894,084	₽41,487,041	₽2,906,359,589
Additions	-	866,938	348,799,410	106,667,047	16,034,780	53,854,534	121,517,149	69,351,878	717,091,736
Disposals	-	-	(218,620,219)	(71,994,025)	(14,671,134)	(125,977,509)	(9,605,987)	-	(440,868,874)
Reclassifications	-	-	-	203,179	-	-	37,828,990	(38,032,169)	) –
Ending balances	44,481,000	110,179,849	1,307,026,502	454,106,297	38,988,602	176,359,215	978,634,236	72,806,750	3,182,582,451
Accumulated Depreciation									
and Amortization									
Beginning balances	-	60,016,925	455,617,362	209,862,824	24,284,740	199,975,370	349,305,607	-	1,299,062,828
Depreciation and amortization									
(Note 19)	-	4,941,169	188,112,964	56,852,655	6,069,588	31,284,991	91,094,154	-	378,355,521
Disposals	-	-	(218,620,219)	(71,994,025)	(14,671,134)	(125,977,509)	(9,605,987)	-	(440,868,874)
Ending balances	-	64,958,094	425,110,107	194,721,454	15,683,194	105,282,852	430,793,774	-	1,236,549,475
Net Book Values	₽44,481,000	₽45,221,755	₽881,916,395	₽259,384,843	₽23,305,408	₽71,076,363	₽547,840,462	₽72,806,750	₽1,946,032,976

On February 5, 2007, the Group revalued its land with cost amounting to P39,866,864 at appraised value of P44,481,000, as determined by a professionally qualified independent appraiser. The appraisal increase of P3,229,895, net of P1,384,241 deferred income tax liability, resulting from the revaluation was credited to "Revaluation increment on land" account under equity section of the consolidated balance sheets. The appraised value was determined using the market data approach, wherein the value of the land is based on sales and listings of comparable properties registered within the vicinity.

The carrying value of the Group's capitalized interest amounted to nil and P13,130 as of December 31, 2012 and 2011.

The cost of fully depreciated property and equipment that are still being used in operations amounted to P232,325,091 and P88,860,329 as of December 31, 2012 and 2011, respectively. No property and equipment are pledged nor treated as security to the outstanding liabilities as of December 31, 2012 and 2011.

### 9. **Deposits**

	2012	2011
Rent	<b>₽183,893,042</b>	₽155,379,984
Utilities (Notes 29 and 30)	33,663,791	29,267,868
Refundable (Notes 29 and 30)	25,843,670	26,789,004
Others (Notes 29 and 30)	6,017,558	4,527,970
	<b>₽249,418,061</b>	₽215,964,826

#### Refundable

Refundable deposits on rent are computed at amortized cost as follows:

	2012	2011
Face value of security deposits	<b>₽48,602,936</b>	₽27,391,286
Additions	2,248,407	25,186,036
Refunded	(4,797,455)	(3,974,386)
Unamortized discount	(20,210,218)	(21,813,932)
	₽25,843,670	₽26,789,004

Movements in unamortized discount are as follows:

	2012	2011
Beginning balance	₽21,813,932	₽15,585,657
Additions	496,227	8,616,062
Accretion (Note 22)	(2,099,941)	(2,387,787)
Ending balance	₽20,210,218	₽21,813,932

#### 10. Goodwill and Other Noncurrent Assets

	2012	2011
Noncurrent portion of:		
Deferred input VAT	₽115,865,751	₽103,958,618
Deferred lease (Note 26)	15,281,651	15,266,788
Lease receivable - net of unearned interest		
income amounting to ₽102,216 and		
₽299,438 as of December 31, 2012 and		
2011, respectively (Notes 26, 29 and 30)	2,054,276	3,448,336
Note receivable (Notes 5, 29 and 30)	955,355	1,689,268
Prepaid rent	_	6,134,227
Intangible assets:		
Goodwill	65,567,524	65,567,524
Software and program cost	1,183,651	2,484,126
Garnished accounts (Note 34)	5,223,977	6,241,465
Others	2,357,417	1,670,993
	<b>₽208,489,602</b>	₽206,461,345

Deferred Lease

Deferred lease pertains to Day 1 loss recognized on refundable deposits on rent, which is amortized on a straight-line basis over the term of the related leases.

Movements in deferred lease are as follows:

	2012	2011
Beginning balance	₽17,692,345	₽11,855,967
Additions	496,228	8,616,062
Less amortization (Note 26)	2,485,728	2,779,684
Ending balance	15,702,845	17,692,345
Less current portion	421,194	2,425,557
Noncurrent portion	₽15,281,651	₽15,266,788

<u>Goodwill</u>

On March 22, 2004, the Group purchased the leasehold rights and store assets of Jollimart Philippines Corporation (Jollimart) for a total consideration of P130,000,000. The excess of the acquisition cost over the fair value of the assets acquired was recorded as goodwill amounting to P70,178,892. In 2008, the Group recognized an impairment loss in goodwill amounting to P4,611,368.

The recoverable amount of the goodwill was estimated based on the value-in-use calculation using cash flow projections from financial budgets approved by senior management covering a five year period. The pre-tax discount rate applied to cash flow projections is 10.67% in 2012 and 10.22% in 2011. The cash flows beyond the five-year period are extrapolated using a 3% growth rate in 2012 and 2011 which is the same as the long-term average growth rate for the retail industry.

No store acquired from Jollimart was closed in 2012. In 2011, the Group has closed one store out of the 25 remaining stores it purchased from Jollimart. No impairment loss was recognized in 2012, 2011 and 2010.

Goodwill is allocated to the group of cash generating unit (CGU) which comprises the working capital and property and equipment of all the purchased stores' assets.

Key assumptions used in value-in-use calculations in 2012 and 2011 follow:

a. Sales and Cost Ratio

Sales and cost ratio are based on average values achieved in the three years preceding the start of the budget period. These are increased over the budget period for anticipated efficiency improvements. Sales are projected to increase by two to three percent per annum while the cost ratio is set at 68.00% - 70.00% of sales per annum.

b. Discount Rates

Discount rates reflect management's estimates of the risks specific to the CGU. Management computed for its weighted average cost of capital (WACC). In computing for its WACC, the following items were considered:

- Average high and low range of average bank lending rates as of year-end
- Yield on a 10-year Philippine zero coupon bond as of valuation date
- Market risk premium
- Company relevered beta
- Alpha risk

#### c. Growth Rate Estimates

Rates are based on average historical growth rate which is consistent with the expected average growth rate for the industry. Annual inflation and rate of possible reduction in transaction count were also considered in determining growth rates used.

Management recognized that unfavorable conditions could materially affect the assumptions used in the determination of value in use. An increase of 6.10% and 0.52% in the discount rates, or a reduction of growth rates by 3.00% and 1.00%, would give a value in use equal to the carrying amount of the cash generating units in 2012 and 2011, respectively.

#### Software and Program Cost

Movements in software and program cost are as follows:

	2012	2011
Cost:		
Beginning balance	<b>₽14,661,985</b>	₽14,661,985
Additions	190,000	_
Ending balance	14,851,985	14,661,985
Accumulated amortization:		
Beginning balance	12,177,859	9,579,118
Amortization (Note 19)	1,490,475	2,598,741
Ending balance	13,668,334	12,177,859
Net book value	₽1,183,651	₽2,484,126

As of December 31, 2012 and 2011, the remaining amortization period of software and program cost is eight and nine years, respectively.

#### Garnished Accounts

Garnished accounts pertain to the amount set aside by the Group, as required by the courts, in order to answer for litigation claims should the results be unfavorable to the Group (see Note 34).

#### 11. Bank Loans

Bank loans represent unsecured Peso-denominated short-term borrowings from various local banks, payable in lump-sum in 2012 and 2011 with annual interest rates ranging from 3.30% to 3.75%, 3.50% to 4.25% and 4.20% to 5.20% in 2012, 2011 and 2010, respectively, which are repriced monthly based on market conditions. The proceeds of these loans were used for the operations of the Group.

Movements in bank loans are as follows:

	2012	2011
Beginning balance	<b>₽374,666,667</b>	₽320,000,000
Availments	210,000,000	230,000,000
Payments	(106,888,889)	(175,333,333)
Ending balance	<b>₽</b> 477,777,778	₽374,666,667

Interest expense from these bank loans amounted to P16,338,080, P15,697,647 and P16,033,249 in 2012, 2011 and 2010, respectively (see Note 21). Interest payable amounted to P1,173,579 and P1,174,528 as of December 31, 2012 and 2011, respectively (see Note 12). The carrying value of the Group's capitalized interest amounted to nil and P13,130 as of December 31, 2012 and 2011.

# 12. Accounts Payable and Accrued Expenses

	2012	2011
Trade payable	₽1,077,213,586	₽1,066,740,769
Utilities	55,148,912	38,219,462
Rent (Notes 26)	51,355,557	47,263,813
Employee benefits	22,772,206	23,954,117
Outsourced services	14,531,473	12,461,025
Advertising and promotion	8,754,528	16,054,548
Bank charges	3,860,300	2,278,700
Security services	3,361,310	3,054,419
Interest (Note 11)	1,173,579	1,174,528
Others	23,118,538	32,736,076
	₽1,261,289,989	₽1,243,937,457

The trade suppliers generally provide 15 or 30-day credit terms to the Group. Prompt payment discounts ranging from 0.5% to 5.0% are given by a number of trade suppliers. All other payables are due within 3 months.

# 13. Other Current Liabilities

	2012	2011
Non-trade accounts payable	₽423,183,843	₽188,758,358
Withholding taxes	26,913,387	22,974,557
Output VAT	25,064,839	19,205,290
Retention payable	24,673,598	18,688,531
Service fees payable	20,586,182	19,370,472
Royalty (Note 25)	12,579,753	10,353,333
Employee related liabilities	2,481,125	3,860,665
Current portion of deferred revenue on:		
Exclusivity contract (Notes 16 and 32)	818,452	1,934,524
Finance lease (Notes 16 and 26)	589,569	589,567
Others	4,990,644	12,700,219
	₽541,881,392	₽298,435,516

Non-trade accounts payable pertains to payable to suppliers of goods or services that forms part of general and administrative expenses. These are noninterest-bearing and are due within one year.

#### 14. Deposits Payable

	2012	2011
Franchisees (Note 32)	<b>₽</b> 89,860,690	₽88,795,094
Service agreements (Note 32)	79,041,337	69,260,533
Rent	12,999,211	13,402,206
	₽181,901,238	₽171,457,833

### 15. Cumulative Redeemable Preferred Shares

Cumulative redeemable preferred shares, which are redeemable at the option of the holder, represent the share of PSC-ERP through its trustee, BPI-AMTG, in SSHI's net assets pertaining to preferred shares. PSC-ERP is entitled to an annual "Guaranteed Preferred Dividend" in the earnings of SSHI starting April 5, 2002, the date when the 25% of the subscription on preferred shares have been paid, in accordance with the Corporation Code.

The guaranteed annual dividends shall be calculated and paid in accordance with the Shareholder's Agreement dated November 16, 2000 which provides that the dividend shall be determined by the BOD of SSHI using the prevailing market conditions and other relevant factors. Further, the preferred shareholder shall not participate in the earnings of SSHI except to the extent of guaranteed dividends and whatever is left of the retained earnings will be declared as dividends in favor of common shareholders. Guaranteed preferred dividends included under "Interest expense" in the consolidated statements of comprehensive income amounted to P258,750, P327,000 and P364,920 in 2012, 2011 and 2010, respectively (see Note 21). Interest payable included as part of "Others" under "Other current liabilities" in the consolidated balance sheets amounted to P348,750 and P327,000 as of December 31, 2012 and 2011, respectively.

# 16. Deferred Revenue

	2012	2011
Noncurrent portion of:		
Deferred revenue on exclusivity contracts		
(Note 32)	<b>₽</b> 446,429	₽1,264,881
Deferred revenue on finance lease (Note 26)	687,829	1,277,398
Deferred revenue - others	1,508,921	1,515,203
	₽2,643,179	₽4,057,482

# Deferred Revenue on Exclusivity Contracts

Movements in deferred revenue on exclusivity contracts are as follows:

	2012	2011
Beginning balance	₽3,199,405	₽5,133,929
Less amortization (Note 32)	1,934,524	1,934,524
Ending balance	1,264,881	3,199,405
Less current portion (Note 13)	818,452	1,934,524
Noncurrent portion	₽446,429	₽1,264,881

# Deferred Revenue on Finance Lease

Movements in deferred revenue on finance lease are as follows:

	2012	2011
Beginning balance	₽1,866,965	₽2,456,532
Less amortization (Note 26)	589,567	589,567
Ending balance (Note 26)	1,277,398	1,866,965
Less current portion (Notes 13 and 26)	589,569	589,567
Noncurrent portion (Note 26)	₽687,829	₽1,277,398

# 17. Equity

# Common Stock

The Group was listed with the Philippine Stock Exchange on February 4, 1998 with total listed shares of 71,382,000 common shares consisting of 47,000,000 shares for public offering and 24,382,000 shares for private placement. The Parent Company offered the share at a price of P4.40. As of December 31, 2012 and 2011, the Company has a total of 656 and 666 shareholders on record.

Movements in the number of shares are as follows:

2012	2011	2010
7,329,216	302,114,918	287,761,172
51,996,445	45,214,298	14,353,746
9,325,661	347,329,216	302,114,918
[]	1,996,445	45,214,298

On July 24, 2012, the BOD and at least 2/3 of the Company's stockholders approved the increase of the Company's authorized common stock from P400,000,000, divided into 400,000,000 common shares with par value of P1 per share, to P600,000,000, divided into 600,000,000 common shares with a par value of P1 per share.

The Philippine SEC approved the Company's application for the increase in its authorized capital stock on October 19, 2012.

#### **Retained Earnings**

The Company's retained earnings is restricted to the extent of P54,212,460 and P56,484,212 as of December 31, 2012 and 2011, respectively for the undistributed earnings of subsidiaries and P2,923,246 as of December 31, 2012 and 2011 for the cost of treasury shares.

Details of the Company's stock dividend declaration for the years ended December 31, 2012, 2011 and 2010 are as follows:

		Stock	Stock common shares as of		
Declaration date	Record date	dividend %	declaration date	dividend issued	
July 24, 2012	November 15, 2012	15%	346,642,966	51,996,445	
July 21, 2011	August 19, 2011	15%	301,428,666	45,214,298	
July 29, 2010	August 27,2010	5%	287,074,922	14,453,746	

The Company's BOD and at least 2/3 of the Company's stockholders approved all the aforementioned stock dividend declarations above.

Details of the Company's cash dividend declaration for the years ended December 31, 2012, 2011 and 2010 are shown below:

				Outstanding no. of	
			Dividend	common shares as	Total cash
Declaration date	Record date	Payment date	per share	of declaration date	dividends
July 24, 2012	August 22, 2012	September 14, 2012	<b>₽0.10</b>	346,642,966	<b>₽34,664,297</b>
July 21, 2011	August 19, 2011	September 13, 2011	0.10	301,428,666	30,142,867
July 29, 2010	August 27,2010	September 23, 2010	0.05	287,074,922	14,353,746

The Company's BOD approved all the cash dividends presented above.

#### **Treasury Shares**

There are 686,250 shares that are in the treasury amounting to P2,923,246 as of December 31, 2012 and 2011. There are no movement in the Group's treasury shares in 2012 and 2011.

# 18. Cost of Merchandise Sales

	2012	2011	2010
Merchandise inventory, beginning	₽519,258,936	₽402,419,577	₽415,652,671
Net purchases (Note 20)	8,730,878,901	6,961,401,378	5,375,264,793
	9,250,137,837	7,363,820,955	5,790,917,464
Less merchandise inventory,			
ending	726,986,563	519,258,936	402,419,577
	₽8,523,151,274	₽6,844,562,019	₽5,388,497,887

	2012	2011	2010
Communication, light and water	₽822,136,123	₽610,997,841	₽528,123,729
Outside services (Note 32)	663,221,838	527,283,460	389,212,920
Depreciation and amortization			
(Note 8)	527,786,925	378,355,521	291,803,754
Rent (Note 26)	488,292,500	401,628,602	341,397,389
Personnel costs (Note 23)	269,968,599	271,925,395	287,246,482
Trucking services	171,676,338	128,105,699	89,415,946
Advertising and promotion	139,445,376	119,151,632	101,175,106
Royalties (Note 25)	133,085,007	106,490,524	90,693,176
Repairs and maintenance	120,154,712	101,447,166	86,964,361
Supplies	119,944,818	98,718,890	81,307,138
Warehousing services	95,052,873	69,397,133	58,179,955
Taxes and licenses	85,985,255	76,189,697	68,340,335
Transportation and travel	38,476,668	26,472,937	23,642,048
Entertainment, amusement and			
recreation	24,609,677	28,169,708	36,145,205
Inventory losses	23,875,151	19,906,752	14,659,113
Dues and subscription	9,355,941	5,898,075	5,143,890
Insurance	8,968,897	6,032,839	4,216,516
Amortization of software and			
program costs (Note 10)	1,490,475	2,598,741	3,089,728
Provision for impairment			
of receivables (Note 5)	788,778	3,810,991	1,622,883
Others	41,345,644	29,596,375	29,010,430
	₽3,785,661,595	₽3,012,177,978	₽2,531,390,104

# 19. General and Administrative Expenses

# 20. Marketing Income

	2012	2011	2010
Promotions	₽339,113,279	₽171,330,886	₽112,766,444
Marketing support funds			
(Note 32)	36,654,978	68,557,774	34,702,616
	<b>₽</b> 375,768,257	₽239,888,660	₽147,469,060

Display charges and certain marketing support funds previously recorded within marketing income have been reclassified as purchase discounts as part of "net purchases" under "cost of merchandise sales". Total amount reclassified amounted to P297,943,350, P246,934,680 and P196,772,591 in 2012, 2011 and 2010, respectively (see Note 18).

# 21. Interest Expense

	2012	2011	2010
Interest on bank loans (Note 11) Guaranteed preferred dividends	₽16,338,080	₽15,697,647	₽16,033,249
(Note 15)	258,750	327,000	364,920
	<b>₽16,596,830</b>	₽16,024,647	₽16,398,169

# 22. Interest Income

	2012	2011	2010
Bank deposits (Note 4)	₽2,589,071	₽2,597,676	₽3,417,333
Accretion of refundable deposits			
(Note 9)	2,099,941	2,387,787	1,035,216
Finance lease (Note 26)	291,205	378,850	403,887
Short-term investment (Note 4)	268,625	313,804	258,220
Accretion of note receivable (Note 5)	128,251	186,596	241,113
	₽5,377,093	₽5,864,713	₽5,355,769

# 23. Personnel Costs

	2012	2011	2010
Salaries and wages	₽217,356,126	₽227,335,598	₽242,069,716
Employee benefits	36,405,561	32,221,396	33,956,265
Net retirement benefits cost			
(Note 24)	16,206,912	12,368,401	11,220,501
	₽269,968,599	₽271,925,395	₽287,246,482

# 24. Retirement Benefits

The Group maintains a trusteed, non-contributory defined benefit retirement plan covering all qualified employees. Normal retirement benefits are equal to the employee's retirement pay as defined in Republic Act No. 7641 multiplied by the years of service. Normal retirement date is the attainment of age 60 and completion of at least five years of service.

The following tables summarize the components of net retirement benefits cost recognized in profit or loss and the funding status and amounts recognized in the consolidated balance sheets:

a. Net retirement benefits cost for the year are as follows:

		2012	
_	PSC	CDI	Total
Current service cost	₽9,655,975	₽545,788	<b>₽10,201,763</b>
Interest cost	5,585,187	374,746	5,959,933
Expected return on plan assets	(673,153)	(31,105)	(704,258)
Net actuarial losses	749,474	_	749,474
Net retirement benefits cost (Note 23)	₽15,317,483	₽889,429	<b>P16,206,912</b>
		2011	
-	PSC	CDI	Total
Current service cost	₽4,637,501	₽351,324	₽4,988,825
Interest cost	7,377,255	540,217	7,917,472
Expected return on plan assets	(645,048)	(31,373)	(676,421)
Net actuarial losses	138,525	_	138,525
Net retirement benefits cost (Note 23)	₽11,508,233	₽860,168	₽12,368,401

		2010	
_	PSC	CDI	Total
Current service cost	₽3,706,434	₽705,342	₽4,411,776
Interest cost	6,749,595	520,065	7,269,660
Expected return on plan assets	(430,680)	(30,255)	(460,935)
Net retirement benefits cost (Note 23)	₽10,025,349	₽1,195,152	₽11,220,501

b. Net retirement obligations recognized by the Group are as follows:

		2012	
	PSC	CDI	Total
Present value of retirement			
obligations	₽109,977,260	<b>P6,625,244</b>	<b>P116,602,504</b>
Less fair value of net plan assets	29,548,266	1,041,545	30,589,811
Unfunded retirement obligation	80,428,994	5,583,699	86,012,693
Unrecognized net actuarial			
gain (losses)	(25,021,701)	129,428	(24,892,273)
Net retirement obligations	₽55,407,293	₽5,713,127	₽61,120,420
		2011	
	PSC	CDI	Total
Present value of retirement			
obligations	₽96,296,328	₽6,764,360	₽103,060,688
Less fair value of net plan assets	12,239,143	565,547	12,804,690
Unfunded retirement obligation	84,057,185	6,198,813	90,255,998
Unrecognized net actuarial			
gain (losses)	(25,368,578)	305,300	(25,063,278)
Net retirement obligations	₽58,688,607	₽6,504,113	₽65,192,720

c. Changes in the present value of the retirement obligations are as follows:

		2012	
	PSC	CDI	Total
Beginning balances	₽96,296,328	₽6,764,360	₽103,060,688
Current service cost	9,655,975	545,788	10,201,763
Interest cost	5,585,187	374,746	5,959,933
Benefits paid	(4,686,898)	(1,245,962)	(5,932,860)
Actuarial losses	3,126,668	186,312	3,312,980
Ending balances	<b>₽109,977,260</b>	₽6,625,244	₽116,602,504
		2011	
	PSC	CDI	Total
Beginning balances	₽72,897,778	₽5,615,558	₽78,513,336
Current service cost	4,637,501	351,324	4,988,825
Interest cost	7,377,255	540,217	7,917,472
Benefits paid	(4,018,237)	_	(4,018,237)
Actuarial losses	15,402,031	257,261	15,659,292
Ending balances	₽96,296,328	₽ 6,764,360	₽103,060,688

d. Changes in the fair value of net plan assets are as follows:

	2012		
	PSC	CDI	Total
Beginning balances	₽12,239,143	₽565,547	₽12,804,690
Expected return on plan assets	673,153	31,105	704,258
Contribution	18,598,797	1,680,415	20,279,212
Benefits paid	(4,686,898)	(1,245,962)	(5,932,860)
Actuarial gains	2,724,071	10,440	2,734,511
Ending balances	₽29,548,266	<b>P1,041,545</b>	₽30,589,811

		2011	
	PSC	CDI	Total
Beginning balances	₽10,750,804	₽522,878	₽11,273,682
Expected return on plan assets	645,048	31,373	676,421
Contribution	4,629,263	_	4,629,263
Benefits paid	(4,018,237)	_	(4,018,237)
Actuarial gains	232,265	11,296	243,561
Ending balances	₽12,239,143	₽565,547	₽12,804,690

The Group's plan asset is being managed by Bank of the Philippine Islands (BPI) - Asset Management and Trust Group, a trustee bank. Breakdown of the Group's net plan assets are as follows:

	2012		2011	
	PSC	CDI	PSC	CDI
Investments in trust and				
mutual funds	69.00%	100.00%	46.00%	46.00%
Investments in equity securities	31.00%	_	54.00%	54.00%
	100.00%	100.00%	100.00%	100.00%

Details on the cost and fair value of the fund as of December 31 are as follows:

			2	2012		
		PSC			CDI	
	Face amount			Face amount		
	/No. of shares	Cost	Fair Value	/No. of shares	Cost	Fair Value
Investments in trust and mutual funds						
BPI - ALFM Mutual Fund	62,463	₽17,511,278	₽18,689,399	3,480	₽1,010,852	₽1,041,545
BPI - Short Term Fund						
Unit Investment Trust Fund	11,809	1,590,436	1,591,027	-	_	_
		19,101,714	20,280,426		1,010,852	1,041,545
Investments in equity securities						
PSC - listed shares	35,520	122,417	3,267,840	_	_	_
SSHI - unlisted shares	60,000	6,000,000	6,000,000	-	_	_
		6,122,417	9,267,840		_	_
		₽25,224,131	₽29,548,266		₽1,010,852	₽1,041,545

	2011						
		PSC			CDI		
	Face amount			Face amount			
	/No. of shares	Cost	Fair Value	/No. of shares	Cost	Fair Value	
Investments in trust and mutual funds							
BPI - ALFM Mutual Fund	18,843	₽4,896,967	₽5,319,175	2,003	₽520,540	₽565,547	
BPI - Short Term Fund							
Unit Investment Trust Fund	-	_	_	-	-	-	
		4,896,967	5,319,175		520,540	565,547	
Investments in equity securities							
PSC - listed shares	35,520	122,417	919,968	_	_	_	
SSHI - unlisted shares	60,000	6,000,000	6,000,000	_	_	_	
		6,122,417	6,919,968		-	-	
		₽11,019,384	₽12,239,143		₽520,540	₽565,547	

The trustee exercises the voting rights over the PSC shares held by the retirement fund.

Actual return on plan assets amounted to P3,397,224 in 2012 and P877,313 in 2011 for PSC and P41,545 in 2012 and P42,669 in 2011 for CDI.

The overall expected rate of return on plan assets is determined based on the market prices prevailing on the date applicable to the period over which the obligation is to be settled.

The Group expects to contribute P21,500,000 to its defined benefit plan in 2013.

The principal assumptions used in determining net retirement benefits cost for the Group's plan at the beginning of the year are as follows:

	P	SC	C	DI
	2012	2011	2012	2011
Number of employees	681	655	23	20
Discount rate per annum	5.80%	5.80%	5.54%	5.54%
Expected annual rate of				
return on plan assets	5.50%	5.50%	5.50%	5.50%
Salary increase rate	5.50%	5.50%	5.50%	5.50%

Amounts for the current and prior four periods are as follows:

	2012			
_	PSC	CDI	Total	
Present value of retirement obligations	₽109,977,260	<b>P6,625,244</b>	₽116,602,504	
Fair value of net plan assets	29,548,266	1,041,545	30,589,811	
Unfunded retirement obligation	80,428,994	5,583,699	86,012,693	
Experience gain adjustments				
on retirement obligations	(5,731,481)	(39,492)	(5,770,973)	
Experience gain adjustments on plan				
assets	2,724,071	10,440	2,734,511	
		2011		
-	PSC	2011 CDI	Total	
Present value of retirement obligations	PSC ₽96,296,328		Total ₽103,060,688	
Present value of retirement obligations Fair value of net plan assets		CDI		
0	₽96,296,328	CDI ₽6,764,360	₽103,060,688	
Fair value of net plan assets	₽96,296,328 12,239,143	CDI ₽6,764,360 565,547	₽103,060,688 12,804,690	
Fair value of net plan assets Unfunded retirement obligation Experience loss (gain) adjustments on retirement obligations	₽96,296,328 12,239,143	CDI ₽6,764,360 565,547	₽103,060,688 12,804,690	
Fair value of net plan assets Unfunded retirement obligation Experience loss (gain) adjustments	₽96,296,328 12,239,143 84,057,185	CDI ₽6,764,360 565,547 6,198,813	₽103,060,688 12,804,690 90,255,998	

		2010	
	PSC	CDI	Total
Present value of retirement obligations	₽72,897,778	₽5,615,558	₽78,513,336
Fair value of net plan assets	10,750,804	522,878	11,273,682
Unfunded retirement obligation	62,146,974	5,092,680	67,239,654
Experience gain adjustments on			
retirement obligations	(6,251,982)	(857,124)	(7,109,106)
Experience loss adjustments on plan			
assets	(43,253)	(11,628)	(54,881)
		2009	
	PSC	CDI	Total
Present value of retirement obligations	₽62,438,440	₽4,864,964	₽67,303,404
Fair value of net plan assets	7,178,008	504,251	7,682,259
Unfunded retirement obligation	55,260,432	4,360,713	59,621,145
Experience gain adjustments on			
retirement obligations	(12,458,512)	(857,124)	(13,315,636)
Experience loss adjustments on plan			
assets	(69,753)	(10,086)	(79,839)
		2008	
—	PSC	CDI	Total
Present value of retirement obligations	₽54,006,788	₽4,174,204	₽58,180,992
Fair value of net plan assets	6,165,743	471,869	6,637,612
Unfunded retirement obligation	47,841,045	3,702,335	51,543,380
Experience loss adjustments on			
retirement obligations	46,616	2,532,432	2,579,048
Experience loss adjustments on			
plan assets	(283,759)	(21,716)	(305,475)

The discount rate of PSC and CDI as of December 31, 2012 are 5.80% and 5.54%, respectively, based on market rates consistent with the obligation of the defined benefit plan. Future annual increase in salary as of December 31, 2012 is 5.5%. Expected rate of return as of December 31, 2012 is 5.5%.

#### 25. Related Party Transactions

Related party relationships exist when one party has the ability to control, directly or indirectly through one or more intermediaries, the other party or exercise significant influence over the other party in making financial and operating decisions. Such relationships also exist between and/or among entities which are under common control with the reporting enterprise, or between and/or among the reporting enterprises and their key management personnel, directors or its stockholders.

Transactions with related parties consist of:

a. The Group executed a licensing agreement with Seven Eleven, Inc. (SEI), a stockholder organized in Texas, U.S.A. This grants the Group the exclusive right to use the 7-Eleven System in the Philippines. In accordance with the agreement, the Group pays, among others, royalty fee to SEI based on a certain percentage of monthly gross sales, net of gross receipts tax.

b. PSC has transactions with PFI, a foundation with common key management of the Group, consisting of donations and noninterest-bearing advances pertaining primarily to salaries, taxes and other operating expenses initially paid by PSC for PFI.

Related Nature of		Terms and	Transactions for the Year Ended December 31		Outstanding Balance as of December 31	
Parties	Transactions	Conditions	2012	2011	2012	2011
Receivables						
PFI (Note 5)	Donations	None	₽2,650,000	₽61,355	₽–	₽-
	Non-interest	Unsecured, no impairment				
	bearing advances	in 2012 and 2011.				
	•	Amounts are due and				
		demandable	1,463,967	469,856	1,637,912	173,945
			<b>₽</b> 4,113,967	₽531,211	₽1,637,912	₽173,945
Other current SEI (Note 13)		Unsecured and payable				
		monthly	₽133.085.007	₽106.490.524	₽12.579.753	₽10.353.333

Balances arising from the foregoing transactions with related parties are as follows:

c. Compensation of key management personnel are as follows:

	2012	2011	2010
Short-term employee benefits	<b>₽34,979,611</b>	₽31,624,639	₽33,663,181
Post-employment benefits	430,000	1,664,000	1,662,152
Other long-term benefits	376,073	376,073	376,073
	<b>₽35,785,684</b>	₽33,664,712	₽35,701,406

#### 26. Leases

#### Finance Lease as Lessor

In March 2007, PSC entered into a five-year sale and leaseback finance lease agreement with an armored car service provider. The lease has no terms of renewal and no escalation clauses. Unguaranteed residual values accruing to the Company amounted to P300,000.

In March 2010, the Company amended its agreement with the armored car service provider extending the lease term for another five years from March 1, 2010 to February 1, 2015, imposing 7% interest per annum on the restructured loan obligation and reducing its monthly rental payments. The unguaranteed residual values accruing to the Company was retained. The restructuring resulted in the recognition of a gain on accretion amounting to P849,890 and is reported under "Other income" in the 2010 consolidated profit or loss.

Future minimum lease receivables under this lease as of December 31 are as follows:

	2012	2011
Within one year	₽1,591,280	₽1,591,280
After one year but not more than five years	2,156,493	3,747,773
Total minimum lease payments receivable	3,747,773	5,339,053
Less unearned interest income	299,437	590,642
Present value of future minimum lease		
payments receivable	3,448,336	4,748,411
Less current portion (Note 5)	1,394,060	1,300,075
Noncurrent portion (Note 10)	₽2,054,276	₽3,448,336

Collection of lease receivable amounted to P1,591,280 in 2012 and 2011, respectively.

Present value of lease receivable as of December 31 is as follows:

	2012	2011
Within one year	<b>₽1,394,060</b>	₽1,300,075
After one year but not more than five years	2,054,276	3,448,336
Total minimum lease payments receivable	3,448,336	4,748,411
Less current portion	1,394,060	1,300,075
Present value of future minimum lease		
payments receivable	₽2,054,276	₽3,448,336

Unearned interest income as of December 31, 2012 and 2011 amounted to P299,437 and P590,642, respectively. Related interest income amounted to P291,205, P378,850 and P403,887 in 2012, 2011 and 2010, respectively.

Difference between the original lease agreement's present value of minimum lease payments at the date of lease inception against the carrying value of the finance lease asset resulted in a deferred revenue on finance lease amounting to P6,550,753, which is to be amortized on a straight-line basis over the lease term. The related deferred revenue amounted to P1,277,398 and P1,866,965 as of December 31, 2012 and 2011, with current portion amounting to P589,569 in 2012 and P589,567 in 2011 (see Notes 13 and 16). Noncurrent portion amounted to P687,829 and P1,277,398 as of December 31, 2012 and 2011, respectively (see Note 16). Amortization of deferred revenue on finance lease amounted to P589,567, P589,567 and P709,665, in 2012, 2011 and 2010, respectively (see Note 16).

#### Operating Lease as Lessee

a. PSC has various lease agreements with third parties relating to its store operations. Certain agreements provide for the payment of rentals based on various schemes such as an agreed percentage of net sales for the month and fixed monthly rate.

Rental expense related to these lease agreements amounted to P449,915,799, P375,908,146 and P314,390,025 in 2012, 2011 and 2010, respectively (see Note 19). Of the total rent expense, P2,573,518 in 2012, P2,019,210 in 2011 and P1,902,221 in 2010 pertains to contingent rent of some stores based on percentage ranging from 1.5% to 3.0% of merchandise sales. Amortization of deferred lease amounted to P719,536, P1,164,066 and P324,200 in 2012, 2011 and 2010, respectively.

The approximate annual future minimum rental payments of the PSC under its existing lease agreements as of December 31 are as follows:

	2012	2011
Within one year	₽62,130,526	₽52,930,899
After one year but not more than five years	131,556,590	114,077,970
More than five years	12,654,307	_
	₽206,341,423	₽167,008,869

b. In April 2012, CDI entered into a 2-year lease contract for the lease of a warehouse in Cebu commencing in April 2012 until April 2014. The lease has a renewal option and is subject to an annual escalation rate of 5%.

In 2011, CDI entered into a 10-year lease contract for the lease of its warehouse extension effective March 2011. The lease is subject to an annual escalation rate of 4.0% starting on the second year of the lease.

In 2005, CDI entered into a 15-year operating lease contract for the lease of its warehouse effective November 1, 2005. The lease has a renewal option and is subject to an escalation rate of 7.0% every after two years starting on the third year of the lease.

Rent expense related to these lease agreements amounted to P33,952,195, P23,828,055 and P23,494,115 in 2012, 2011 and 2010, respectively (see Note 19). Amortization of deferred lease amounted to P1,766,192, P1,615,618 and P1,090,500 in 2012, 2011 and 2010, respectively.

The approximate annual future minimum rental payments of CDI under its existing lease contract as of December 31 are as follows:

	2012	2011
Within one year	<b>₽36,902,700</b>	₽31,879,766
After one year but not more than five years	183,491,415	138,038,344
More than five years	75,839,671	152,413,780
	<b>P296,233,786</b>	₽322,331,890

CDI also has other various short-term operating leases pertaining to rental of warehouse and equipments. Related rent expense amounted to P4,424,506, P1,892,401 and P3,513,249 in 2012, 2011 and 2010, respectively (see Note 19).

#### **Operating Lease as Lessor**

The Group has various sublease agreements with third parties which provide for lease rentals based on an agreed fixed monthly rate or as agreed upon by the parties. Rental income related to these sublease agreements amounted to P45,751,718, P44,143,593 and P37,361,844 in 2012, 2011 and 2010, respectively.

## 27. Income Tax

a. The components of the Group's provision for (benefit from) income tax are as follows:

	2012	2011	2010
Current:			
Regular corporate income tax	₽211,923,436	₽161,398,364	₽124,265,727
Final tax on interest income	445,546	586,624	693,335
	212,368,982	161,984,988	124,959,062
Deferred	(2,346,981)	165,174	3,796,610
	₽210,022,001	₽162,150,162	₽128,755,672

	2012				
-	PSC	CDI	SSHI	Total	
Deferred income tax assets:					
Net retirement obligations	₽16,622,188	₽1,713,938	₽–	₽18,336,126	
Accrued rent	8,700,799	6,705,868	_	15,406,667	
Unamortized discount on refundable					
deposit	4,336,926	1,726,139	_	6,063,065	
Allowance for impairment on					
receivables	2,468,178	-	_	2,468,178	
Provision for litigation losses	2,119,887	_	_	2,119,887	
Unamortized past service cost	3,952,094	29,082	_	3,981,176	
Deferred revenue on exclusivity					
contracts	379,464	-	_	379,464	
Unearned rent income	127,680	-	_	127,680	
Unamortized discount on receivable	37,323	-	-	37,323	
Unrealized foreign exchange loss	37,765	79,009	_	116,774	
	38,782,304	10,254,036	_	49,036,340	
Deferred income tax liabilities:					
Deferred lease expense	3,088,956	1,248,107	_	4,337,063	
Unamortized discount on purchase					
of refundable deposit	305,238	_	_	305,238	
Revaluation increment on land	_		1,384,241	1,384,241	
	3,394,194	1,248,107	1,384,241	6,026,542	
Net deferred income tax assets (liability)	₽35,388,110	₽9,005,929	(₽1,384,241)	<b>₽43,009,798</b>	

b. The components of the Group's net deferred income tax assets are as follows:

	2011				
_	PSC	CDI	SSHI	Total	
Deferred income tax assets:					
Net retirement obligations	₽17,606,582	₽1,951,234	₽–	₽19,557,816	
Accrued rent	7,951,803	6,227,340	_	14,179,143	
Unamortized discount on refundable					
deposit	4,683,505	1,860,674	_	6,544,179	
Allowance for impairment on					
receivables	2,231,545	_	_	2,231,545	
Provision for litigation losses	2,119,887	_	_	2,119,887	
Unamortized past service cost	1,766,126	35,681	_	1,801,807	
Deferred revenue on exclusivity					
contracts	959,822	_	_	959,822	
Unearned rent income	243,731	_	_	243,731	
Unamortized discount on receivable	79,102	_	_	79,102	
Unrealized foreign exchange loss	205	_	_	205	
	37,642,308	10,074,929	_	47,717,237	
Deferred income tax liabilities:					
Deferred lease expense	3,500,192	1,807,512	_	5,307,704	
Unamortized discount on purchase					
of refundable deposit	343,393	_	_	343,393	
Unamortized capitalized interest	3,937	_	_	3,937	
Unrealized foreign exchange gain	· _	15,145	_	15,145	
Revaluation increment on land	_	· _	1,384,241	1,384,241	
	3,847,522	1,822,657	1,384,241	7,054,420	
Net deferred income tax assets (liability)	₽33,794,786	₽8,252,272	(₽1,384,241)	₽40,662,817	

c. The reconciliation of the provision for income tax computed at the statutory income tax rate to provision for income tax shown in the consolidated statements of comprehensive income follow:

	2012	2011	2010
Provision for income tax			
computed at statutory income			
tax rate	₽202,394,260	₽155,547,945	₽121,690,776
Adjustments for:			
Nondeductible expenses:			
Inventory losses	7,162,545	5,972,026	4,397,733
Interest expense and others	867,483	955,165	3,114,649
Tax effect of rate difference			
between final tax and			
statutory tax rate on bank			
interest income	(364,133)	(286,820)	(386,196)
Nontaxable other income	(38,154)	(38,154)	(61,290)
	₽210,022,001	₽162,150,162	₽128,755,672

d. RA 9504, effective on July 7, 2008 allows availment of optional standard deductions (OSD). Corporations, except for nonresident foreign corporations, may now elect to claim standard deduction in an amount not exceeding 40% of their gross income. The Group did not avail of the OSD for the computation of its taxable income in 2012, 2011 and 2010.

28.	Basic/Diluted Earnings Per Share			
		2012	2011	2010
a.	Net income	<b>₽464,625,531</b>	₽356,342,989	₽276,880,248
b.	Weighted average number			
	of shares issued	399,325,661	399,325,661	399,325,661
c.	Less weighted average number			
	of shares held in treasury	686,250	686,250	686,250
d.	Weighted average number of shares			
	outstanding (b-c)	398,639,411	398,639,411	398,639,411
e.	Basic/diluted earnings per share (a/d)	<b>₽1.17</b>	₽0.89	<b>₽</b> 0.69

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The Group does not have potentially dilutive common shares as of December 31, 2012, 2011 and 2010. Thus, the basic earnings per share is equal to the diluted earnings per share as of those dates.

The Group's outstanding common shares increased from 347,329,216 to 399,325,661 as a result of stock dividend issuance equivalent to 15% of the outstanding common shares of the Company of 346,642,966 shares approved on July 24, 2012 (see Note 17). Therefore, the calculation of basic/diluted earnings per share for all periods presented has been adjusted retrospectively.

# 29. Financial Instruments

The following tables summarize the carrying value and fair value of the Group's financial assets and financial liabilities per class as of December 31:

	2012		20	)11
	Carrying Value	Fair Value	Carrying Value	Fair Value
FINANCIAL ASSETS				
Loans and Receivables				
Cash and cash equivalents				
Cash on hand and in banks	₽367,285,569	<b>₽367,285,569</b>	₽394,696,749	₽ 394,696,749
Cash equivalents	48,000,000	48,000,000	-	_
	415,285,569	415,285,569	394,696,749	394,696,749
Short-term investment	10,632,115	10,632,115	10,409,907	10,409,907
Receivables				
Franchisee	184,444,213	184,444,213	89,638,852	89,638,852
Suppliers	137,235,021	137,235,021	97,257,076	97,257,076
Store operators	19,452,194	19,452,194	12,878,514	12,878,514
Employees	12,993,209	12,993,209	15,407,124	15,407,124
Rent	5,638,673	5,638,673	7,068,009	7,068,009
Due from PFI	1,637,912	1,637,912	173,945	173,945
Current portion of:			1 220 002	4 990 000
Notes receivable	1,403,344	1,403,344	1,328,983	1,328,983
Lease receivable	1,394,060	1,570,588	1,300,075	1,563,950
Insurance claims	614,135	614,135	319,208	319,208
Others	9,785,082	9,785,082	13,917,501	13,917,501
	374,597,843	374,774,371	239,289,287	239,553,162
Deposits				
Utilities	33,663,791	33,663,791	29,267,868	29,267,868
Refundable	25,843,670	32,667,920	26,789,004	27,301,992
Others	6,017,558	6,017,558	4,527,970	4,527,970
	65,525,019	72,349,269	60,584,842	61,097,830
Other noncurrent assets				
Noncurrent portion of:				
Lease receivable	2,054,276	2,036,402	3,448,336	3,439,941
Notes receivable	955,355	955,355	1,689,268	1,689,268
	3,009,631	2,991,757	5,137,604	5,129,209
TOTAL FINANCIAL ASSETS	<b>₽869,050,177</b>	₽876,033,081	₽710,118,389	₽710,886,857
FINANCIAL LIABILITIES				
Other Financial Liabilities				
Bank loans	₽477,777,778	₽477,777,778	₽374,666,667	₽374,666,667
Accounts payable and accrued expenses:	· · ·	· · ·		
Trade payable	1,077,213,586	1,077,213,586	1,066,740,769	1,066,740,769
Utilities	55,148,912	55,148,912	38,219,462	38,219,462
Employee benefits	22,772,206	22,772,206	23,954,117	23,954,117
Outsourced services	14,531,473	14,531,473	12,461,025	12,461,025
Advertising and promotion	8,754,528	8,754,528	16,054,548	16,054,548
Bank charges	3,860,300	3,860,300	2,278,700	2,278,700
Security services	3,361,310	3,361,310	3,054,419	3,054,419
Interest	1,173,579	1,173,579	1,174,528	1,174,528
Others*	23,116,538	23,116,538	32,734,076	32,734,076
	1,209,932,432	1,209,932,432	1,196,671,644	1,196,671,644
Other current liabilities:				
Non-trade accounts payable	423,183,843	423,183,843	188,758,358	188,758,358
Retention payable	24,673,598	24,673,598	18,688,531	18,688,531
Service fees payable	20,586,182	20,586,182	19,370,472	19,370,472
Royalty	12,579,753	12,579,753	10,353,333	10,353,333
Others	4,990,644	4,990,644	12,700,219	12,700,219
	486,014,020	486,014,020	249,870,913	249,870,913
Cumulative redeemable preferred shares	6,000,000	6,000,000	6,000,000	6,000,000
TOTAL FINANCIAL LIABILITIES	₽2,179,724,230	₽2,179,724,230	₽1,827,209,224	₽1,827,209,224
	,- : , , , , , , , , , , , , , , , ,		1,027,207,224	1,02,,20,,224

\*Excludes withholding taxes payable amounting to P2,000 as of December 31, 2012 and 2011.

#### Fair Value Information

#### Current Financial Assets and Financial Liabilities

Due to the short-term nature of the related transactions, the fair values of cash and cash equivalents, short-term investment, receivables (except for lease receivables), accounts payable and accrued expenses and other current liabilities approximates their carrying values as of balance sheet date.

#### Lease Receivables

The fair value of lease receivable is determined by discounting the sum of future cash flows using the prevailing market rates for instruments with similar maturities as of December 31, 2012 and 2011, which is 3.80% and 4.64%, respectively.

#### Utility and Other Deposits

The fair value of utility and other deposits approximates its carrying value as it earns interest based on repriced market conditions.

#### Refundable Deposits

The fair value of deposits is determined by discounting the sum of future cash flows using the prevailing market rates for instruments with similar maturities as of December 31, 2012 and 2011 ranging from 1.33% to 4.36% and 2.74% to 6.09%, respectively.

#### Bank Loans

The carrying value approximates fair value because of recent and monthly repricing of related interest based on market conditions.

#### Cumulative Redeemable Preferred Shares

The carrying value approximates fair value because corresponding dividends on these shares that are charged as interest expense in profit or loss are based on recent treasury bill rates repriced annually at year end.

#### Fair Value Hierarchy

As of December 31, 2012 and 2011, the Group has no financial instruments measured at fair value.

### 30. Financial Risk Management Objectives and Policies

The main risks arising from the Group's financial instruments are credit risk, liquidity risk, interest rate risk and foreign exchange risk. The BOD reviews and approves policies for managing each of these risks. The BOD also created a separate board-level entity, which is the Audit Committee, with explicit authority and responsibility in managing and monitoring risks. The Audit Committee, which ensures the integrity of internal control activities throughout the Group, develops, oversees, checks and pre-approves financial management functions and systems in the areas of credit, market, liquidity, operational, legal and other risks of the Group, and crisis management. The Internal Audit Department and the External Auditor directly report to the Audit Committee regarding the direction, scope and coordination of audit and any related activities.

Listed below are the summarized risk identified by the BOD.

#### Credit Risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss to the other party by failing to discharge an obligation. The receivable balances are monitored on an ongoing basis with the result that the Group's exposure to impairment is managed to a not significant level. The Group deals only with counterparty duly approved by the BOD.

The following tables provide information regarding the maximum credit risk exposure of the Group as of December 31:

	2012	2011
Cash and cash equivalents (excluding cash on hand)		
Cash in bank	<b>₽204,668,267</b>	₽277,117,736
Cash equivalents	48,000,000	_
	252,668,267	277,117,736
Short-term investment	10,632,115	10,409,907
Receivables		
Franchisee	184,444,213	89,638,852
Suppliers	137,235,021	97,257,076
Store operators	19,452,194	12,878,514
Employees	12,993,209	15,407,124
Rent	5,638,673	7,068,009
Due from PFI	1,637,912	173,945
Current portion of:		
Notes receivable	1,403,344	1,328,983
Lease receivable	1,394,060	1,300,075
Insurance claims	614,135	319,208
Others	9,785,082	13,917,501
	374,597,843	239,289,287
Deposits		
Utilities	33,663,791	29,267,868
Refundable	25,843,670	26,789,004
Others	6,017,558	4,527,970
	65,525,019	60,584,842
Other noncurrent assets		
Noncurrent portion of:		
Lease receivable	2,054,276	3,448,336
Notes receivable	955,355	1,689,268
	3,009,631	5,137,604
	₽706,432,875	₽592,539,376

The following tables provide information regarding the credit risk exposure of the Group by classifying assets according to the Group's credit ratings of debtors:

	2012				
	Neither Past Du	e nor Impaired			
		Standard	Past Due		
	High Grade	Grade	Or Impaired	Total	
Cash and cash equivalents			•		
Cash in bank	₽204,668,267	₽-	₽-	₽204,668,267	
Cash equivalents	48,000,000	_	-	48,000,000	
	252,668,267	_	-	252,668,267	
Short-term investment	10,632,115	_	_	10,632,115	
Receivables					
Franchisee	_	184,444,213	-	184,444,213	
Suppliers	-	105,591,971	31,643,050	137,235,021	
Store operators	-	19,452,194	-	19,452,194	
Employees	-	12,993,209	-	12,993,209	
Rent	-	5,638,673	_	5,638,673	
Due from PFI	-	1,637,912	_	1,637,912	
Current portion of:					
Notes receivable	-	1,403,344	_	1,403,344	
Lease receivable	-	1,394,060	_	1,394,060	
Insurance claims	-	614,135	-	614,135	
Others	-	3,835,775	5,949,307	9,785,082	
	-	337,005,486	37,592,357	374,597,843	
Deposits					
Utilities	-	33,663,791	_	33,663,791	
Refundable	-	25,843,670	-	25,843,670	
Others	-	6,017,558	-	6,017,558	
	-	65,525,019	_	65,525,019	
Other noncurrent assets					
Noncurrent portion of:					
Lease receivable	-	2,054,276	-	2,054,276	
Notes receivable	-	955,355	_	955,355	
	-	3,009,631	-	3,009,631	
	₽263,300,382	₽405,540,136	<b>₽</b> 37,592,357	₽706,432,875	

	2011					
	Neither Past Du	Neither Past Due nor Impaired				
		Standard	Past Due			
	High Grade	Grade	Or Impaired	Total		
Cash and cash equivalents						
Cash in bank	₽277,117,736	₽-	₽-	₽277,117,736		
Short-term investment	10,409,907	-	_	10,409,907		
Receivables						
Suppliers	_	13,012,022	84,245,054	97,257,076		
Franchisee	-	89,638,852	_	89,638,852		
Store operators	_	12,878,514	_	12,878,514		
Employees		15,407,124		15,407,124		
Rent	-	7,068,009	_	7,068,009		
Current portion of:						
Notes receivable	-	1,328,983	_	1,328,983		
Current portion	-	1,300,075	_	1,300,075		
Insurance claims	-	319,208	_	319,208		
Due from PFI	_	173,945	_	173,945		
Others		8,256,972	5,660,529	13,917,501		
	_	149,383,704	89,905,583	239,289,287		

(Forward)

	2011				
	Neither Past Due nor Impaired				
	High Grade	Standard Grade	Past Due Or Impaired	Total	
Deposits					
Utilities	₽-	₽29,267,868	₽-	₽29,267,868	
Refundable	_	26,789,004	_	26,789,004	
Others	-	4,527,970	_	4,527,970	
	-	60,584,842	_	60,584,842	
Other noncurrent assets Noncurrent portion of:					
Lease receivable	_	3,448,336	_	3,448,336	
Notes receivable	_	1,689,268	_	1,689,268	
	-	5,137,604	_	5,137,604	
	₽287,527,643	₽215,106,150	₽89,905,583	₽592,539,376	

The Group uses the following criteria to rate credit quality:

Class	Description
High Grade	Financial assets that have a recognized foreign or local third party rating or instruments which carry guaranty/collateral.
Standard Grade	Financial assets of companies that have the apparent ability to satisfy its obligations in full.

The credit qualities of the financial assets were determined as follows:

Cash and cash equivalents and short-term investment are classified as high grade since these are deposited or transacted with reputable banks which have low probability of insolvency.

Receivables, deposits and other noncurrent asset are classified as standard grade since these pertain to receivables considered as unsecured from third parties with good paying habits.

The following tables provide the analysis of financial assets that are past due but not impaired and past due and impaired:

			201	2		
	Aging analys	sis of financial asse	ts past due but no	t impaired	Past due and	
	31 to 60 days	61 to 90 days	> 90 days	Total	impaired	Total
Receivables:						
Suppliers	₽9,537,555	<b>₽8,726,274</b>	₽11,101,267	₽29,365,096	₽2,277,954	₽31,643,050
Others	-	-	-	-	5,949,307	5,949,307
	₽9,537,555	₽8,726,274	₽11,101,267	₽29,365,096	₽8,227,261	₽37,592,357
			201	1		
	Aging analy	sis of financial asse	ets past due but not	impaired	Past due and	
	31 to 60 days	61 to 90 days	> 90 days	Total	impaired	Total
Receivables:						
Suppliers	₽3,565,821	₽3,058,308	₽75,842,971	₽82,467,100	₽1,777,954	₽84,245,054
Others	-	-	_	_	5,660,529	5,660,529
	₽3,565,821	₽3,058,308	₽75,842,971	₽82,467,100	₽7,438,483	₽89,905,583

Receivables from suppliers are noninterest-bearing and are generally on 30-day to 90-day terms.

There are no significant concentrations of credit risk within the Group.

#### Liquidity Risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial instruments. The Group seeks to manage its liquidity profile to be able to finance its capital expenditures and service its maturing debts. To cover for its financing requirements, the Group intends to use internally generated funds and sales of certain assets.

As part of its liquidity risk management program, the Group regularly evaluates projected and actual cash flow information and continuously assesses conditions in the financial markets for opportunities to pursue fund raising initiatives. The Group uses historical figures and experiences and forecasts of collections and disbursements. These initiatives may include drawing of loans from the approved credit line intended for working capital and capital expenditures purposes and equity market issues.

			2012		
		More than	More than		
	Three months	three months	one year	More than	
	or less	to one year	to five years	five years	Total
Cash and cash equivalents					
Cash on hand and in banks	₽367,285,569	₽–	₽–	₽–	₽367,285,569
Cash equivalents	48,000,000	_	_	_	48,000,000
	415,285,569	-	_	_	415,285,569
Short-term investment	10,632,115	_	_	_	10,632,115
Receivables					
Franchisee	184,444,213	_	_	_	184,444,213
Suppliers	31,685,993	105,549,028	_	_	137,235,021
Store operators	19,452,194	_	_	_	19,452,194
Employees	12,993,209	_	_	_	12,993,209
Rent	5,638,673	-	_	_	5,638,673
Due from PFI	-	1,637,912	_	_	1,637,912
Current portion of:					
Notes receivable	201,610	1,201,734	-	_	1,403,344
Lease receivable	339,448	1,054,612	_	-	1,394,060
Insurance claims	-	614,135	_	_	614,135
Others	9,785,082	-	-	_	9,785,082
	264,540,422	110,057,421	_	_	374,597,843
Deposits					
Utilities	-	-	33,663,791	-	33,663,791
Refundable	-	-	25,843,670	_	25,843,670
Others	-	-	6,017,558	_	6,017,558
	-	_	65,525,019	_	65,525,019
Other noncurrent assets					
Noncurrent portion of:					
Lease receivable	-	-	2,054,276	_	2,054,276
Notes receivable		-	955,355	-	955,355
		_	3,009,631	_	3,009,631
	₽690,458,106	₽110,057,421	P68,534,650	₽-	<b>₽869,050,177</b>

The tables below summarize the maturity profile of the financial assets of the Group:

			2011		
		More than	More than		
	Three months	three months	one year	More than	
	or less	to one year	to five years	five years	Total
Cash and cash equivalents			•		
Cash on hand and in banks	₽394,696,749	₽-	₽-	₽-	₽394,696,749
Short-term investment	-	10,409,907	-	-	10,409,907
Receivables					
Suppliers	97,257,076	-	-	-	97,257,076
Franchisee	89,638,852	-	-	-	89,638,852
Store operators	12,878,514	-	-	_	12,878,514
Employees	15,407,124	-	-	_	15,407,124
Rent	7,068,009	-	-	_	7,068,009
Current portion of:					
Notes receivable	189,303	1,139,680	-	_	1,328,983
Lease receivable	325,019	975,056	-	_	1,300,075
Insurance claims	-	319,208	-	_	319,208
Due from PFI	-	173,945	-	_	173,945
Others	13,917,501	-	-	-	13,917,501
	236,681,398	2,607,889	-	_	239,289,287
Deposits					
Utilities	-	-	29,267,868	-	29,267,868
Refundable	-	-	26,789,004	-	26,789,004
Others	-	-	4,527,970	-	4,527,970
	_	_	60,584,842	_	60,584,842
Other noncurrent assets					
Noncurrent portion of:					
Lease receivable	_	_	3,448,336	-	3,448,336
Notes receivable	-	-	1,689,268	_	1,689,268
	_	-	5,137,604	_	5,137,604
	₽631,378,147	₽13,017,796	₽65,722,446	₽-	₽710,118,389

The tables below summarize the maturity profile of the financial liabilities of the Group based on remaining undiscounted contractual obligations:

			2012	
		More than three		
	Three months	months	More than	
	or less	to one year	one year	Total
Bank loans	<b>₽</b> 457,777,778	<b>₽20,000,000</b>	₽-	<b>₽</b> 477,777,778
Accounts payable and accrued expenses				
Trade payable	1,077,213,586	_	-	1,077,213,586
Utilities	55,148,912	-	-	55,148,912
Employee benefits	22,772,206	-	-	22,772,206
Outsourced services	14,531,473	_	-	14,531,473
Advertising and promotion	8,754,528	-	-	8,754,528
Bank charges	3,860,300	_	-	3,860,300
Security services	3,361,310	_	-	3,361,310
Interest	1,173,579	-	-	1,173,579
Others	23,118,538	_	-	23,118,538
	1,209,934,432	-	-	1,209,934,432
Other current liabilities				
Non-trade accounts payable	47,226,209	375,957,634	-	423,183,843
Retention payable	-	24,673,598	-	24,673,598
Service fees payable	-	20,586,182	-	20,586,182
Royalty	12,579,753	-	-	12,579,753
Others	-	4,990,644	-	4,990,644
	59,805,962	426,208,058	_	486,014,020
Cumulative redeemable preferred shares	6,000,000	_	_	6,000,000
	₽1,733,518,172	<b>₽446,208,058</b>	₽-	₽2,179,726,230

			2011	
		More than		
		three		
	Three months	months	More than	
	or less	to one year	one year	Total
Bank loans	₽293,389,375	₽81,277,292	₽–	₽374,666,667
Accounts payable and accrued expenses				
Trade payable	1,066,740,769	_	_	1,066,740,769
Utilities	38,219,462	_	_	38,219,462
Employee benefits	23,954,117	_	_	23,954,117
Advertising and promotion	16,054,548	_	_	16,054,548
Outsourced services	12,461,025	_	_	12,461,025
Security services	3,054,419	_	_	3,054,419
Bank charges	2,278,700	_	_	2,278,700
Interest	1,174,528	_	_	1,174,528
Others	32,736,076	_	_	32,736,076
	1,196,673,644	_	_	1,196,673,644
Other current liabilities				
Non-trade accounts payable	23,253,171	165,505,187	_	188,758,358
Service fees payable	-	19,370,472	_	19,370,472
Retention payable	_	18,688,531	_	18,688,531
Royalty	10,353,333	_	_	10,353,333
Others	_	12,700,219	_	12,700,219
	33,606,504	216,264,409	_	249,870,913
Cumulative redeemable preferred shares	6,000,000	_	_	6,000,000
	₽1,529,669,523	₽297,541,701	₽-	₽1,827,211,224

#### Interest Rate Risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Group's fair value and cash flows interest rate risk mainly arise from bank loans with floating interest rates. The Group is expecting to substantially reduce the level of bank loans over time. Internally generated funds coming from its cash generating units and from its franchising business will be used to pay off outstanding debts and consequently reduce the interest rate exposure.

The maturity profile of financial instruments that are exposed to interest rate risk are as follows:

	2012	2011
Due in less than one year	<b>₽</b> 477,777,778	₽374,666,667
Rate	3.30%-3.75%	3.50%-4.25%

Interest of financial instruments classified as floating rate is repriced at intervals of 30 days. The other financial instruments of the Group that are not included in the above tables are noninterest-bearing and are therefore not subject to interest rate risk.

The following table demonstrates the sensitivity to a reasonably possible change in interest rates, with all other variables held constant, of the Group's income before income tax (through the impact on floating rate borrowings):

	2012		2011	
	Increase/	Effect on	Increase/	Effect on
	Decrease in	Income Before	Decrease in	Income Before
	<b>Basis Points</b>	Income Tax	<b>Basis Points</b>	Income Tax
Bank loans - floating interest rate	+100	(₽4,777,778)	+100	(₽3,746,667)
	-100	4,777,778	-100	3,746,667

There is no other impact on the Group's equity other than those already affecting profit or loss.

#### Foreign Exchange Risk

Foreign exchange risk is the risk to earnings or capital arising from changes in foreign exchange rates. The Group's foreign exchange exposure arises from holding foreign currency denominated rates, cash and cash equivalents, loans and receivables and merchandise sale to foreign entity. In order to balance this exposure, the Group has some sales denominated in foreign currency and maintains a foreign currency accounts in a reputable commercial bank. The Group does not enter into derivatives to hedge the exposure. The Group's cash and receivables denominated in foreign currency and converted into Peso using the closing exchange rates at each balance sheet date are summarized below.

	20	12	201	1
	Dollar	Peso	Dollar	Peso
Cash	\$141,607	<b>₽5,812,967</b>	\$59,634	₽2,614,355
Receivables	27,049	1,110,362	90,349	3,960,900
	\$168,656	₽6,923,329	\$149,983	₽6,575,255

As of December 31, 2012 and 2011, the closing functional currency exchange rate is P41.05 and P43.84, respectively.

The following table represents the impact on the Group's income before income tax brought about by reasonably possible changes in Peso to Dollar exchange rate (holding all other variables constant) as of December 31, 2012 and 2011 until its next financial reporting date:

	Change in Peso to Dollar Exchange Rate	Effect on Income before Income Tax
2012	Increase by 6.36% Decrease by 6.36%	( <b>P</b> 440,324) 440,324
2011	Increase by 3.00% Decrease by 3.00%	(₽197,258) 197,258

There is no other effect on the Company's equity other than those already affecting profit or loss.

#### 31. Capital Management

The primary objective of the Group's capital management is to ensure that it maintains a strong credit rating and healthy capital ratios in order to support its business and maximize shareholder value.

In the light of changes in economic conditions, the Group manages dividend payments to shareholders, pay-off existing debts, return capital to shareholders or issue new shares. The Group mainly uses financing from local banks. The Group considers equity contributed by shareholders as capital. The Group manages its capital structure by keeping a net worth of between 30% to 50% in relation to its total assets. The Group's net worth ratio is 42% and 40% as of December 31, 2012 and 2011, respectively. No changes were made in the objectives, policies and processes during the year.

	2012	2011
Common stock	<b>₽</b> 399,325,661	₽347,329,216
Additional paid-in capital	293,525,037	293,525,037
Retained earnings	1,233,432,997	855,468,208
	1,926,283,695	1,496,322,461
Less cost of shares held in treasury	2,923,246	2,923,246
	₽1,923,360,449	₽1,493,399,215
Total assets	<b>₽</b> 4,564,348,482	₽3,734,298,981
Net worth	42%	40%

As of December 31, 2012 and 2011, the Group was able to meet its objective.

#### 32. Significant Agreements

a. Franchise Agreements

The Group has various store franchise agreements with third parties for the operation of certain stores. The agreement includes a one-time franchise fee payment and an annual 7-Eleven charge for the franchisee, which is equal to a certain percentage of the franchised store's gross profit. Details follows:

	2012	2011	2010
Franchise revenue	₽602,379,025	₽478,827,511	₽402,620,636
Franchise fee	81,193,802	55,198,201	40,202,044
	₽683,572,827	₽534,025,712	₽442,822,680

b. Service Agreements

The Group has service agreements with third parties for the management and operation of certain stores. In consideration thereof, the store operator is entitled to a service fee based on a certain percentage of the store's gross profit and operating expenses as stipulated in the service agreement. Service fees included under outside services shown as part of "General and administrative expenses" in profit or loss amounted to P231,622,046 in 2012, P174,464,102 in 2011 and P134,893,173 in 2010 (see Note 19).

c. Memorandum of Agreement with TAIT

On April 1, 2011, CDI has entered into a Memorandum of Agreement (MOA) with TAIT Marketing and Distribution Co., Ltd., a corporation duly organized and existing under the laws of the Republic of China (ROC) with principal office at Taiwan, ROC. The contract indicates that CDI shall provide consumer goods and products from Philippine Suppliers that meet the needs and specifications of TAIT. Revenue from merchandise sold to TAIT amounted to P2,864,202 and P11,974,766 in 2012 and 2011, respectively. Associated cost of goods sold amounted to P2,574,025 and P9,986,582 in 2012 and 2011, respectively.

d. Commission Income

The Group has entered into agreements with a phone card supplier and various third parties. Under the arrangements, the Group earns commission on the sale of phone cards and collection of bills payments based on a certain percentage of net sales and collections for the month and a fixed monthly rate. Commission income amounted to P67,396,391, P37,236,539 and P29,271,506 in 2012, 2011 and 2010, respectively.

#### e. 2007 Exclusivity Agreement

The Group has entered into an exclusivity agreement with a third party supplier in the Philippines on October 1, 2007. Upon the effectivity of the agreement, all existing branches of 7-Eleven shall exclusively carry the third party supplier's products and 7-Eleven should not carry any other similar or parallel products. The agreement is for a period of three years starting October 1, 2007 and shall continue in force and effect until December 31, 2010. In June 2008, the Company received a total consideration of P11,741,071 in relation to the agreement, to be amortized over three years.

On October 15, 2010, the said agreement was extended for another 3 years. The Company received P29,000,000 as a result of the extension.

Income from exclusivity agreement included as part of "Marketing support funds" under "Marketing income" in profit or loss amounted to nil, P29,000,000 and P3,913,690 in 2012, 2011 and 2010, respectively (see Note 20).

f. 2010 Exclusivity Contract

The Group has also entered into a 3-year exclusivity contract with a Third Party soda manufacturer in the Philippines effective April 2010 to March 2013. The contract indicates that the Third Party soda manufacturer will exclusively supply all slurpee products of 7-Eleven. The Group received a one-time signing bonus amounting to P4,464,286 upon the effectivity of the exclusivity supply contract amortized over three years. Income from exclusivity contract included as part of "Marketing support funds" under "Marketing income" in profit or loss amounted to P1,488,095, P1,488,095, and P1,116,071 in 2012, 2011 and 2010, respectively. Deferred revenue as of December 31, 2012 and 2011 amounted to P372,024 and P1,860,119, respectively (see Note 16).

#### g. 2010 Signing Bonus

In 2010, the Group collected a signing bonus amounting to P2,232,143 from one of the Group's food suppliers for awarding half of the Company's existing Hotdog Stock Keeping Units (SKUs) to the food supplier for the next five years starting January 1, 2010. Income from exclusivity contract included as part of "Marketing support funds" under "Marketing income" in profit or loss amounted to P446,429 in 2012, 2011 and 2010 (see Note 20). Deferred revenue as of December 31, 2012 and 2011 amounted to P892,857 and P1,339,286, respectively (see Note 16).

#### h. MOA with Chevron Philippines, Inc.

The Group has entered into MOA with Chevron Philippines, Inc. (CPI) on August 6, 2009, wherein CPI has granted the Group as authorized co-locator for a full term of three-years to establish, operate and/or franchise its 7-Eleven stores in CPI service stations. Both parties have identified 22 CPI service stations, wherein the Group will give the Retailers of these service stations a Letter Offer to Franchise (LOF) 7-Eleven stores. Upon acceptance of the Retailers of the LOF, the Retailers will sign a Store Franchise Agreement (SFA) with the Group. If LOF is not accepted by one of the 22 original service stations identified, that service station will be replaced with another mutually acceptable service station site.

Upon signing of the MOA, CPI executed a Caltex Retail Agreement with each of the 22 service station Retailers, which shall have a full term of three years and which will be co-terminus with the SFA.

As of December 31, 2012 and 2011, the Company has already opened 37 and 25 franchised serviced stations, respectively.

# 33. Segment Reporting

The Group considers the store operations as its only business segment based on its primary business activity. Franchising, renting of properties and commissioning on bills payment services are considered an integral part of the store operations. The Group's identified operating segments below are consistent with the segments reported to the BOD, which is the Chief Operating Decision Maker of the Group.

The products and services from which the store operations derive its revenues from are as follows:

- Merchandise sales
- Franchise revenue
- Marketing income
- Rental income
- Commission income
- Interest income

The aforementioned revenues are all revenues from external customers.

The segment's relevant financial information is as follows:

	2012	2011	2010
Revenue			
Revenue from merchandise sales	₽11,713,760,468	₽9,435,604,073	₽7,612,243,056
Franchise revenue	683,572,827	534,025,712	442,822,680
Marketing income	375,768,257	239,888,660	147,469,060
Commission income	67,396,391	37,236,539	29,271,506
Rent income	45,751,718	44,143,593	37,361,844
Interest income	5,377,093	5,864,713	5,355,769
Other income	123,025,663	99,300,756	72,802,078
	13,014,652,417	10,396,064,046	8,347,325,993
Expenses			
Cost of merchandise sales	8,523,151,274	6,844,562,019	5,388,497,887
General and administrative expenses:			
Depreciation and amortization	529,277,400	380,954,262	294,893,482
Others	3,256,384,195	2,631,223,716	2,236,496,622
Interest expense	16,596,830	16,024,647	16,398,169
Other expenses	14,595,186	4,806,251	5,403,913
	12,340,004,885	9,877,570,895	7,941,690,073
Income Before Income Tax	674,647,532	518,493,151	405,635,920
Provision for Income Tax	210,022,001	162,150,162	128,755,672
Segment Profit	₽464,625,531	₽356,342,989	₽276,880,248
	D	D2 724 200 001	D2 002 172 250
Segment Assets	<b>₽</b> 4,564,348,482	₽3,734,298,981	₽3,093,173,359
Segment Liabilities	₽2,637,758,138	₽2,237,669,871	₽1,922,744,371
Capital Expenditure for the Year	₽858,674,993	₽717,091,736	₽671,923,830

### 34. Provisions and Contingencies

The Group is a party to various litigations involving, among others, employees suing for illegal dismissal, back wages and damage claims, lessors claiming for lease payments for the unexpired portion of the lease agreements in cases of pre-termination of lease agreements, claims arising from store operations and as co-respondents with manufacturers on complaints with the Bureau of Food and Drugs, specific performance and other civil claims. All such cases are in the normal course of business and are not deemed to be considered as material legal proceedings. Further, these cases are either pending in courts or under protest, the outcome of which are not presently determinable. Management and its legal counsel believe that the liability, if any, that may result from the outcome of these litigations and claims will not materially affect their financial position or financial performance.

As of December 31, 2012 and 2011, the Company has provisions amounting to P7,066,290 pertaining to probable loss on litigations.

## 35. Note to Consolidated Statements of Cash Flows

The principal non-cash transaction of the Group under financing activities pertains to the issuance of stock dividends (see Note 17).

# PHILIPPINE SEVEN CORPORATION AND SUBSIDIARIES INDEX TO THE FINANCIAL STATEMENTS AND SUPPLEMENTARY SCHEDULES DECEMBER 31, 2012

Schedule I:	Supplementary schedule of retained earnings available for dividend declaration
Schedule II:	Supplementary schedule of all the effective standards and interpretations as of December 31, 2012
Schedule III.	Map of the relationships of the companies within the group
Schedule IV.	Financial soundness indicators
Schedule V.	Supplementary schedules required by Annex 68-E



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BOA/PRC Reg. No. 0001, December 28, 2012, valid until December 31, 2015 SEC Accreditation No. 0012-FR-3 (Group A), November 15, 2012, valid until November 16, 2015

# INDEPENDENT AUDITORS' REPORT ON SUPPLEMENTARY SCHEDULES

The Stockholders and the Board of Directors Philippine Seven Corporation 7th Floor, The Columbia Tower Ortigas Avenue, Mandaluyong City

We have audited in accordance with Philippine Standards on Auditing, the consolidated financial statements of Philippine Seven Corporation and Subsidiaries (the Group) as at December 31, 2012 and 2011 and for each of the three years in the period ended December 31, 2012, included in this Form 17-A, and have issued our report thereon dated February 18, 2013. Our audits were made for the purpose of forming an opinion on the basic financial statements taken as a whole. The schedules listed in the Index to the Consolidated Financial Statements and Supplementary Schedules are the responsibility of the Group's management. These schedules are presented for purposes of complying with Securities Regulation Code Rule 68, As Amended (2011), and are not part of the basic financial statements. These schedules have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, fairly state, in all material respects, the information required to be set forth therein in relation to the basic financial statements taken as a whole.

SYCIP GORRES VELAYO & CO.

Julii Chintini D. Malu

Julie Christine O. Mateo
Partner
CPA Certificate No. 93542
SEC Accreditation No. 0780-AR-1 (Group A), February 2, 2012, valid until February 1, 2015
Tax Identification No. 198-819-116
BIR Accreditation No. 08-001998-68-2012, April 11, 2012, valid until April 10, 2015
PTR No. 3670009, January 2, 2013, Makati City

February 18, 2013

# PHILIPPINE SEVEN CORPORATION AND SUBSIDIARIES SUPPLEMENTARY SCHEDULE OF RETAINED EARNINGS AVAILABLE FOR DIVIDEND DECLARATION DECEMBER 31, 2012

The reconciliation of retained earnings available for dividend declaration as of December 31, 2012 follows:

Retained earnings as of December 31, 2011		₽798,983,996
Less: Deferred income tax asset		(37,642,307)
Non-actual/unrealized income, net of tax		
Accretion of interest income*		(5,784,423)
Treasury shares		(2,923,246)
Unrealized foreign exchange gain		(684)
Retained earnings as adjusted, December 31, 2011		752,633,336
Net income during the year closed to retained earnings	466,897,283	
Less: Non-actual unrealized income, net of tax		
Accretion of interest income	(1,205,938)	
Movement in deferred income tax asset	(1,139,998)	
Net income actually earned during the year		464,551,347
Less: Dividend declarations during the year		(86,660,742)
Retained earnings as adjusted, December 31, 2012		₽1,130,523,941

\*Based on accretion of income per PAS 39 from 2005-2011.

# PHILIPPINE SEVEN CORPORATION AND SUBSIDIARIES SUPPLEMENTARY SCHEDULE OF ALL THE EFFECTIVE STANDARDS AND INTERPRETATIONS AS OF DECEMBER 31, 2012

AND INTE	NE FINANCIAL REPORTING STANDARDS RPRETATIONS 5 of December 31, 2012	Adopted	Not Adopted	Not Applicable
<b>Financial S</b>	Framework Phase A: Objectives and qualitative	√		~
PFRSs Pra	ctice Statement Management Commentary	✓		
<b>Philippine</b>	Financial Reporting Standards			
<b>PFRS 1</b> ( <b>Revised</b> )First-time Adoption of Philippine Financial Reporting Standards				
	Amendments to PFRS 1 and PAS 27: Cost of an Investment in a Subsidiary, Jointly Controlled Entity or Associate	√		~
	Amendments to PFRS 1: Additional Exemptions for First-time Adopters	~		~
	Amendment to PFRS 1: Limited Exemption from Comparative PFRS 7 Disclosures for First-time Adopters	~		~
	Amendments to PFRS 1: Severe Hyperinflation and Removal of Fixed Date for First-time Adopters	~		~
and Removal of Fixed Date for First-time Adopters Amendments to PFRS 1: Government Loans		$\checkmark$		✓
PFRS 2	Share-based Payment	$\checkmark$		✓
	Amendments to PFRS 2: Vesting Conditions and Cancellations	~		~
	Amendments to PFRS 2: Group Cash-settled Share-based Payment Transactions	~		~
PFRS 3 (Revised)	Business Combinations	~		
PFRS 4	Insurance Contracts	✓		✓
	Amendments to PAS 39 and PFRS 4: Financial Guarantee Contracts	~		~
PFRS 5	Non-current Assets Held for Sale and Discontinued Operations	~		~
PFRS 6	Exploration for and Evaluation of Mineral Resources	~		~
PFRS 7	Financial Instruments: Disclosures	$\checkmark$		
			•	•

AND INTE	E FINANCIAL REPORTING STANDARDS RPRETATIONS of December 31, 2012	Adopted	Not Adopted	Not Applicable
	Amendments to PAS 39 and PFRS 7: Reclassification of Financial Assets	✓		
	Amendments to PAS 39 and PFRS 7: Reclassification of Financial Assets - Effective Date and Transition	✓		
	Amendments to PFRS 7: Improving Disclosures about Financial Instruments	$\checkmark$		
	Amendments to PFRS 7: Disclosures - Transfers of Financial Assets	$\checkmark$		
	Amendments to PFRS 7: Disclosures - Offsetting Financial Assets and Financial Liabilities*		✓	
	Amendments to PFRS 7: Mandatory Effective Date of PFRS 9 and Transition Disclosures*		~	
PFRS 8	Operating Segments	$\checkmark$		
PFRS 9	Financial Instruments*		~	
	Amendments to PFRS 9: Mandatory Effective Date of PFRS 9 and Transition Disclosures*		~	
PFRS 10	Consolidated Financial Statements*		✓	
PFRS 11	Joint Arrangements*		✓	
PFRS 12	Disclosure of Interests in Other Entities*		✓	
PFRS 13	Fair Value Measurement*		✓	
Philippine A	accounting Standards			
PAS 1	Presentation of Financial Statements	✓		
(Revised)	Amendment to PAS 1: Capital Disclosures	$\checkmark$		
	Amendments to PAS 32 and PAS 1: Puttable Financial Instruments and Obligations Arising on Liquidation	✓		~
	Amendments to PAS 1: Presentation of Items of Other Comprehensive Income*		~	
PAS 2	Inventories	$\checkmark$		
PAS 7	Statement of Cash Flows	$\checkmark$		
PAS 8	Accounting Policies, Changes in Accounting Estimates and Errors	✓		
PAS 10	Events after the Balance Sheet Date	$\checkmark$		
PAS 11	Construction Contracts	$\checkmark$		✓
PAS 12	Income Taxes	$\checkmark$		
	Amendment to PAS 12 - Deferred Tax: Recovery of Underlying Assets	✓		
PAS 16	Property, Plant and Equipment	$\checkmark$		

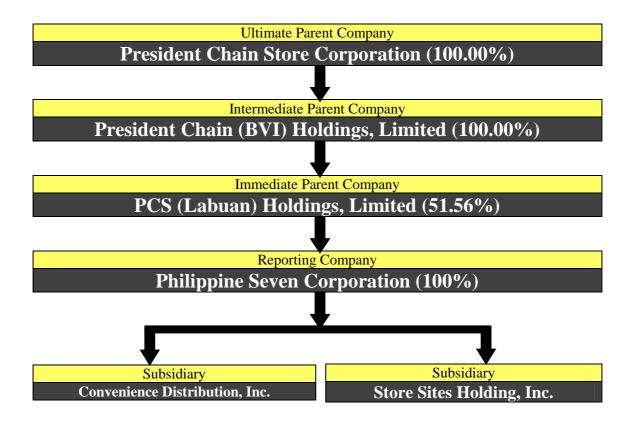
AND INTER	E FINANCIAL REPORTING STANDARDS RPRETATIONS of December 31, 2012	Adopted	Not Adopted	Not Applicable
PAS 17	Leases	$\checkmark$		
PAS 18	Revenue	~		
PAS 19	Employee Benefits	✓		
	Amendments to PAS 19: Actuarial Gains and Losses, Group Plans and Disclosures	✓		
PAS 19 (Revised)	Employee Benefits*		~	
PAS 20	Accounting for Government Grants and Disclosure of Government Assistance	~		~
PAS 21 The Effects of Changes in Foreign Exchange Rates		✓		
	Amendment: Net Investment in a Foreign Operation	~		~
PAS 23 (Revised)	Borrowing Costs	✓		
PAS 24 (Revised)	Related Party Disclosures	~		
PAS 26	Accounting and Reporting by Retirement Benefit Plans	~		~
PAS 27 (Amended)	Separate Financial Statements*		~	
PAS 28 (Amended)	Investments in Associates and Joint Ventures*		~	
PAS 29	Financial Reporting in Hyperinflationary Economies	~		~
PAS 31	Interests in Joint Ventures	✓		✓
PAS 32	Financial Instruments: Disclosure and Presentation	✓		
	Amendments to PAS 32 and PAS 1: Puttable Financial Instruments and Obligations Arising on Liquidation	√		~
	Amendment to PAS 32: Classification of Rights Issues	<b>√</b>		~
	Amendments to PAS 32: Offsetting Financial Assets and Financial Liabilities*		~	
PAS 33	Earnings per Share	~		
PAS 34	Interim Financial Reporting	~		
PAS 36	Impairment of Assets	~		
PAS 37	Provisions, Contingent Liabilities and Contingent Assets	✓		
PAS 38	Intangible Assets	✓		

AND INTE	NE FINANCIAL REPORTING STANDARDS RPRETATIONS 6 of December 31, 2012	Adopted	Not Adopted	Not Applicable
PAS 39	Financial Instruments: Recognition and Measurement	✓		
	Amendments to PAS 39: Transition and Initial Recognition of Financial Assets and Financial Liabilities	~		
	Amendments to PAS 39: Cash Flow Hedge Accounting of Forecast Intragroup Transactions	~		~
	Amendments to PAS 39: The Fair Value Option	✓		~
	Amendments to PAS 39 and PFRS 4: Financial Guarantee Contracts	~		~
	Amendments to PAS 39 and PFRS 7: Reclassification of Financial Assets	~		
	Amendments to PAS 39 and PFRS 7: Reclassification of Financial Assets - Effective Date and Transition	~		
	Amendments to Philippine Interpretation IFRIC-9 and PAS 39: Embedded Derivatives	$\checkmark$		~
	Amendment to PAS 39: Eligible Hedged Items	~		✓
PAS 40	Investment Property	✓		
PAS 41	Agriculture	✓		✓
Philippine 1	Interpretations			
IFRIC 1	Changes in Existing Decommissioning, Restoration and Similar Liabilities	~		~
IFRIC 2	Members' Share in Co-operative Entities and Similar Instruments	~		~
IFRIC 4	Determining Whether an Arrangement Contains a Lease	<b>~</b>		
IFRIC 5	Rights to Interests arising from Decommissioning, Restoration and Environmental Rehabilitation Funds	✓		~
IFRIC 6	Liabilities arising from Participating in a Specific Market - Waste Electrical and Electronic Equipment		~	
IFRIC 7	Applying the Restatement Approach under PAS 29 Financial Reporting in Hyperinflationary Economies	~		~
IFRIC 8	Scope of PFRS 2	$\checkmark$		✓
IFRIC 9	Reassessment of Embedded Derivatives	~		~
	Amendments to Philippine Interpretation IFRIC - 9 and PAS 39: Embedded Derivatives	✓		✓

AND INTER	E FINANCIAL REPORTING STANDARDS RPRETATIONS of December 31, 2012	Adopted	Not Adopted	Not Applicable
IFRIC 10	Interim Financial Reporting and Impairment	$\checkmark$		
IFRIC 11	PFRS 2 - Group and Treasury Share Transactions	$\checkmark$		✓
IFRIC 12	Service Concession Arrangements	✓		✓
IFRIC 13	Customer Loyalty Programmes	✓		✓
IFRIC 14	The Limit on a Defined Benefit Asset, Minimum Funding Requirements and their Interaction	$\checkmark$		~
	Amendments to Philippine Interpretations IFRIC- 14, Prepayments of a Minimum Funding Requirement	✓		~
IFRIC 16	Hedges of a Net Investment in a Foreign Operation	✓		✓
IFRIC 17	Distributions of Non-cash Assets to Owners	✓		✓
IFRIC 18	Transfers of Assets from Customers	✓		✓
IFRIC 19	Extinguishing Financial Liabilities with Equity Instruments	✓		~
IFRIC 20	Stripping Costs in the Production Phase of a Surface Mine*		~	
SIC-7	Introduction of the Euro	✓		✓
SIC-10	Government Assistance - No Specific Relation to Operating Activities	✓		~
SIC-12	Consolidation - Special Purpose Entities	$\checkmark$		✓
	Amendment to SIC - 12: Scope of SIC 12	✓		✓
SIC-13	Jointly Controlled Entities - Non-Monetary Contributions by Venturers	√		~
SIC-15	Operating Leases - Incentives	✓		
SIC-21	Income Taxes - Recovery of Revalued Non- Depreciable Assets	$\checkmark$		~
SIC-25	Income Taxes - Changes in the Tax Status of an Entity or its Shareholders	✓		~
SIC-27	Evaluating the Substance of Transactions Involving the Legal Form of a Lease	✓		
SIC-29	Service Concession Arrangements: Disclosures.	✓		✓
SIC-31	Revenue - Barter Transactions Involving Advertising Services	✓		~
SIC-32	Intangible Assets - Web Site Costs	$\checkmark$		✓

\*These standards, interpretations and amendments to existing standards will become effective subsequent to December 31, 2012.

# PHILIPPINE SEVEN CORPORATION AND SUBSIDIARIES MAP OF THE RELATIONSHIP OF THE COMPANIES WITHIN THE GROUP DECEMBER 31, 2012



# PHILIPPINE SEVEN CORPORATION AND SUBSIDIARIES FINANCIAL SOUNDNESS INDICATORS DECEMBER 31, 2012

Ratios	Formula	In Php	2012	2011	% Change
Current Ratio	Current assets Current liabilities	<u>1,786,509,977</u> 2,386,093,301	0.75	0.67	11.94%
Debt-to-equity ratio	<u>Total liabilities</u> Total stockholders' equity	$\frac{2,637,758,138}{1,926,590,344}$	1.37	1.50	-8.67%
Asset-to-equity ratio	<u>Total assets</u> Total stockholders' equity	$\frac{4,564,348,482}{1,926,590,344}$	2.37	2.50	-5.20%
Interest rate coverage ratio	Earnings before interest & tax Interest expense	$\frac{674,647,532+16,596,830}{16,596,830}$	41.65	33.36	24.86%
Net income margin	<u>Net income</u> Revenue	<u>464,625,531</u> 13,014,652,417	3.57%	3.43%	4.08%
Return on equity	<u>Net income</u> Ave. Total stockholders' equity	<u>464,625,531</u> (1,926,590,344+1,496,629,110)/2	24.12%	23.81%	1.59%

# PHILIPPINE SEVEN CORPORATION AND SUBSIDIARIES SUPPLEMENTARY SCHEDULES REQUIRED BY ANNEX 68-E DECEMBER 31, 2012

# Schedule A. Financial Assets

Name of issuing entity and association of each issue	Number of shares or principal amount of bonds and notes	Amount shown in the balance sheet	Valued based on market quotations at end of reporting period	Income received and accrued
Loans and Receivables				
Cash and cash equivalents	N/A	₽415,285,569	N/A	₽2,589,071
Short-term investment	N/A	10,632,115	N/A	268,625
Receivables	N/A	374,597,843	N/A	128,251
Deposits	N/A	65,525,019	N/A	2,099,941
Other noncurrent assets	N/A	3,009,631	N/A	_
		₽869,050,177		₽5,085,888

# Schedule B. Amounts Receivable from Directors, Officers, Employees, Related Parties and Principal Stockholders (Other than Related Parties)

Name and Designation of debtor	Balance of Beginning of Period	Additions	Amounts collected	Amounts Written off	Current	Non Current	Balance at end of period
BARCENAS, ANGELITO SIGUENZA	₽535,135.65	₽44,485.13	₽67,546.80	₽-	₽512,073.98	_	₽512,073.98
APOLINARIO, VIOLETA BUMALAY	483,562.65	46,534.97	134,929.34	_	395,168.28	_	395,168.28
BATACLAN, EDUARDO PEREZ	6,752.32	505,714.44	133,168.00	_	379,298.76	_	379,298.76
BUENO, OLIVIA ENRIQUEZ	_	308,820.11	18,682.53	_	290,137.58	_	290,137.58
AQUINO, CYRUS JUDE ENRIQUEZ	_	313,048.03	37,365.06	_	275,682.97	_	275,682.97
RODRIGUEZ, ROBER CARMELO B.	_	317,152.07	49,820.08	_	267,331.99	_	267,331.99
FERNANDEZ, LIWAYWAY TENGCO	352,298.17	40,720.37	138,105.76	_	254,912.78	_	254,912.78
SALAZAR, ELENA TUAZON	_	328,375.88	74,014.93	_	254,360.95	_	254,360.95

Name and Designation of debtor	Balance of Beginning of Period	Additions	Amounts collected	Amounts Written off	Current	Non Current	Balance at end of period
TRINIDAD, MAGDALENA PALULAN	₽294,927.48	₽47,875.14	₽97,374.04	₽–	₽245,428.58	₽–	₽245,428.58
BELTRAN, SEVERINO III	_	251,835.45	15,235.14	_	236,600.31	_	236,600.31
SORIANO, MA. JULIA SALUD AMPER	238,618.54	28,849.77	39,741.28	_	227,727.03	_	227,727.03
DE GUZMAN, MARIA CELINA DE GUZMAN	283,351.71	23,103.45	80,260.06	_	226,195.10		226,195.10
BORRAL, ULYSSES DE VERA	279,580.91	23,103.45	79,025.39	_	223,658.97	_	223,658.97
ABAD, GIL MEDINA	273,860.01	30,502.70	91,025.07	_	213,337.64	_	213,337.64
NUCUM, EMMA BAYLON	254,144.50	20,379.00	77,895.84	_	196,627.66	_	196,627.66
CAGASAN, ARMI ANDRADE	247,899.46	36,736.26	94,464.37	_	190,171.35	_	190,171.35
MERINO, JAIME UNSON	211,884.66	33,328.84	65,334.60	_	179,878.90	_	179,878.90
MEDINA, FRANCIS SANTOS	181,167.17	191,800.88	199,974.58	_	172,993.47	_	172,993.47
ANG, JOSE CHUA JR.	277,245.13	31,106.21	138,105.76	-	170,245.58	_	170,245.58
AMANCIO, ELLEN ZUELA	_	182,611.36	18,163.58	_	164,447.78	_	164,447.78
PADLAN, PRUDENCIO AQUINO JR.	_	182,611.36	19,748.41	_	162,862.95	_	162,862.95
TY, JENNYLYN DAVID	_	185,005.38	25,429.01	_	159,576.37	_	159,576.37
CRUZADO, ALEXANDER MENDOZA	_	191,550.90	37,449.87	_	154,101.03	_	154,101.03
PEREZ, LEE GONZALO IGNACIO	195,913.58	29,025.21	76,489.32	_	148,449.47	_	148,449.47
LATADE, HILARIO REYES	175,000.00	18,743.14	47,763.44	_	145,979.71	_	145,979.71

Name and Designation of debtor	Balance of Beginning of Period	Additions	Amounts collected	Amounts Written off	Current	Non Current	Balance at end of period
TABLANTE, DENNIS AUSTRIA	₽174,656.25	₽26,278.16	₽56,181.05	₽	₽144,753.36	₽–	₽144,753.36
SANTOS, RICARDO DIAZ	171,510.97	16,208.26	43,849.19	_	143,870.04	_	143,870.04
ARAPE, PRIMO OBISCORO	172,679.79	14,354.64	43,592.52	_	143,441.91	_	143,441.91
SALAMAT, ARTHUR ASUNCION	171,367.29	14,572.29	43,592.52	_	142,347.06	_	142,347.06
MANUEL, RICHARD SANCHEZ	171,510.97	14,391.91	43,849.20	_	142,053.68	_	142,053.68
MONTILLAN O, MARISSA ESTACIO	171,510.97	19,172.47	48,629.76	_	142,053.68	_	142,053.68
AGBUNAG, JENNIFER ENDERIO	171,510.97	14,135.35	43,592.64	_	142,053.68	_	142,053.68
ESPIRITU, NENITA VELASCO	171,510.97	43,546.79	73,004.08	_	142,053.68	_	142,053.68
CASILDO, MARISSA MONGCAL PACHECO, RUBIE DE	182,870.01	34,260.69	76,489.32	_	140,641.38	_	140,641.38
GUZMAN CASTILLONE S, JANICE	-	138,627.10	37,182.39	_	101,444.71	_	101,444.71
JULIO GUERRA, MA. ELISA AMBA	175,364.98 198,243.68	15,875.66 17,571.16	51,659.50 76,489.32	-	139,581.14 139,325.52	_	139,581.14 139,325.52
MABAQUIAO , VIRGILIO BATA	169,550.92	10,355.77	43,592.64	_	136,314.05	_	136,314.05
ALDA, MARY GRACE TRINIDAD	164,351.68	12,807.16	44,059.71	_	133,099.14	_	133,099.14
BRAVO, ANDREW DORIA	167,729.65	13,477.00	48,541.46	_	132,665.19	_	132,665.19
MORAGA, CONRADO RODRIGUEZ	157,148.55	20,774.80	52,586.52	_	125,336.83	_	125,336.83
MASANGKA Y, MARK ERWIN DELA PENA	161,034.86	20,774.77	50,727.37	_	131,082.26	_	131,082.26

Name and Designation of debtor	Balance of Beginning of Period	Additions	Amounts collected	Amoun ts Written off	Current	Non Current	Balance at of perio
SERRANO, MARK RAYMOND GAMBOA	₽161,681.23	₽13,441.41	₽50,515.53	₽–	₽124,607.11	₽	₽124,60
CASUPANA N, REYNALDO VALERIO JR.	153,443.74	15,343.32	44,618.77	_	124,168.29	_	124,16
GAYANILO, FRANCISCO RODEROS JR.	153,601.42	14,905.82	44,618.79	_	123,888.45	_	123,88
MARTINEZ, ACHILLES ARCE	155,926.87	47,573.29	79,612.50	_	123,887.66	_	123,88
HARN, CHARLENE PATIO	153,571.39	12,580.15	42,759.73	_	123,391.81	_	123,39
SISON, RONALD ONCHANGC O	152,303.28	40,458.37	71,828.96	_	120,932.69	_	120,93
SEGUN, ROMMEL JAMBO MENDOZA	152,383.76	12,580.15	44.618.82	_	120,345.09	_	120,34
NAZARRO, JEFF GLENN LAMADRID		130,436.68	15,568.80	_	114,867.88	_	114,80
OTHER EMPLOYEE CAR LOANS							
	1,624,592.86	764,406.33	1,851,760.65	-	537238.52	_	5372
OTHER RECEIVABLES FROM EMPLOYEE	5,655,724.82	1,055,166.55	3,400,376.52	-	3,310,514.85	_	3,310,51
TOTAL	₽15,407,123.82	₽5,967,095.55	₽8,381,010.52	₽-	₽12,993,208.85	₽_	₽12,993,20

Name and Designation of Debtor	Balance of Beginning of Period	Additions	Amounts collected	Amounts Written off	Current	Non Current	Balance at end of period
CONVENIENCE DISTRIBUTION,INC Subsidiary	₽1,967,947	₽29,638,465	₽30,687,074	₽-	₽919,338	₽-	₽919,338
STORE SITES HOLDINGS,INC Subsidiary	156,826	683,787	621,615	_	218,848	_	218,848

# Schedule C. Amounts Receivable from Related Parties which are eliminated during the consolidation of financial statements

# Schedule D. Intangible Assets - Other Assets

Description	Beginning balance	Additions at cost	Charged to cost and expenses	Charged to other accounts	Other Charges additions (deductions)	Ending balance
Software & Program Cost	₽2,484,126	₽190,000	₽1,490,475	₽	₽–	₽1,183,651
Goodwill	65,567,524	_	_	_	_	65,567,524

# Schedule E. Long Term Debt

Title of Issue and type of obligation	Amount authorized by indenture	Amount shown under caption "Current portion of long-term debt" in related balance sheet	Amount shown under caption " Long Term Debt" in related balance sheet"
NONE	_	_	

# Schedule F. Indebtedness to Related Parties (Long-Term Loans from Related **Companies**)

	Balance of	of beginning of period	Balance of en	d of period
NONE			_	-
Schedule G. Guarantee	s of Securities of C	Other Issuers		
Name of issuing entity of securities guaranteed by the company for which this statement is filed	Title of issue of each class of securities guaranteed	Total amount guaranteed and outstanding	Amount owned by person for which statement is filed	Nature of Guarantee
NONE	_	_	_	

NONE

# Schedule H. Capital Stock

Title of Issue	Number of Shares authorized	Number of shares issued and outstanding as shown under related balance sheet caption	Number of shares reserved for options, warrants, conversion and other rights	Number of shares held by related parties	Directors, officers and employees	Others
COMMON STOCK	600,000,000	398,639,411	-	203,934,248	28,446,038	166,259,125

# Management's Discussion and Analysis of Results of Operations and Financial Condition

The following discussion and analysis of our financial condition and results of operations should be read in conjunction with the accompanying consolidated financial statements and the related notes as of December 31, 2012 and 2011. This discussion contains forward-looking statements that reflect our current views with respect to future events and our future financial performance. These statements involve risks and uncertainties and our actual results may differ materially from those anticipated in these forward-looking statements. On a periodic basis, we evaluate our estimates, including those related to revenue recognition, goodwill, capitalized assets and income taxes. We base our estimates on historical experience and on various assumptions that are believed to be reasonable under the circumstances.

## SELECTED FINANCIAL DATA

	For the Period Ended and As of December 31,				
	2012	2011	2010		
SYSTEM WIDE SALES	13,370,773	10,696,614	9,112,829		
Statement of Income Data:					
Revenues and other income					
Revenue from merchandise sales	11,713,760	9,435,604	7,612,243		
Franchise revenue	683,573	534,026	442,823		
Marketing income	375,768	239,889	147,469		
Commission income	67,396	37,236	29,272		
Others (net)	159,559	144,503	110,116		
Cost and expenses					
Cost of merchandise sales	8,523,151	6,844,562	5,388,498		
General & administrative expenses	3,785,662	3,012,178	2,531,390		
Interest expense	16,597	16,025	16,398		
Total comprehensive income	464,626	356,343	276,880		
Earnings per share (EPS)	1.17	0.89	0.69		
Cash Flow Data:					
Net cash provided by operating activities	869,491	787,909	664,305		
Net cash used in investing activities	(900,455)	(760,848)	(703,096)		
Net cash used in financing activities	51,849	8,799	(50,931)		
Balance Sheet Data:					
Total assets	4,564,348	3,734,299	3,093,173		
Total liabilities	2,637,758	2,237,670	1,922,744		
Total stockholders' equity	1,926,590	1,496,629	1,170,429		

(Amount in thousands, except EPS)

# **OVERVIEW**

Philippine Seven Corporation (PSC or the Company) operates the largest convenience store network in the country. It acquired from Southland Corporation (now Seven Eleven Inc.) of Dallas, Texas the license to operate 7-Eleven stores in the Philippines in December 1982.

Operations commenced with the opening of its first store in February 1984 at the corner of Kamias Road and EDSA Quezon City. In light of the country's economic condition in the eighties, the Company grew slowly and steadily in the first few years of its existence.

In 1993, PSC, encouraged by the resurgent national economy, stepped up its rate of expansion. This was supported by the proceeds coming from the initial public offering of its common shares in 1998. Recognizing the need to establish stable system infrastructure and logistics, the Company, in the year 2000, decided to create an alliance with President Chain Stores Corporation, then the second largest 7-Eleven operator globally.

Store expansion grew at a faster pace beginning in 2005 through the franchise business model and close collaboration with business partners. This was backed by a strong logistics system and back office support.

At the end of 2012, 7-Eleven has 829 stores, mainly in Metro Manila and in major towns and cities in Luzon. The Company successfully penetrated the Visayas through Cebu City as it was able to end the year with 25 stores in that market.

Out of the 829 7-Eleven Convenience Stores, about two thirds are operated by third party franchisees and the remainder are company-owned. A total of 148 new stores were opened in 2012 against 8 closures.

The retail chain of convenience stores is sustained by a manpower complement of 2,666 (regular and outsourced) employees engaged in corporate store operations and in various support service units. Despite of growing competition, PSC maintains its leadership in the CVS industry.

PSC derives its revenues principally from retail sales of merchandise, commissions, marketing income and franchising activities. The primary expenses consist of cost of goods, general and administrative expense and income taxes.

7-Eleven seeks to meet the needs of its customers and maintain a leadership position in the C-store industry by taking advantage of economies of scale, technology, people and a widely recognized brand. Its vision is to be the best retailer of convenience for emerging markets.

During the second half of 2012, PSC has successfully opened its first twenty-five stores, and its second distribution center, in Cebu City. This is the Company's first venture outside Luzon, which is home to half the country's population as well as the capital of Metro Manila. It is a significant first step in the company's push to bring modern convenience wherever feasible to the rest of the archipelago – a more logistically complex market than the contiguous and highly urbanized Luzon.

Cebu is the 2nd largest city after Metro Manila, and, we believe, the key to the Visayas. It is a tourist favorite, has a fast growing BPO sector, and is rapidly urbanizing. Given the

importance of this market, we invested heavily in advertising, and were rewarded with sales that exceeded our expectations. We intend to have over a hundred stores on our 3<sup>rd</sup> year.

# FINANCIAL CONDITION AND RESULTS OF OPERATIONS IN 2012 COMPARED WITH 2011

#### **Results of Operations**

#### For the Fourth Quarter

Net income generated in the fourth quarter jumped by 32.3% to P240.2 million from P181.6 million registered in the same period last year.

System wide sales, which represent sales of all corporate and franchise-operated stores, rose by 22.8% to P3.7 billion during the quarter. This is largely driven by the opening of new stores and complemented by the 1.6% growth in same store sales. Q4 ended with 829 stores, up by 140 stores or 20.3% from the same period last year.

Several of the stores we opened in Cebu were converted Caltex convenience stores. PSC has renewed its strategic alliance with Chevron Philippines which make investment in conversions more viable. There are close to forty 7-Eleven outlets in various Caltex stations in Metro Manila and Cebu City at the end of Q4, and we expect this number to increase.

Q4 earnings grew at a faster rate compared to sales and can be attributed to improvement in gross margin, increase in marketing income and higher franchise fee collection.

Costs increased because of our push into Cebu, where frontloaded advertising spend even before opening and high logistics costs from an underutilized warehouse drove up expenses. We expect the region to become profitable as we normalize ad spend and achieve scale, and view the initial expenses as a necessary investment to gain first mover advantage in the Visayas.

Marketing income continues to enhance the bottom-line by posting growth of 44.0% to P284.3 million. This represents suppliers' support from various promotions. Historically, bulk of marketing income is earned during the latter part of the year - more promo activities are slated, and annual volume rebates, in the fourth quarter.

Following reporting conventions of listed local and international retailers, some components of marketing income were reclassified to cost of goods sold. Previous periods were also restated for comparability. There is no impact on net income and retained earnings.

Further, franchise revenues registered an increase of 28.0% to P196.2 million from P153.2 million a year ago as we increased the number of franchised stores.

Management believes the Company can sustain momentum moving forward to meet store expansion and profit goals. We however may do what we have to in the short term to protect and expand industry leadership in the long term, as rewards for market share are especially strong in the convenience store sector.

#### For the Twelve Months Ended December 31

At the end of 2012, PSC has generated net income aggregating to P464.6 million. This represents an increase of 30.4% compared with the 2011 level of P356.3 million. EPS during

the period likewise grew by 31.5% and is pegged at P1.17 per share from P0.89 per share a year ago.

The improved earnings results can be attributed to the 3.0% growth in same store sales and increase in marketing income and franchise revenues. Inventory management system and effective execution of promotion programs also contributed favorably.

System-wide sales rose by 25.0% to P13.4 billion from P10.7 billion in 2011. This was driven mainly by the increase in store base and favorable sales registered by mature stores. Total stores reached 829 at the end of 2012. This represents a net increase of 140 stores or 20.0% over the 2011 level.

Revenue from merchandise sales registered increase of 24.1% to P11.7 billion while cost of goods sold went up by 24.5% to P8.5 billion resulting into gross profit of P3.2 billion, higher by 23.1% compared with the same period in 2011.

New operators boosted franchise store count to 554 and grew franchise revenues by 28.0% to P683.6 million from P534.0 million at the end of 2011. To date, franchised stores accounted for 67.0% of total compared to 64.0% in the same period last year.

Marketing income posted growth of 56.6% to P375.8 million as we expanded brand building opportunities for vendor partners, and as increased sales made it easier to request for more equitable treatment vis-à-vis other channels.

Following reporting conventions of listed local and international retailers, some components of marketing income were reclassified to cost of goods sold. Previous periods were also restated for comparability. There is no impact on net income and retained earnings.

EBITDA (earnings before interest, taxes, depreciation and amortization) rose by 33.5 percent from P912.9 million in 2011 to P1.2 billion at end 2012 while EBITDA margin improved to 8.9% from 8.3%.

The ability of the Company to generate free cash flow did not substantially change in 2012 despite of the faster rate of increase in current assets, which grew by 34.8% against the 19.8 uptick in current liabilities.

Current assets increased due to inventory build up, timing difference in receivables and payment of advance rent for stores waiting to open. Current liabilities, on the other hand, increased at a slower pace as we took advantage of shorter payment terms in return for increased rebates and discounts.

As a result, net cash flow provided by operations stood at P869.5 million against net cash outflow from investing activities, which mainly came from capital expenditures, of P900.4 million. This translated into a negative free cash flow of P31.0 million, a reversal from the positive free cash flow of P27.1 million in 2011.

Stock price of PSC increased over 250% from only P25.90 at the beginning of the year to P92.00 per share by year-end, a price-earning multiple of nearly 80 times.

# **Revenue and Gross Margin**

The Company registered total revenue from merchandise sales of P11.7 billion in 2012, an increase of 24.1% compared to P9.4 billion in 2011. Cost of merchandise sold rose by P1.7 billion to P8.5 billion during 2012.

Gross Profit stood at P3.2 billion, while GP in relation to sales went down by 0.22% owing to the dilution brought about by the increase in Company's sales to franchise stores, which are accounted for at zero mark-up. Notwithstanding this factor, real gross profit ratio to sales went up by 0.7% points compared to the level a year ago.

Along with its 24/7 convenience, PSC also offers services including bills payment, phone/call cards and sim packs, and 7-Connect that allows customers to pay for selected online purchases with cash through any 7-Eleven store. These products in the services category plus consigned goods form part of commission income, which increased by 81.0% to P67.4 million during the year.

We intend to grow services as new opportunities surface due to technological progress. In the third quarter of 2012, we announced a partnership with Philippine Airlines that allows passengers to pay for tickets booked online at our stores. This latest innovation will be implemented in partnership with our third party payment processor ECPay.

	FY2012	FY2011	Increase (Decrease)	
			Value	Percentage
Revenue from merchandise sales	₽11,713,760	₽9,435,604	₽2,278,156	24%
Cost of merchandise sales	8,523,151	6,844,562	1,678,589	25%
Gross profit	₽3,190,609	₽2,591,042	₽599,567	23%
Commission income	₽67,396	₽37,237	₽30,159	81%
(amount in thousand Pesos)				

#### Other Income

Other income mainly consists of marketing income, franchise revenues and rentals. The Company's total other income increased by P310.3 million, to P1.2 billion as a result of the following:

Marketing income grew by 57.0% to P375.8 million from 2011 level. This is due to increased supplier-supported ad and promo spending, driven by system innovations that allow an increasing number of options for our supplier partners to build their brands in our stores. The goal is to leverage the convenience of our locations and the interconnectedness of our systems to become the preferred venue for manufacturer's brand building needs. Increased sales have also made it easier for us to seek a fairer share of manufacturer's trade spend vis-à-vis other more established channels such as supermarkets.

Following reporting conventions of listed local and international retailers, some components of marketing income were reclassified to cost of goods sold. Previous periods were also restated for comparability. There is no impact on net income and retained earnings.

Display charges and certain marketing support funds previously recorded within marketing income have been reclassified as purchase discounts as part of "net purchases" under "cost

of merchandise sales". Total amount reclassified amounted to P297.9 million and P246.9 million in 2012 and 2011, respectively

The Company's share in the gross profit of franchise-operated stores is recognized as franchise revenue and it climbed to P683.6 million from P534.0 million at the end of 2011. This was the result of the increase in number of franchise-operated stores. Moreover, rent income related to the stores' subleased spaces increased by 4% to P45.8 million which was attributable to the increase in occupancy rate.

No significant element of income came from sources other than the result of the Company's continuing operations.

	FY2012	FY2011	Increase (I	Decrease)
			Value	Percentage
Franchise revenue	683,573	534,026	149,547	28%
Marketing income	375,768	239,889	135,879	57%
Rental income	45,752	44,144	1,608	4%
Other income	128,403	105,165	23,238	22%
Total	1,233,496	923,224	310,272	34%
(amount in thousand Pesos)				

#### General and Administrative Expense

General and administrative expense which is comprised of store operating and selling expenses as well as headquarters expenses went up by 25.7% or  $\pm$ 773.5 million and totaled to  $\pm$ 3.8 billion in 2012. The increase in expense can be mainly attributed to the higher number of operating stores.

Communication, light and water were the highest contributor in expenses and accounted for 21.7% of the total G & A in 2012. This represents a 34.6% increase compared with 2011 level, largely due to an increase in electricity rates.

Outside services accounted for 17.5% of total G & A expense and this is followed by depreciation and amortization with 13.9% and rent expense with 12.9% contribution. Relative to sales, rent expense incurred improved to 4.2% from 4.3%.

Personnel costs aggregated to  $\pm 270.0$  million and declined by 0.7% compared with preceding year's level as the Company continued with its outsourcing initiatives to contain costs. Ratio to sales was 2.3% in 2012 and 2.9% in 2011. Personnel costs include salaries and wages at  $\pm 217.4$  million, employee benefits at  $\pm 36.4$  million and pension costs at  $\pm 16.2$  million. Combined personnel and outsourced services, net of service fees improved in relation to revenue.

All other expense types went up over preceding year's level as a result of the increased number of stores. The said growth is considered to be incidental and proportionate as PSC continues to grow its store base.

There are no significant nor unusual expense incurred during the calendar year and is considered to be incurred in the normal course of business.

	FY2012	FY2011	Increase (D	ecrease)
			Value	Percentage
Communication, light and water	822,136	610,998	211,138	35%
Outside services	663,222	527,283	135,938	26%
Rent	527,787	378,355	149,431	39%
Depreciation and amortization	488,292	401,629	86,664	22%
Personnel costs	269,969	271,925	-1,957	-1%
Advertising and promotion	171,676	128,106	43,571	34%
Royalties	139,445	119,151	20,294	17%
Trucking services	133,085	106,491	26,594	25%
Repairs and maintenance	120,155	101,447	18,708	18%
Supplies	119,945	98,719	21,226	22%
Taxes and licenses	95,053	69,397	25,656	37%
Warehousing services	85,985	76,190	9,796	13%
EAR	38,477	26,473	12,004	45%
Transportation and travel	24,610	28,170	-3,560	-13%
Inventory losses	23,875	19,907	3,968	20%
Dues and subscription	9,356	5,898	3,458	59%
Insurance	8,969	6,033	2,936	49%
Amortization of software	1,490	2,599	-1,108	-43%
Provision for impairment	789	3,811	-3,022	-79%
Others	41,346	29,596	11,749	40%
Total	3,785,662	3,012,178	773,484	26%
(amount in thousand Pesos)				

# Interest Expense

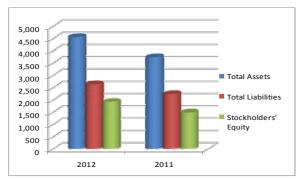
Interest incurred to service debt went up by 3.8% to P16.3 million compared with 2011 level of P165.7 million. Outstanding loan balance at the end of 2012 was pegged at P477.8 million, up by P103.1 million or 27.5% from P374.7 million at the beginning of the year.

#### Net Income

Net income in 2012 grew by P108.3 million or 30.4% to P464.6 million. This was primarily due to improved sales, higher margins and continued store expansion.

The net income generated during 2012 translated into a 4.0% return on sales and 27.1% return on equity. The key ratios in 2012 are slightly better compared to the ROS and ROE of 3.8% and 26.7%, respectively, a year ago. Moreover, earnings per share reached P1.17 per share at the end of 2012, up from P0.89 a year earlier.

# **Financial Condition**



Balance Sheet Highlights		%
(in Php Million except book value per share)	2012	Change
Total Assets	4,564	22%
Current Assets	1,786	35%
Non-current Assets	2,778	15%
Current Liabilities	2,386	20%
Total Liabilities	2,638	18%

Total assets increased by P830.0 million or 22.2% to P4.6 billion at the end of 2012. Cash and cash equivalents during the year increased to P415.3 million from P394.7 million at the beginning of the year.

Cash flow from operations increased by 10%, and revolving credit lines were utilized to support investing activities and payment of 10 centavo cash dividend totaling to P34.6 million.

Receivables increased by P135.3 million or 56.5% due to higher balance of supplier collectibles arising from ad and promo programs implemented during the year. Other receivables also increased as the company leverages its balance sheet to provide collateralized financing to franchisees.

Merchandise inventories reached P727.0 million, an increase of P207.7 million or 40% compared with 2011 level attributed to forward buying aimed towards generating additional revenues. Inventory turnover likewise slowed to 13.7 times from 14.9 times in the preceding year.

Prepayments and other current assets grew by P97.5 million owing to increase in advance rent paid for new stores and down payments to equipment vendors. The aforementioned factors resulted into a net increase in total current assets by P461.1 million from the balance at the start of the year.

Total current liabilities increased by P395.1 million or 19.8% mainly due to the increase in non-trade accounts payable.

The Company operates on a negative working capital position, which is manifested by a current ratio of 0.75:1 from 0.67 in 2011. This is because cash proceeds from retail sales are invested in long-term assets and at the same time utilizing credit term extended by trade suppliers.

Property and equipment, net of accumulated depreciation increased by  $\pm$ 330.9 million mainly due to capital expenditure spent in relation to store expansion and investment in store equipment to support new product lines.

During the year, the company invested in the remodeling of 20 existing stores to a new look, which features softer lighting, earthier tones, and increased dining space.

Stockholders' equity at the end of 2012 comprises 42.2% of total assets, compared to 40.1% at the beginning of 2012. Debt to equity ratio is pegged at 1.37 for 2012 from 1.50, end of 2011.

# Liquidity and Capital Resources

The Company obtains majority of its working capital requirements from cash generated by retailing operations and franchising activities and borrowings under the revolving facility extended by banks.

PSC believes that operating activities and available working capital sources will provide sufficient liquidity in 2013 as it continues to expand its store base. This will enable the Company to fund its capital expenditure, pay dividends and other general corporate purposes.

The ability of the Company to generate free cash flow did not substantially change in 2012 despite of the faster rate of increase in current assets, which grew by 34.8% against the 19.8 uptick in current liabilities.

Current assets increased due to inventory build up, timing difference in receivables and payment of advance rent for stores waiting to open. Current liabilities, on the other hand, recorded a slower pace of increase due to shorter payment terms observed with the objective of generating additional revenues in the form of rebates and discounts.

As a result, net cash flow provided by operations stood at P869.5 million against net cash outflow from investing activities, which mainly came from capital expenditures, of P900.4 million. This translated into a negative free cash flow of P31.0 million, a reversal from the positive free cash flow generated in 2011, which stood at P27.1 million.

Management believes that this trend will be favorable in the long term, as rate of store expansion will be entering a more rapid stage augmented by improving economic outlook and prevailing positive investor sentiment in the country.

	2012	2011	Varia	nce
	(in million l	PhP)	Amount	%
Income before income tax	674	518	156	30%
Depreciation and amortization	528	378	150	40%
Working capital changes	-333	-108	-225	208%
Net cash from operating activities	869	788	81	10%
Additions to property and equipment	-859	-717	-142	20%
Increase in other assets	-41	-44	3	-7%
Net cash used in investing activities	-900	-761	-139	18%
Net availment (payment) of bank loan	102	55	47	85%
Payment of cash dividend	-34	-30	-4	13%
Interest paid	-17	-16	-1	6%
Net cash from financing activities	51	9	42	467%
Net decrease in cash	20	36	-16	-44%
Cash and cash equivalent, beginning	395	359	36	10%
Cash and cash equivalent, ending	415	395	20	5%

The following are the discussion of the sources and uses of cash in 2012.

# **Cash Flows from Operating Activities**

Net cash generated from operating activities in 2012 resulted to #869.5 million, compared to P788.0 million generated last year. Such is attributable to increase in income before income tax by 156.2 million compared last year. Other current liabilities also increased by 243.4 million this year. Depreciation and amortization also increased cash from operating activities with an amount higher by 149.4 million compared with last year.

# **Cash Flows from Investing Activities**

Net cash used in investing activities amounted to  $\pm 900.5$  million in 2012 compared to net cash out flow of  $\pm 760.8$  million in 2011. Major cash outlay went to the procurement of store

# equipment, new store constructions and renovations. There are 148 new stores opened in 2012

We have updated the look of our stores, and made them more energy efficient. Beginning in the third quarter, all new stores will be built to this standard, which requires slightly more capital expenditure than the previous but more profitable in the long run. We have also renovated close to 20 stores to date, and will be renovating more as they come due.

Majority of the company's commitments for capital expenditures for the year are for new store constructions and renovations. Funds for these expenditures are expected to come from the anticipated increase in cash flows from retail operations and from additional borrowings if the need for such may arise.

#### **Cash Flows from Financing Activities**

Net cash inflow from financing activities reached P51.8 million representing availments of new short-term loans in the amount of P210.0 million, payment of cash dividends and bank loans of P34.7 million and P106.9 million, respectively.

We expect to take advantage of supplier credit and utilizing the line extended by leading local banks in funding our market development strategy.

#### **DISCUSSION OF THE COMPANY'S KEY PERFORMANCE INDICATORS**

#### System Wide Sales

System-wide sales represents the overall retail sales to customers of corporate and franchise-operated stores.

#### **Revenue from Merchandise Sales**

Revenue corresponds to the retail sales of corporate owned and sales made by stores under labor franchise. This also includes merchandise sales of the Company to franchise operated stores.

#### Net Income Margin

Measures the level of recurring income generated by continuing operations relative to revenues and is calculated by dividing net income over revenue from merchandise sales.

#### Return on Equity (ROE)

The ratio of the net income over average stockholders' equity and indicates the level of efficiency with which a company utilizes owners' capital.

#### **Current Ratio**

Current Ratio is a measure of the Company's liquidity, an indicator of its capability to settle short-term obligations.

#### Debt-Equity Ratio

Debt-Equity Ratio is a measure of the Company's liabilities in relation to its shareholders' equity.

# Asset-to-Equity Ratio

The asset/equity ratio is one of the standard formulas used to ascertain the overall financial stability of a company.

FOR THE YEAR	2012	2011	% change
System wide Sales (in '000s)	13,370,773	10,696,614	25%
Revenue from Merchandise Sales (in '000s)	11,713,760	9,435,604	24%
Net Income Margin	3.97%	3.78%	5%
Return on Equity	27.15%	26.72%	1%
Current Ratio	0.75	0.67	12%
Debt-to-equity ratio	1.37	1.50	-8%
Asset-to-equity ratio	2.37	2.50	-5%
Interest rate coverage ratio	41.65	33.36	25%
Earnings Per Share	1.17	0.89	31%

# FINANCIAL CONDITION AND RESULTS OF OPERATIONS IN 2011 COMPARED WITH 2010

# **Results of Operations**

At the end of 2011, PSC has generated net income totaling to  $\pm$ 356.3 million. This represents an increase of 29% compared with the 2010 level of  $\pm$ 276.9 million. EPS during the period likewise grew by 29 percent and is pegged at  $\pm$ 1.03 per share. Moreover, share prices of the Company surged by 72% from  $\pm$ 15.04 at the beginning of the year to  $\pm$ 25.90 per share at the end of 2011.

The improved earnings results can be attributed to the growth in system-wide sales brought about by the opening of 147 new stores. This increased store base by 25% bringing store count to 689 by year-end. In addition, continuous supplier support and sustained franchise revenues contributed positively to the bottom-line.

System-wide sales, the measure of sales of all corporate and franchise-operated stores, rose by 17% to  $\pm$ 10.7 billion from  $\pm$ 9.1 billion in 2010. This was driven mainly by the increase in store base and favorable sales registered by mature stores, which generally recovered during the second half of the year.

Revenue from merchandise sales grew by 24% to  $\neq$ 9.4 billion while cost of goods sold went up by 27% to  $\neq$ 7.1 billion resulting into gross profit of P2.3 billion.

New operators boosted franchise store count to 443 and grew franchise revenues by 21% to P534.0 million. Marketing income continued to support corporate earnings by delivering #484.9 million, an increase of 43% from 2010 level.

EBITDA (earnings before interest, taxes, depreciation and amortization) rose by 31 percent from P682.6 million in 2010 to P891.1 million while EBITDA margin improved to 8.3% percent at the end of the year.

# **Revenue and Gross Margin**

The Company registered total revenue from merchandise sales of P9.4 billion in 2011, an increase of 24% compared to P7.6 billion in 2010. Cost of merchandise sold rose by P1.5 billion to P7 billion during 2011.

Gross Profit stood at P2.3 billion, while GP in relation to sales went down by 1.8% owing to the dilution brought about by the increase in Company's sales to franchise stores, which is accounted for at zero mark-up.

Products in the services category, which form part of the Company's commission income, are physical cards, bills payment and consigned goods. Commission income rose by 27.2% to P37.2 million.

	FY2011	FY2010	Increase (Decrease)	
			Value	Percentage
Revenue from merchandise sales	₽9,435,604	₽7,612,243	₽1,823,361	24%
Cost of merchandise sales	7,091,497	5,585,270	1,506,227	27%
Gross profit	₽2,344,107	₽2,026,973	₽317,134	16%
Commission income	₽37,236	₽29,272	₽7,964	27%
(amount in thousand Pesos)				

# Other Income

Other income mainly consisted of franchise revenues, marketing income and rentals. The Company's total other income increased by P244.0 million, to P1.1 billion as a result of the following:

Marketing income grew by P142.6 million from 2010 level. This was due to increased supplier-supported ad and promo spending, driven by system innovations that allow an increasing number of options for our supplier partners to build their brands in our stores. The goal is to become the preferred trade partner for manufacturer's brand building needs.

The Company's share in the gross profit of franchise-operated stores is recognized as franchise revenue and it climbed to P534.0 million from P442.8 million in 2010. This was the result of the increase in number of franchise-operated stores that reached 274 at the end of the 2011. Rent income increased by 18% from P37.4 million to P44.1 million.

In 2010, the Company collected from Meralco the PPA refund by virtue of the Supreme Court Ruling of 2003 in the amount of  $\pm 23.1$  million.

No significant element of income came from sources other than the result of the Company's continuing operations.

# General and Administrative Expense

General and administrative expense which is comprised of store operating and selling expenses as well as headquarters expenses went up by 19% or P480.8 million and totaled to P3.0 billion in 2011. The increase in expense can be mainly attributed to the higher number of operating stores.

Communication, light and water were the highest contributor in expenses and accounted for 20% of the total G & A in 2011. This represents a 16% increase compared with 2010 level as electricity rates became stable in 2011. Outside services accounted for 18% of total G & A expense and this is followed by rent, depreciation and amortization accounting for 13% apiece. Relative to sales, rent improved to 4.3% from 4.5%.

Personnel costs aggregated to  $\pm 271.9$  million and declined by 5% compared with preceding year's level as the Company continued with its outsourcing initiatives to contain costs. Ratio to sales was 2.9% in 2011 and 3.8% in 2010. Personnel costs include salaries and wages at  $\pm 161.2$  million, employee benefits at  $\pm 98.3$  million and pension costs at  $\pm 12.4$  million. Combined personnel and outsourced services, net of service fees improved in relation to revenue.

All other expense types went up over preceding year's level as a result of the increased number of stores. The said growth is considered to be incidental and proportionate as PSC continues to grow its store base. There are no significant nor unusual expense incurred during the calendar year and is considered to be incurred in the normal course of business.

	FY2011	FY2010	Increase (Decrease)	
			Value	Percentage
Communication, light and water	₽610,998	₽528,123	<b>₽</b> 82,875	16%
Outside services	527,283	389,213	138,070	35%
Rent	401,629	341,397	60,232	18%
Depreciation and amortization	378,356	291,804	86,552	30%
Personnel costs	271,925	287,246	-15,321	-5%
Advertising and promotion	119,152	101,175	17,977	18%
Royalties	106,491	90,693	15,798	17%
Trucking services	128,106	89,416	38,690	43%
Repairs and maintenance	101,447	86,964	14,483	17%
Supplies	98,719	81,307	17,412	21%

	₽3,012,178	₽2,531,390	₽480,788	19%
Others	29,594	29,010	584	2%
Provision for impairment	3,811	1,623	2,188	135%
Amortization of software	2,599	3,090	-491	-16%
Insurance	6,033	4,216	1,817	43%
Dues and subscription	5,898	5,144	754	15%
Inventory losses	19,907	14,659	5,248	36%
Transportation and travel	26,473	23,642	2,831	12%
EAR	28,170	36,145	-7,975	-22%
Warehousing services	69,397	58,180	11,217	19%
Taxes and licenses	76,190	68,340	7,850	11%

(amount in thousand Pesos)

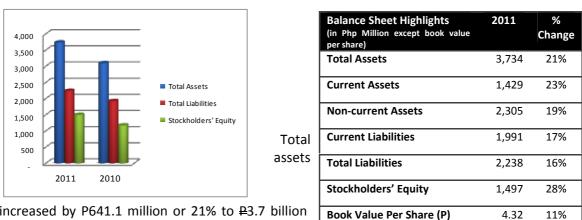
#### Interest Expense

Interest incurred to service debt went down slightly by 2% to  $\pm$ 16.0 million owing to lower interest rates. Outstanding loan balance at the end of 2011 was pegged at  $\pm$ 374.7 million, up by  $\pm$ 54.7 million or 17% from  $\pm$ 320.0 million at the beginning of the year.

# Net Income

Net income in 2011 grew by P79.5 million or 29% to #356.3 million. This was primarily due to better sales, continuing support from trade suppliers and store expansion.

The net income generated during 2011 translated into a 3.8% return on sales and 23.8% return on equity. The key ratios in 2011 are much better compared to the ROS and ROE of 3.6% and 23.7%, respectively, a year ago. Moreover, EPS is pegged  $\pm$ 1.03 at the end of 2011, up from  $\pm$ 0.80 a year earlier.



# **Financial Condition**

increased by P641.1 million or 21% to  $\pm$ 3.7 billion at the end of 2011. Cash and cash equivalents

during the year increased to #394.7 million from #358.7 million at the beginning of the year.

The year was characterized by strong cash flow from operations enabling the Company to manage its resources on an effective and efficient manner. Cash flow from operations increased by 18% to support 8% increase in cash flow used in investing activities and payment of cash dividends.

Merchandise inventories reached  $\pm$ 519.3 million, an increase of  $\pm$ 116.8 million or 29 percent compared with 2010 level. This was due to increase in number of franchised stores and faster inventory turnover that improved to 12.4 times from 12.0 times in the preceding year.

Receivables increased by  $\pm$ 81 million due to higher balance of supplier collectibles arising from ad and promo programs implemented during the year. Others are receivables from Franchisees, employees and sublease spaces. Inventories went up by  $\pm$ 116.8 million while prepayments were up by  $\pm$ 32.8 million coming from advance rent paid for new stores and down payments to equipment sellers. The aforementioned factors resulted into a net increase in total current assets by  $\pm$ 266.6 million from the beginning of the year.

Total current liabilities increased by #281.5 million or 16.5% mainly due to the increase in trade payables and other current liabilities. However, current ratio went up to 0.72 to 1 in 2011 against 0.68 to 1 at the beginning of the year.

The Company operates on a negative working capital position, which is manifested by a current ratio of 0.72:1 from 0.68 in 2010. This is because cash proceeds from retail sales are

invested in long-term assets and at the same time utilizing credit term extended by trade suppliers.

Property and equipment, net of accumulated depreciation increased by #338.7 million mainly due to capital expenditure spent in relation to store expansion.

Stockholders' equity at the end of 2011 comprises 40.1% of total assets, compared to 37.8% at the beginning of 2011. Debt to equity ratio pegged at 1.50 for 2011 from 1.64, end of 2010.

# Liquidity and Capital Resources

The Company obtains majority of its working capital requirements from cash generated by retailing operations and franchising activities and borrowings under the revolving facility extended by banks

PSC believes that operating activities and available working capital sources will provide sufficient liquidity in 2012 as it continue to expand its store base. This will enable the Company to fund its capital expenditure, pay dividends and other general corporate purposes. The following are the discussion of the sources and uses of cash in 2011.

	2011	2010	Variance	
	(in million f	PhP)	Amount	%
Income before income tax	518	406	112	28%
Depreciation and amortization	378	292	86	29%
Working capital changes	-111	-33	-78	236%
Net cash from operating activities	785	665	120	18%
Additions to property and equipment	-717	-672	-45	7%
Increase in other assets	-41	-31	-10	32%
Net cash used in investing activities	-758	-703	-55	8%
Net availment (payment) of bank loan	55	-20	75	-375%
Payment of cash dividend	-30	-14	-16	114%
Interest paid	-16	-17	1	-6%
Net cash from financing activities	9	-51	60	-118%
Net decrease in cash	36	-90	126	-140%
Cash and cash equivalent, beginning	359	449	-90	-20%
Cash and cash equivalent, ending	395	359	36	10%

# **Cash Flows from Operating Activities**

Net cash generated from operating activities in 2011 resulted to  $\pm$ 785.5 million, compared to P664.3 million generated last year. Such is attributable to increase in income before income tax by 112.8 million compared last year. Accounts payable also increased by 165 million this year. Depreciation and amortization also increased cash from operating activities with an amount higher by 86.5 million compare last year.

# **Cash Flows from Investing Activities**

Net cash used in investing activities amounted to P758 million in 2011 compared to net cash out flow of P703 million in 2010. Major cash outlay went to the procurement of store

equipment, new store constructions and store renovations. There were 147 new stores opened from last year to current year.

Majority of the company's commitments for capital expenditures for the year are for new store constructions and renovations. Funds for these expenditures are expected to come from the anticipated increase in cash flows from retail operations and from additional borrowings if the need for such may arise.

# **Cash Flows from Financing Activities**

Net cash inflow from financing activities reached #8.8 million representing availments of bank loans in the amount of P230 million, payment of cash dividends and bank loans for 30 million and 175 million respectively while interest expense on outstanding bank loans totaled P15.7 million.

PSC expects to reduce the level of its debt within the next three years to minimize the impact of interest expense in the net income and consequently reduce the leverage ratios.

# FINANCIAL CONDITION AND RESULTS OF OPERATIONS IN 2010 COMPARED WITH 2009

# **Results of Operations**

At the end of calendar year 2010, PSC has generated net income totaling to  $\pm$ 276.9 million. This represents an increase of 78% compared with the 2009 level of  $\pm$ 155.8 million. EPS during the period grew by 77% and is pegged at  $\pm$ 0.92. Moreover, share prices of the Company doubled from  $\pm$ 7.00 per share at the end of 2009 to more than  $\pm$ 14.00 per share at the end of 2010.

The improved earnings results can be attributed to the growth in system-wide sales and opening of 112 new stores that increased store base by 24% to 551 stores at the end of the year. In addition, continuous supplier support and higher franchise revenues contributed positively to the bottom-line.

System-wide sales, the measure of sales of all corporate and franchise operated stores, rose by 29 percent to  $\pm 9.1$  billion from  $\pm 7.1$  billion in 2009. This is driven mainly by the higher number of operating stores and improvement in same store sales. Sales went up as a result of better weather conditions coupled by favorable effect of a recovering economy and higher spending during the election season.

Revenue from merchandise sales grew by 26% to  $\pm$ 7.6 billion while cost of goods sold went up by 28% to  $\pm$ 5.6 billion resulting into gross profit of  $\pm$ 2.0 billion enabling the Company to meet its profit guidance for the year.

New operators boosted franchise store count by 27% and grew franchise revenues by 46% to P442.8 million. Marketing income continued to support corporate earnings by delivering #338.8 million, an increase of 43% from 2009 level.

EBITDA (earnings before interest, taxes, depreciation and amortization) rose by 55% from P441.8 million in 2009 to P684.5 million while EBITDA margin improved to 7.5% percent at the end of the year.

# **Financial Condition**

Total assets of the Company rose by 14% to  $\pm$ 3.1 billion at the end of 2010. Current assets slightly decreased by 1 percent due to the 18% reduction in cash and cash equivalent which settled at  $\pm$ 368.9 million. The decrease in cash was due to the following factors;

- a. store expansion which was funded internally
- b. repayment of debt
- c. payment of cash dividend

The year was characterized by strong cash flow from operations enabling the Company to manage its resources on an effective and efficient manner.

Merchandise inventories reached  $\neq$ 402.4 million, a decrease of  $\neq$ 13.2 million or 3% compared with 2009 level. This was due to increase in number of franchised stores and faster inventory turnover that improved to 14 times from 12 times in the preceding year.

Receivables and prepaid and current assets went up by 13% and 33%, respectively. Combined, the two accounted for 13% of total assets owing to the increase in advance rental paid for stores waiting in the pipeline and higher balance of suppler collectibles due to more ad and promo programs implemented during the year.

The Company operates on a negative working capital position which is manifested by a current ratio of 0.7:1 (same with 2009). This is because cash proceeds from retail sales are invested in long-term assets and at the same time utilizing credit term extended by trade suppliers.

Further, non-current assets had grown by 26% to  $\pm$ 1.9 billion due mainly to the 31% growth in property and equipment resulting from continued store opening. Property and equipment now accounted for 52% of total assets, higher compared with 45% in the same period in 2009. For company-owned stores, PSC, invest on leasehold improvement and equipment, while for franchised stores, investment is only for the latter.

By year-end, total liabilities rose by 7% or  $\pm$ 121.4 million to  $\pm$ 1.9 billion mainly due to the higher current liabilities which grew by 6% or  $\pm$ 91.5 million. Net trade payables went up by 6% or  $\pm$ 50.8 million because of increase in trade purchases while average payable period shortened to 54 days from 59 days in the preceding year.

Short term debt which pertains to unsecured bank loans went down by 6% or  $\pm$ 20.0 million to end 2010 with outstanding debt of  $\pm$ 320.0 million. Income tax payable was higher by 18% at year-end due mainly to increase in taxable income while other current liabilities increased by 25% to end 2010 at the  $\pm$ 265.0 million level.

Noncurrent liabilities posted an increase of  $\pm$ 121.4 million or 7% attributed to higher deposit payable of 19% which came from rent and guaranty deposit paid by franchisees and operators.

Stockholders' equity at the end of 2010 comprises 38% of total assets, higher compared to 34% at the beginning of the year. This increased by P262.5 million or 29% mainly due to the

net income earned during the year. As a result, debt to equity ratio improved to 1.6:1 from 2.0: 1 in 2009.

# Liquidity and Capital Resources

The Company obtains majority of its working capital requirements from cash generated by retailing operations and franchising activities and borrowings under the revolving facility extended by banks

PSC believes that operating activities and available working capital sources will provide sufficient liquidity in 2011. This will enable the Company to fund its capital expenditure, pay dividends and other general corporate purposes. The following are the discussion of the sources and uses of cash in 2010.

# Cash Flows from Operating Activities

Net cash used from operating activities increased by £123.1 million or 23% mainly driven by the P174.8 million or 76% growth in income before tax. Net working capital was lower by P141.0 million.

# Cash Flows from Investing Activities

Net cash used in investing activities totaled to  $\pm$ 703.1 million, an increase of 80 percent compared with 2009 level. Major cash outlay went to the procurement of store equipment, new store constructions and store renovations. There are 112 new stores opened in 2010 against 7 store closures resulting into net opening of 105 stores. This is higher compared to net opening of 78 stores in 2009.

# **Cash Flows from Financing Activities**

Net cash used in financing activities reached  $\pm$ 50.9 million almost tripling the 2009 level of  $\pm$ 17.2 million. The increase was due to net repayment of debts during the year totaling to P20.0 million, payment of interest expense and cash dividend amounting to  $\pm$ 16.6 million and  $\pm$ 14.4 million, respectively.

PSC expects to reduce the level of its debt within the next three years to minimize the impact of interest expense in the net income and consequently reduce its leverage ratios.

# **Discussion and Analysis of Material Events and Uncertainties**

- 1. There are no known trends, events and uncertainties that will have a material impact on liquidity after the balance sheet date.
- 2. There are no material off-balance sheet transactions, arrangements and obligations of the Company with unconsolidated entities during the reporting period.
- 3. All of the Company's income was earned in the ordinary course of business.

- 4. There are no seasonal aspects that have a potentially material effect on the financial statements.
- 5. The Company's financial risk management objectives and policies are discussed in Note 30 of the December 31, 2012 Notes to Audited Consolidated Financial Statements.
- 6. There are no other known trends, events and uncertainties that will have a material impact on the Company's liquidity.

#### SIGNATURE

Pursuant to the requirements of the Securities Regulation Code, the issuer has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Registrant: PHILIPPINE SEVEN CORPORATION

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JOSE VICTOR P. PATERNO President and CEO June 06, 2013

LAWRENCE M. DE LEON Manager Finance & Accounting Services Division June 06, 2013